



Draft Operating and Capital Budget

Rate Supported Programs



Tabled January 31, 2012



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City of Ottawa Drinking Water & Wastewater Operating Expenditures - Summary by Category

Operating Resource	2010	20	11	2012	\$ Change Over
Requirement	Actual	Actual	Budget	Budget	2011 Budget
Expenditures by Type					
Salaries, Wages & Benefits	43,251	45,170	51,317	51,711	394
Overtime	2,230	2,585	2,271	2,318	47
Material & Services	37,385	39,933	42,477	44,105	1,628
Transfers/Grants/Financial Charges	110,707	125,470	125,549	135,844	10,295
Fleet Costs	4,315	4,562	5,154	5,432	278
Program Facility Costs	180	-	-	-	-
Other Internal Costs	48,800	48,048	47,621	48,658	1,037
Service Ottawa	-	-	(2,070)	(2,185)	(115)
Gross Expenditure	246,868	265,768	272,319	285,883	13,564
Recoveries & Allocations	(8,047)	(8,681)	(7,894)	(7,924)	(30)
Net Expenditure	238,821	257,087	264,425	277,959	13,534
<u>Revenues By Type</u>					
Federal	-	-	-	-	-
Provincial	(215)	(207)	(145)	(145)	-
Municipal	-	-	-	-	-
Own Funds	(1,805)	(2,349)	(845)	(845)	-
Fees and Services	(250,903)	(260,390)	(263,435)	(276,969)	(13,534)
Fines	-	-	-	-	-
Other	-	-	-	-	-
Total Revenue	(252,923)	(262,946)	(264,425)	(277,959)	(13,534)

City of Ottawa Drinking Water & Wastewater - Summary of Full Time Equivalents

	2011	2011	2012	2012	2012
Full Time Equivalents	Revised	Service Ottawa		Adjustments	Budget
By Department					
Drinking Water Services	376.30	(5.00)	-	-	371.30
Sanitary Services	220.95	(3.00)	-	-	217.95
Stormwater Services	53.00	(1.00)	-	-	52.00
Total Wastewater Services	273.95	(4.00)	-	-	269.95
Total Full Time Equivalents (FTE's)	650.25	(9.00)	-	-	641.25

City of Ottawa Environmental Services Department Drinking Water Services - Operating Resource Requirement

Operating Resource Requirement	2010	2011		2012	\$ Change Over
opolating Resource Requirement	Actual	Actual	Budget	Budget	2011 Budget
Expenditures by Program					
GM/Manager's Office	1,589	3,084	1,732	1,831	99
Water Production	20,080	19,209	21,498	21,810	312
Water Distribution	20,714	23,269	22,839	23,215	376
Water Quality	2,169	1,869	2,595	2,592	(3)
Water Share of Environmental Eng	2,391	3,240	3,680	3,893	213
Water Share of Business Services	3,622	4,059	4,551	4,511	(40)
Non Departmental	69,716	76,057	76,148	81,272	5,124
Service Ottawa	-	-	(481)	(558)	(77)
Gross Expenditure	120,281	130,787	132,562	138,566	6,004
Recoveries & Allocations	(4,493)	(4,813)	(4,086)	(4,086)	-
Revenue	(125,350)	(128,326)	(128,476)	(134,480)	(6,004)
Net Requirement	(9,562)	(2,352)	-	-	-
Expenditures by Type					
Salaries, Wages & Benefits	25,993	25,984	28,957	29,410	453
Overtime	1,500	1,770	1,527	1,557	30
Material & Services	15,297	17,976	17,291	17,639	348
Transfers/Grants/Financial Charges	57,273	63,614	63,603	68,508	4,905
Fleet Costs	3,062	3,279	3,581	3,766	185
Program Facility Costs	180	-	-	-	-
Other Internal Costs	16,976	18,164	18,084	18,244	160
Service Ottawa	-	-	(481)	(558)	(77)
Gross Expenditures	120,281	130,787	132,562	138,566	6,004
Recoveries & Allocations	(4,493)	(4,813)	(4,086)	(4,086)	-
Net Expenditure	115,788	125,974	128,476	134,480	6,004
Revenues By Type					
Federal	-	-	-	-	-
Provincial	-	-	-	-	-
Municipal	-	-	-	-	-
Own Funds	(576)	(2,093)	(589)	(589)	-
Fees and Services	(124,774)	(126,233)	(127,887)	(133,891)	(6,004)
Fines	-	-	-	-	-
Other	-	-	-	-	-
Total Revenue	(125,350)	(128,326)	(128,476)	(134,480)	(6,004)
Net Requirement	(9,562)	(2,352)	-	-	-
Full Time Equivalents			376.30	371.30	- 5.00

City of Ottawa

Environmental Services Department

Drinking Water Services - Operating Resource Requirement Analysis

Operating Resource Requirement. Analysis Actual Budget Adj. to Budget Maintain Budget Provincial Services Growth Legislated Council provides Service Ottawn User Fees Revenues Budget \$Change Services Expenditures by Proaram (MMranaget Softice 3,084 1,722 (11) 110 - - - - 1,833 99 Water Moduction 12,209 22,438 (361) 673 - - - - 2,1481 312 Water Moduction 12,209 22,438 (305) 566 - - - - 2,422 (3) Water Share of Environmental Eng 3,248 (306) - - - - - 4,523 (207) Berone Of Environmental Eng 130,787 132,562 (10,00) 7,076 - 15 - - - - - - - - - - - - - - - - - - - <th></th> <th>20</th> <th>11 Baseline</th> <th></th> <th></th> <th></th> <th>2012 Ad</th> <th>justments</th> <th></th> <th></th> <th>2012</th> <th></th>		20	11 Baseline				2012 Ad	justments			2012	
Expenditures by Program GM/Manage/S Office 3,084 1,722 (1) 110 - - - - - - 21,810 3120 Water Distribution 12,226 22,833 (25) 566 - 15 - - 23,215 376 Water Stare of Environmental Eng 3,240 3,260 (24) 44 - - - 23,215 376 Water Stare of Environmental Eng 3,240 3,680 (24) 44 - - - - 23,215 376 Water Stare of Environmental Eng 3,740 3,680 (24) 44 - - - - - - 48,122 (23,12) (24,12) 130 -	Operating Resource Requirement Analysis	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Ottawa	User Fees & Revenues	Budget	\$ Change Over '11 Budget
GM/Manager's Office 3,084 1,722 (11) 110 - - - - 1,831 99 Water Poduction 19,209 22,489 (265) 556 - - - 23,215 376 Water Obstribution 23,269 (29,95) 556 - - - 23,215 376 Water Share of Environmental Eng 3,240 (3,680 (204) 417 - - - 4,511 (40) Non Departmental 76,057 75,148 5,124 - - - 4,512 5,124 - - - 6,004 Recoveries & Allocations (4,813) (4,060) - - - - - (2,77) 4,338,566 6,004 Recoveries & Allocations (4,813) (4,060) - - - - - - (4,060) - - - (4,060) - - - (4,600) - - - (4,000) - - - - (4,000) - - <td< td=""><td>Expenditures by Program</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>	Expenditures by Program											
Water Deduction 19,209 22,498 (361) 673 - - - - 21,810 312 Water Ostribution 23,269 22,859 (55) 56 - - - 2,592 (3) Water Share of Environmental Eng 3,240 3,660 (24) 417 - - - 3,83 213 Water Share of Environmental Eng 3,240 3,660 (24) 417 - - - 4,511 (40) Non Departmental 75,057 76,148 - - - - 61,277 - 68,272 5,124 - - - 777 - 68,366 6,004 - - - 777 - 63,366 6,004 - - - 777 - 63,368 6,004 - - - - - - - - - - - - - - - - -	GM/Manager's Office	3,084	1,732	(11)	110	-	-	-	-	-	1,831	99
Water Oktribution 23,269 22,839 (205) 556 - 15 - - 23,215 376 Water Share of Environmental Eng 3,240 3,680 (204) 417 - - - 23,225 (30) Water Share of Environmental Eng 3,240 3,680 (204) 417 - - - 4,511 (40) Non Departmental 76,057 75,148 51,214 - - - - 4,512 5,124 Service Ottava - (4,006) - - - - (4,006) - (6,004) Recoveries & Allocations (4,813) (4,066) - (24,77) - (5,38) (24,80) (6,004) Net Requirement (2,352) - (329) 7,076 - (32) - - - - (4,00) - Salaries, Wages & Benefits 25,944 28,957 (9,11) 1,394 - - - <td< td=""><td>Water Production</td><td>19,209</td><td>21,498</td><td>(361)</td><td>673</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>21,810</td><td>312</td></td<>	Water Production	19,209	21,498	(361)	673	-	-	-	-	-	21,810	312
Water Quality 1,869 2,595 (59) 56 - - - - 2,592 (3) Water Share of Eurionmental Eng 3,240 3,680 (204) 41.7 - - - - - - 4,511 (40) Non Departmental 76,057 76,148 5,124 -	Water Distribution	23,269	22,839	(205)	566	-	15	-	-	-	23,215	376
Water Share of Environmental Eng 3,240 3,680 (204) 417 - - - - 3,893 213 Water Share of Business Services 4,551 4,551 5,124 - - - 6,511 (40) Service Ottawa 76,57 76,148 5,124 - - - 6,77) - 6581 (77) Gross Expenditure 130,787 132,562 (1,000) 7,076 - 15 - (77) - (6,338) (134,480) (6,004) Recoveries A Blocations (128,326) (128,476) 681 - - (237) - 133,566 6,004 Recoveries A Blocations (2,852) - (329) 7,076 - (321) - (77) (6,338) (134,480) (6,004) Net Requirement (2,852) - (329) 7,076 - - - 1,763 30 Overtime 1,770 1,527 300 - <td>Water Quality</td> <td>1,869</td> <td>2,595</td> <td>(59)</td> <td>56</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>2,592</td> <td>(3)</td>	Water Quality	1,869	2,595	(59)	56	-	-	-	-	-	2,592	(3)
Water Share of Business Services 4,059 4,551 (170) 130 - - - - 4,511 (40) Non Departmental 76,057 76,148 5,124 - - - - 6,127 5,124 Service Ottawa - (481) - - - - - - 6,127 5,124 Gross Expenditure 130,787 132,562 (1,00) 7,076 - 15 (77) - (5,038) - Revenue (128,326) (128,476) 681 - - (347) - - - - - (4,086) - <td>Water Share of Environmental Eng</td> <td>3,240</td> <td>3,680</td> <td>(204)</td> <td>417</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>3,893</td> <td>213</td>	Water Share of Environmental Eng	3,240	3,680	(204)	417	-	-	-	-	-	3,893	213
Non Departmental 76,057 76,148 5,124 - - - 81,272 51,272 51,273 Gross Expenditure 130,787 132,562 (1,010) 7,076 - 15 (77) - (358) (77) Recoveries Allocations (4,813) (4,086) - - - - (77) (538) (5,094) Revenue (128,326) (128,476) 681 - - (347) - - (4,086) - Net Requirement (2,352) (128,476) 681 - (347) - - (538) (77) (538) - - - (4,086) - - - 1,577 30 - - - 1,577 30 - - 1,577 30 - - - 1,577 30 - - 1,577 30 - - 1,577 30 - - 1,577 30 - <	Water Share of Business Services	4,059	4,551	(170)	130	-	-	-	-	-	4,511	(40)
Service Ottawa - - - - - - (77) - (558) (77) Gross Expenditure 130,767 132,562 (1,010) 7,076 - 15 - (77) - (588) (77) Revenue (128,326) (128,476) 681 - - (323) - (77) (6,338) (134,480) (6,004) Net Requirement (2,352) (128,476) 681 - - (77) (6,338) (134,480) (6,004) Salaries, Wages & Benefits 25,984 28,957 (941) 1,394 - - - 29,410 453 Overtime 1.776 1.727 .30 - - - 17.637 30 Transfers/Grants/Financial Charges 63,514 63,603 131 4,774 - - - 17.637 348 Freet Costs 3,279 3,581 - 170 - 15 - 77 <td>Non Departmental</td> <td>76,057</td> <td>76,148</td> <td></td> <td>5,124</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>81,272</td> <td>5,124</td>	Non Departmental	76,057	76,148		5,124	-	-	-	-	-	81,272	5,124
Gross Expenditure 130,87 132,562 (1,010) 7,076 - 15 - (77) - 138,566 6,004 Recoveries & Allocations (4,813) (4,086) - - - - - - (4,086) - Revenue (128,326) (128,476) 681 - - (322) - (77) (6,338) (134,480) (6,004) Net Requirement (2,322) - (322) - (77) (6,338) (134,480) (6,004) Doertime 1,770 1,527 - 30 - - - 1,557 30 Material & Services 17,976 17,291 - 348 - - - 17,639 348 Transfers/Grants/Financial Charges 63,614 63,603 131 4,774 - - - 63,508 4,905 Program Facility Costs - - - - - - - - - - - - - - - - -	Service Ottawa	-	(481)	-	-	-	-	-	(77)	-	(558)	(77)
Recoveries & Allocations (4,813) (4,066) -	Gross Expenditure	130,787	132,562	(1,010)	7,076	-	15	-	(77)	-	138,566	6,004
Revenue (128,326) (23,326) (329) 7,076 - (332) - (77) (6,338) (13,480) (6,004) Expenditures br Type Salaries, Wage & Benefits 25,984 28,957 (941) 1,394 - - - - 29,410 4533 Overtime 1,770 1,527 - 30 - - - - 1,755 333 Overtime 1,776 17,221 - 348 - - - - 17,633 3488 Transfers/Grants/Financial Charges 66,614 63,603 131 4,774 - - - - 68,506 4,905 Program Facility Costs 3,279 3,581 - 170 - 15 -	Recoveries & Allocations	(4,813)	(4,086)	-	-	-	-	-	-	-	(4,086)	-
Net Requirement (2,352) - (329) 7,776 - (332) - (77) (6,338) - - Expenditures by Type 52,984 28,957 (941) 1,394 - - - - - 29,410 453 Overtime 17,70 1,527 - 30 - - - - 1,557 30 Material & Services 17,976 17,291 - 348 - - - 1,569 348 Transfers/Grants/Financial Charges 63,614 63,603 131 4,774 -	Revenue	(128,326)	(128,476)	681	-	-	(347)	-	-	(6,338)	(134,480)	(6,004)
Expenditures by Type Salaries, Wages & Benefits 25,984 28,957 (941) 1,394 - - - - - 29,410 453 Overtime 1,770 1,527 - 30 - - - - 1,557 30 Material & Services 17,976 17,291 - 348 - - - - 68,503 348 Transfers/Grants/Financial Charges 63,614 63,603 131 4,774 - - - - 68,508 4,905 Program Facility Costs 3,279 3,581 - 170 15 -	Net Requirement	(2,352)	-	(329)	7,076	-	(332)	-	(77)	(6,338)	-	-
Salaries, Wages & Benefits 25,984 28,957 (941) 1,394 - - - - 29,410 453 Overtime 1,770 1,527 30 - - - 1,557 30 Material & Services 17,976 17,291 - 348 - - - 17,59 348 Transfers/Grants/Financial Charges 63,614 63,603 131 4,774 - - - 17,639 348 Transfers/Grants/Financial Charges 63,614 63,603 131 4,774 - - - 68,508 4,905 Program Facility Costs - - - - - - 15 - - - 161 162,603 185 - 777 - 182,456 6,004 Gerost Expenditures 130,787 132,562 (1,010) 7,076 - 15 - (77) - 134,480 6,004 Recornets of 2011 Net Expenditur	Expenditures by Type											
Overtime 1,770 1,527 30 - - - - - 1,557 30 Material & Services 17,976 17,291 - 348 - - - - - 17,639 348 Transfers/Grants/Financial Charges 63,614 63,603 131 4,774 - - - 68,508 4,905 Fleet Costs 3,279 3,581 - 170 - 15 - - 68,508 4,905 Program Facility Costs -	Salaries, Wages & Benefits	25,984	28,957	(941)	1,394	-	-	-	-	-	29,410	453
Material & Services 17,976 17,291 - 348 - - - - 17,639 348 Transfers/Grants/Financial Charges 63,614 63,603 131 4,774 - - - 68,508 4,905 Fleet Costs 3,279 3,581 - - - - - 68,508 4,905 Program Facility Costs - - - - - - - 64,508 4,905 Service Ottawa (481) - - - - - - 18,244 160 Service Ottawa (481) - - - - - - 18,244 160 Service Ottawa (4,813) (4,066) - - - - - - 134,480 6,004 Recoveries & Allocations (4,813 (4,066) - - - - - - - - - - -	Overtime	1.770	1.527	-	30	-	-	_	-	-	1.557	30
Transfers/Grants/Financial Charges 63,614 63,603 131 4,774 - - - - 68,508 4,905 Fleet Costs 3,279 3,581 - 170 - 15 - - 3,766 185 Program Facility Costs - <	Material & Services	17,976	17,291	_	348	-		-	-	-	17.639	348
Fleet Costs 3,279 3,581 - 170 - 15 - - 3,766 185 Program Facility Costs - <td< td=""><td>Transfers/Grants/Financial Charges</td><td>63.614</td><td>63.603</td><td>131</td><td>4.774</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>68,508</td><td>4,905</td></td<>	Transfers/Grants/Financial Charges	63.614	63.603	131	4.774	-	-	-	-	-	68,508	4,905
Instruction System Sy	Fleet Costs	3 279	3 581	-	170	-	15	-	-	-	3 766	185
Other Internal Costs 18,164 18,084 (200) 360 - 138,244 160 Gross Expenditures 132,562 (1,010) 7,076 - 15 - (77) - 138,480 6,004 Recorder S 2011 Net Expenditure Budget - <t< td=""><td>Program Facility Costs</td><td>-</td><td></td><td>-</td><td></td><td>-</td><td></td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td></t<>	Program Facility Costs	-		-		-		-	-	-	-	-
Service Ottawa 10/01	Other Internal Costs	18 164	18 084	(200)	360	-	-	-	-	-	18 244	160
Gross Expenditures 130,787 132,562 (1,010) 7,076 - 15 - (77) - 138,566 6,004 Recoveries & Allocations (4,813) (4,086) - - - - - - (4,086) - Net Expenditure 125,974 128,476 (1,010) 7,076 - 15 - (77) - 134,480 6,004 Percent of 2011 Net Expenditure Budget -0.8% 5.5% 0.0% 0.0% -0.1% 0.0% 4.7% Revenues By Type Federal -	Service Ottawa	10/101	(481)	(200)	-	-	-	-	(77)	-	(558)	(77)
Inside Laborations Lot (1,00) Lot (Gross Expenditures	130 787	132 562	(1.010)	7 076	-	15	_	(77)	_	138 566	6 004
Net Expenditure 125,974 128,476 (1,010) 7,076 - 15 - (77) - 134,480 6,004 Percent of 2011 Net Expenditure Budget -0.8% 5.5% 0.0% 0.0% 0.0% 0.0% 0.0% 4.7% Revenues By Type -	Pecoveries & Allocations	(4.813)	(4.086)	(1/010)	7,070	_		_	(77)	_	(4.086)	0,004
Percent of 2011 Net Expenditure Budget -0.8% 5.5% 0.0% 0.0% -0.1% 0.0% 4.7% Revenues By Type Federal -	Net Expenditure	125 974	128 476	(1.010)	7 076	-	15	-	(77)	-	134 480	6 004
Revenues By Type Federal - <td>Percent of 2011 Net Expenditure Budget</td> <td>,</td> <td>110/170</td> <td>-0.8%</td> <td>5.5%</td> <td>0.0%</td> <td>0.0%</td> <td>0.0%</td> <td>-0.1%</td> <td>0.0%</td> <td>4.7%</td> <td>0,001</td>	Percent of 2011 Net Expenditure Budget	,	110/170	-0.8%	5.5%	0.0%	0.0%	0.0%	-0.1%	0.0%	4.7%	0,001
Provincial -	Revenues By Type Federal	-	-	-		-	_	_	_	-	-	-
Municipal -	Provincial	-	-	-	-	-	-	-	-	-	-	-
Own Funds (2,093) (589) - - - - - - (589) - Fees and Services (126,233) (127,887) 681 - - (347) - - (6,338) (133,891) (6,004) Fines - <	Municipal	-	-	-	-	-	-	-	-	-	-	-
Fees and Services (126,233) (127,887) 681 - - (347) - - (6,338) (133,891) (6,004) Fines -	Own Funds	(2,093)	(589)	-	-	-	-	-	-	-	(589)	-
Fines - <td>Fees and Services</td> <td>(126,233)</td> <td>(127,887)</td> <td>681</td> <td>-</td> <td>-</td> <td>(347)</td> <td>-</td> <td>-</td> <td>(6,338)</td> <td>(133,891)</td> <td>(6,004)</td>	Fees and Services	(126,233)	(127,887)	681	-	-	(347)	-	-	(6,338)	(133,891)	(6,004)
Other Image: Constraint of the state of the	Fines	-	-	-	-	-	-	-	-	-	-	-
Total Revenue (128,326) (128,476) 681 - - (347) - - (6,338) (134,480) (6,004) Percent of 2011 Revenue Budget -0.5% 0.0% 0.0% 0.3% 0.0% 0.0% 4.9% 4.7% Net Requirement (2,352) - (329) 7,076 - (332) - (77) (6,338) - - Percent of 2011 Net Requirement Budget 0.0%	Other	-	-	-	-	-	-	-	-	-	-	-
Percent of 2011 Revenue Budget -0.5% 0.0% 0.0% 0.3% 0.0% 0.0% 4.9% 4.7% Net Requirement (2,352) - (329) 7,076 - (332) - (77) (6,338) - - Percent of 2011 Net Requirement Budget 0.0%	Total Revenue	(128,326)	(128,476)	681	-	-	(347)	-	-	(6,338)	(134,480)	(6,004)
Net Requirement (2,352) - (329) 7,076 - (332) - (77) (6,338) - - Percent of 2011 Net Requirement Budget 0.0% <	Percent of 2011 Revenue Budget			-0.5%	0.0%	0.0%	0.3%	0.0%	0.0%	4.9%	4.7%	
Percent of 2011 Net Requirement Budget 0.0%	Net Requirement	(2,352)	-	(329)	7,076	-	(332)	-	(77)	(6,338)	-	-
Full Time Equivalents (FTE's) 376.30 (5.00) - - - - - 371.30 (5.00) Percent of 2011 FTE's -1.3% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% -1.3%	Percent of 2011 Net Requirement Budge	t		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Percent of 2011 FTE's -1.3% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% -1.3%	Full Time Equivalents (FTE's)		376.30	(5.00)	-	-	-	-	-	-	371.30	(5.00)
	Percent of 2011 FTE's	· · · · · · · · · · · · · · · · · · ·		-1.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	-1.3%	

City of Ottawa Environmental Services Department Drinking Water Services - Operating Resource Requirement Explanatory Notes

	Su	rplus / (Defi	cit)
2011 Actual vs. Budget Variance Explanation	Exp.	Rev.	Net
Actual vs. Budget Variance Explanation			
Operations			
Surplus in Compensation mainly due to vacancies	2,662	-	2,662
Costs In the GM's Office associated with the South Ottawa Water Ban, offset by a one-time	(1,504)	1,504	-
transfer from the Water Reserve Fund			
Surplus in materials and services mainly in Water Distribution due to savings in the Roadway	509	-	509
Re-instatement contracts and in Water Production due to the mild weather conditions			
Deficit in Payments in Lieu of Taxes due to change in assessment values	(132)	-	(132)
Surplus in Fleet costs	303	-	303
Surplus in recoveries due to increased volume of work recovered from Capital and from other	727	-	727
Branches/Departments			
Surplus in secondary costs mainly due to savings in sewer costs due to lower volumes of	164	-	164
water purification plant waste discharged to Ropec			
Unachieved efficiency target to be found in 2012	(481)	-	(481)
Surplus in operating revenues due to increased volume of cost recovery work	-	413	413
Various other miscellaneous savings	163	-	163
Total Operations	2,411	1,917	4,328
Non Departmental			
Deficit in water revenues mainly due to reduced water volume consumed	-	(2,416)	(2,416)
Surplus in Fire Supply Revenues	-	349	349
Savings mainly due to lower than anticipated debt servicing costs	91	-	91
			-
Total Surplus / (Deficit)	2,502	(150)	2,352

City of Ottawa Environmental Services Department Drinking Water Services - Operating Resource Requirement Explanatory Notes

		Increase /	(Decrease)	
2011 Baseline Adjustments / Explanations	Exp.	Rev.	Net 2011 Changes	FTE Impact
Adjustments to Base Budget				
Increase in Payments in Lieu of Taxes due to changes in assessment values of water facilities	131	-	131	-
Increase in Vacancy Allowance to 3% as per the Corporate Policy	(441)		(441)	-
Temporary Gapping provision to reflect vacancies as of January 1st 2012	(500)		(500)	-
Increase in Cost Recovery Revenues due to larger volume of work performed for external clients	-	(250)	(250)	-
Decrease in internal charges from Wastewater Services due to reduced volumes of water purification plant waste discharged to Ropec	(200)	-	(200)	-
FTE reduction to be achieved from 2011 Service Ottawa Initiatives			-	(5.00)
Non-Departmental			-	-
Decrease in Water revenues due to impact of reduction in volume of water billed in 2011	-	931	931	-
Total Adjustments to Base Budget	(1,010)	681	(329)	(5.00)

		Increase /	(Decrease)	
2012 Pressure Category / Explanation	Exp.	Rev.	Net 2012 Changes	FTE Impact
Maintain Services All programs include an adjustment for 2012 contract settlements, increments and benefit adjustments	1,271	-	1,271	
Annualization of half year costs for new FTE's approved in 2011	153	-	153	-
Increase in Fleet costs due to inflation on fuel and maintenance	170	-	170	-
Inflationary increases to hydro, chemicals and gases	98	-	98	-
Inflationary increases to contracted services	157	-	157	-
Increase to self insurance costs	10		10	-
Increase communication costs as a result of installation of fibre optic networks	93		93	-
Non-Departmental				
Increase to the Administrative Cost Recovery due to collective bargaining and inflation increases	350	-	350	-
in support services				
Increase in Debt Servicing costs	1,831	-	1,831	-
Increase in Water capital contribution	2,943	-	2,943	-
Total Maintain Services	7,076	-	7,076	-

City of Ottawa Environmental Services Department Drinking Water Services - Operating Resource Requirement Explanate

Drinking Water Services - Operating Resource Requirement Explanatory Notes

		Increase /	(Decrease)	
2012 Pressure Category / Explanation	Exp.	Rev.	Net 2012 Changes	FTE Impact
Growth				
Fleet operating costs for a new van for the Water Production group	15		15	
Non-Departmental				
Increase in Water Fire Supply Revenues due to system growth	-	(347)	(347)	-
Total Growth	15	(347)	(332)	-
Service Ottawa Allocation of Service Innovation & Efficiency Initiative	(22)	-	(22)	-
Savings from Departmental Service Innovation & Efficiency - SE - Transform Municipal Fleet	(55)	-	(55)	-
Total Service Ottawa	(77)	-	(77)	-
User Fees & Revenues See following user fee schedule for details on the specific rates.	-	(6,338)	(6,338)	-
	-	-	-	-
Total User Fees & Revenues	-	(6,338)	(6,338)	-
Total Budget Changes	6,004	(6,004)	-	(5.00)

City of Ottawa Environmental Services Department Drinking Water Services - User Fees

User Free	2010 Rate	2011 Rate	2012 Rate	% Change Over		Effective Date	2012 Revenue
User rees	\$	\$	\$	2011	2010	DD-MMM- YY	(\$000)
Drinking Water Services							
Distribution of Drinking Water							
1. Water Services Connection						01-May-12	
Size of Service Pipe							
20 mm on DI or CI	551.00	573.00	584.00	1.9%	6.0%		
20 mm on PVC	698.00	726.00	741.00	2.1%	6.2%		
20 mm others - Cost plus 15%, hourly	153.00	159.00	162.00	1.9%	5.9%		
20 to 50mm on concrete	1,529.00	1,590.00	1,622.00	2.0%	6.1%		
25 mm on DI or CI	612.00	636.00	649.00	2.0%	6.0%		
25 mm on PVC	752.00	782.00	798.00	2.0%	6.1%		
25 mm others - Cost plus 15%, hourly	153.00	159.00	162.00	1.9%	5.9%		
40 mm on DI or CI	945.00	983.00	1,003.00	2.0%	6.1%		
40 mm on PVC	1,017.00	1,058.00	1,079.00	2.0%	6.1%		
40 mm others - Cost plus 15%, hourly	153.00	159.00	162.00	1.9%	5.9%		
50 mm on DI or CI	1,243.00	1,293.00	1,319.00	2.0%	6.1%		
50 mm on PVC	1,336.00	1,389.00	1,417.00	2.0%	6.1%		
50 mm others - Cost plus 15%, hourly	153.00	159.00	162.00	1.9%	5.9%		
100 mm	3,778.00	3,929.00	4,008.00	2.0%	6.1%		
150 mm	4,025.00	4,186.00	4,270.00	2.0%	6.1%		
200 mm	5,072.00	5,275.00	5,381.00	2.0%	6.1%		
100 to 200mm on concrete - Cost plus 15%, hourly	153.00	159.00	162.00	1.9%	5.9%		
Larger than 200 mm - Cost plus 15%, hourly	153.00	159.00	162.00	1.9%	5.9%		
2. Services						01-May-12	
Thawing of Services							
- 20 mm and 25 mm (per thaw)	334.00	347.00	354.00	2.0%	6.0%		
- Other than 20mm, 25 mm - Cost plus 15%, hourly	167.00	174.00	177.00	1.7%	6.0%		
Hot Water Thawing of Services on private property (Hourly rate)	107.00	111.00	113.00	1.8%	5.6%		
- Materials	58.00	60.00	61.00	1.7%	5.2%		
Thawing Hydrants (per hydrant)	120.00	125.00	128.00	2.4%	6.7%		
Fire Flow Test	202.00	210.00	214.00	1.9%	5.9%		

City of Ottawa Environmental Services Department Drinking Water Services - User Fees

	2010 Rate	2011 Rate	2012 Rate	% Chan	ge Over	Effective Date	2012 Revenue
User rees	\$	\$	\$	2011	2010	DD-MMM- YY	(\$000)
3. Service Charges						01-May-12	
Turn off water services for non payment or turn on following receipt							
of payment (per operation)	78.00	81.00	83.00	2.5%	6.4%		
Turn off or on of water services (per operation)	78.00	81.00	83.00	2.5%	6.4%		
Permit for Flusher Hydrant Usage	265.00	276.00	282.00	2.2%	6.4%		
Inspection for New Water Meters	78.00	81.00	83.00	2.5%	6.4%		
Service Call on Internal Plumbing	159.00	165.00	168.00	1.8%	5.7%		
Service Post Adjustment	132.00	137.00	140.00	2.2%	6.1%		
4. New/Replacement Water Meters (installation cost included)						01-May-12	
Size of Service Pipe							
15 x 20 mm Pos. Disp.	302.00	314.00	320.00	1.9%	6.0%		
15 x 20 mm Pos. Disp.(Carlsbad only)	496.00	516.00	526.00	1.9%	6.0%		
20 mm Pos. Disp.	350.00	364.00	371.00	1.9%	6.0%		
25 mm Pos. Disp.	402.00	418.00	426.00	1.9%	6.0%		
40 mm Pos. Disp.	804.00	836.00	853.00	2.0%	6.1%		
50 mm Pos. Disp.	899.00	935.00	954.00	2.0%	6.1%		
50 mm Turbine	1,595.00	1,659.00	1,692.00	2.0%	6.1%		
50 mm Compound	2,616.00	2,721.00	2,775.00	2.0%	6.1%		
75 mm Turbine	2,550.00	2,652.00	2,705.00	2.0%	6.1%		
75 mm Compound	3,953.00	4,111.00	4,193.00	2.0%	6.1%		
100 mm Turbine	3,818.00	3,971.00	4,050.00	2.0%	6.1%		
100 mm Compound	5,372.00	5,587.00	5,699.00	2.0%	6.1%		
150 mm Turbine	5,830.00	6,063.00	6,184.00	2.0%	6.1%		
150 mm Compound	8,614.00	8,959.00	9,138.00	2.0%	6.1%		
100 x 50 mm Fire Assembly - Cost plus 15%, hourly	229.00	238.00	243.00	2.1%	6.1%		
150 x 50 mm Fire Assembly - Cost plus 15%, hourly	229.00	238.00	243.00	2.1%	6.1%		
200 x 50 mm Fire Assembly - Cost plus 15%, hourly	229.00	238.00	243.00	2.1%	6.1%		
Additional Revenues from Inflationary increase to rates in 1, 2,							
3 and 4 above							(9)
5. Non Departmental							
Distribution of Drinking Water							
Per cubic metre rate of drinking water on water bill (based on							
approx. 88.3M m3 of water billed)	1.276	1.320	1.400	6.0%	9.7%	01-May-12	(6,116)

City of Ottawa Environmental Services Department Drinking Water Services - User Fees

	2010 Rate	2011 Rate	2012 Rate	% Change Over		Effective Date	2012 Revenue
USEI FEES	\$	\$	\$	2011	2010	DD-MMM- YY	(\$000)
Fire Supply Charge							
Annual cost per meter size (increase based on Construction Price							
Index)							
15 mm meter	31.71	31.71	32.95	3.9%	3.9%	01-May-12	(213)
20 mm meter	56.38	56.38	58.58	3.9%	3.9%		
25 mm meter	88.09	88.09	91.53	3.9%	3.9%		
40 mm meter	225.51	225.51	234.30	3.9%	3.9%		
50 mm meter	352.36	352.36	366.10	3.9%	3.9%		
75 mm meter	792.81	792.81	823.73	3.9%	3.9%		
100 mm meter	1,409.44	1,409.44	1,464.41	3.9%	3.9%		
150 mm meter	3,171.24	3,171.24	3,294.92	3.9%	3.9%		
200 mm meter	5,637.77	5,637.77	5,857.64	3.9%	3.9%		
250 mm meter	8,809.01	8,809.01	9,152.56	3.9%	3.9%		
Total Department							(6,338)

City of Ottawa Environmental Services Department Sanitary Services - Operating Resource Requirement In Thousands (\$000)

Operating Resource Requirement	2010	2011		2012	\$ Change Over
Operating Resource Requirement	Actual	Actual	Budget	Budget	2011 Budget
Expenditures by Program					
Manager's Office	2,393	1,299	1,602	1,627	25
Wastewater Collection	14,607	13,877	17,094	17,328	234
Wastewater Treatment	19,038	18,985	21,566	22,396	830
Operations Engineering	1,582	1,405	1,912	1,924	12
Waste Share of Env. Engineering	1,686	3,468	3,128	2,929	(199)
Wastewater Share of Business Services	1,743	1,793	2,052	2,089	37
Non Departmental	79,023	82,046	81,665	87,609	5,944
Service Ottawa	-	-	(1,435)	(1,473)	(38)
Gross Expenditure	120,072	122,873	127,584	134,429	6,845
Recoveries & Allocations	(1,532)	(1,771)	(1,947)	(1,747)	200
Revenue	(127,130)	(134,240)	(135,665)	(143,156)	(7,491)
Net Requirement	(8,590)	(13,138)	(10,028)	(10,474)	(446)
Expanditures by Type					
Salaries Wages & Benefits	13 450	15 310	18 280	18 080	(200)
Overtime	13,430	780	604	709	(200)
Material & Services	20 184	10 054	208 22	23 023	1 031
Transfers/Grants/Einancial Charges	53 / 3/	61 850	61 0/6	67 336	5 300
	1 030	1 072	1 204	1 377	5,590
Program Eacility Costs	1,039	1,072	1,294	1,577	
Other Internal Costs	31 272	23 808	23 004	24 468	564
Service Ottawa	- 51,272	- 25,090	(1.435)	(1.473)	(38)
Gross Expenditures	120.072	122.873	127.584	134.429	6.845
Recoveries & Allocations	(1.532)	(1.771)	(1.947)	(1.747)	200
Net Expenditure	118,540	121,102	125,637	132,682	7,045
Bevenues By Type					
Federal	_	-	-	_	_
Provincial	_		-	-	-
Municipal			-	-	-
Own Funds	(1 229)	(256)	(256)	(256)	-
Fees and Services	(125 901)	(133 984)	(135 409)	(142 900)	(7 491)
Fines	-	-	(155,105)	-	
Other	_	_	-	-	-
Total Revenue	(127,130)	(134,240)	(135,665)	(143,156)	(7,491)
Net Requirement	(8,590)	(13,138)	(10.028)	(10,474)	(446)
	(0,000)	(10,100)	220.05		2.00
			220.95	217.95	- 3.00

City of Ottawa Environmental Services Sanitary Services - Operating Resource Requirement Analysis

	20	11 Baseline	1			2012 Ad	justments			2012	¢ Change
Operating Resource Requirement Analysis	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Ottawa	User Fees & Revenues	Budget	S Change Over '11 Budget
Expenditures by Program											
GM/Manager's Office	1,299	1,602	(4)	29	-	-	-	-	-	1,627	25
Wastewater Collection	13,877	17,094	(240)	474	-	-	-	-	-	17,328	234
Wastewater Treatment	18,985	21,566	(190)	1,020	-	-	-	-	-	22,396	830
Operations Engineering	1,405	1,912	(35)	47	-	-	-	-		1,924	12
Wastewater Share of Env. Engineering	3,468	3,128	(156)	(43)	-	-	-	-	-	2,929	(199)
Wastewater Share of Business Services	1,793	2,052	(53)	90	-	-	-	-	-	2,089	37
Non Departmental	82,046	81,665	-	5,944	-	-	-	-	-	87,609	5,944
Service Ottawa	-	(1,435)	-	-	-	-	-	(38)	-	(1,473)	(38)
Gross Expenditure	122,873	127,584	(678)	7,561	-	-	-	(38)	-	134,429	6,845
Recoveries & Allocations	(1,771)	(1,947)	200	-	-	-	-	-	-	(1,747)	200
Revenue	(134,240)	(135,665)	(474)	-	-	-	-	-	(7,017)	(143,156)	(7,491)
Net Requirement	(13,138)	(10,028)	(952)	7,561	-	-	-	(38)	(7,017)	(10,474)	(446)
Expenditures by Type											
Salaries, Wages & Benefits	15,310	18,289	(678)	478	-	-	-	-	-	18,089	(200)
Overtime	789	694	-	15	-	-	-	-	-	709	15
Material & Services	19,954	22,892	-	1,031	-	-	-	-	-	23,923	1,031
Transfers/Grants/Financial Charges	61,850	61,946	-	5,390	-	-	-	-	-	67,336	5,390
Fleet Costs	1,072	1,294	-	83	-	-	-	-	-	1,377	83
Program Facility Costs	-	-	-	-	-	-	-	-	-	-	-
Other Internal Costs	23,898	23,904	-	564	-	-	-	-	-	24,468	564
Service Ottawa		(1,435)	-	-	-	-	-	(38)	-	(1,473)	(38)
Gross Expenditures	122,873	127,584	(678)	7,561	-	-	-	(38)	-	134,429	6,845
Recoveries & Allocations	(1,771)	(1,947)	200	-	-	-	-	-	-	(1,747)	200
Net Expenditure	121,102	125,637	(478)	7,561	-	-	-	(38)	-	132,682	7,045
Percent of 2011 Net Expenditure Budget			-0.4%	6.0%	0.0%	0.0%	0.0%	0.0%	0.0%	5.6%	
Revenues By Type											
Federal	-	-	-	_	-	-	_	-	-	-	_
Provincial	-	-	-	_	-	-	_	-	-	-	_
Municipal	-	-	-	_	-	-	_	-	-	-	_
Own Funds	(256)	(256)	-	_	-	-	_	-	-	(256)	-
Fees and Services	(133,984)	(135,409)	(474)	_	-	-	_	-	(7.017)	(142,900)	(7,491)
Fines	-	-	-	-	-	-	-	-	-	- (2.2,500)	-
Other	-	-	-	-	-	-	-	-	-	-	-
Total Revenue	(134,240)	(135.665)	(474)	-	-	-	-	-	(7.017)	(143,156)	(7,491)
Percent of 2011 Revenue Budget		(0.3%	0.0%	0.0%	0.0%	0.0%	0.0%	5.2%	5.5%	<u> </u>
Not Requirement	(12 120)	(10.029)	(052)	7 561	_	_	_	(20)	(7.017)	(10.474)	(116)
Percent of 2011 Net Requirement Rudget	(13,138)	(10,028)	952)	-75.4%	- 0.0%	- 0.0%	- 0.0%	0 4%	70.0%	(10,474)	(440)
	-	220.05	(2.02)	, 3.4 /0	0.070	0.070	0.070	JI-7 /0	, 0.0 /0	217.05	
Full time Equivalents (FTE's)		220.95	(3.00)	-	-	-	-	-	-	217.95	-3.00
Percent of 2011 FTE's			-1.4%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	-1.4%	

City of Ottawa Environmental Services Sanitary Services - Operating Resource Requirement Explanatory Notes In Thousands (\$000)

	Su	rplus / (Defi	cit)
2011 Actual vs. Budget Variance Explanation	Exp.	Rev.	Net
Actual vs. Budget Variance Explanation Operations			
Surplus in Compensation mainly due to vacancies	3,259	-	3,259
Surplus in Materials and Services mainly in Wastewater Collection and Treatment due to delays in implementation of annual maintenance programs	2,966	-	2,966
Deficit in Recoveries mainly from Drinking Water Services due to reduced water purification plant discharged to Ropec	(176)	-	(176)
Surplus in Fleet costs	222	-	222
Various other miscellaneous surpluses	80		80
Unachieved efficiencies to be found in 2012	(1,436)	-	(1,436)
Surplus in liquid hauled waste revenues due to increased volumes received at Ropec		563	563
Total Operations	4,915	563	5,478
Non Departmental			
Deficit due to unanticipated external transfers	(440)	-	(440)
Savings in debt servicing costs	60		60
Deficit in Revenues mainly due to reduced sewer surcharge revenues as a result of the decrease in water Revenues	-	(1,988)	(1,988)
Total Surplus / (Deficit)	4,535	(1,425)	3,110

City of Ottawa Environmental Services Sanitary Services - Operating Resource Requirement Explanatory Notes In Thousands (\$000)

2011 Baseline Adjustments / Explanations	Exp.	Rev. Net 2011 FT Changes Imp		FTE Impact
Adjustments to Base Budget				
Increase in hauled waste revenues due to increased volumes of liquid waste received at Ropec	-	(500)	(500)	-
Decrease in recoveries from Water due to reduced volumes of purification plant waste discharged at Ropec	200	-	200	-
Increase Vacancy Allowance provision to 3% as per Corporate policy	(253)	-	(253)	-
Temporary Gapping provision to reflect vacancies as of January 1st 2012	(425)		(425)	-
FTE reduction to be achieved from 2011 Service Ottawa Initiatives				(3.00)
Non-Departmental				
Increase in Sewer Surcharge revenues due to annualization of sewer surcharge increase from 116% to 117% effective May 1/11	-	(1,036)	(1,036)	-
Decrease in Sewer Surcharge revenues due to the reduction in water revenues as a result of reduced volume of water billed.	-	1,062	1,062	-
Total Adjustments to Base Budget	(478)	(474)	(952)	(3.00)

City of Ottawa Environmental Services Sanitary Services - Operating Resource Requirement Explanatory Notes In Thousands (\$000)

		Increase /	(Decrease)	
2012 Pressure Category / Explanation	Exp.	Rev.	Net 2012 Changes	FTE Impact
Maintain Services				
All programs include an adjustment for 2011 contract settlements, increments and benefit adjustments	453	-	453	-
Inflationary increase for hydro, water and heating fuels	276	-	276	-
Inflationary increase on various other materials and services	352	-	352	-
Requirement for chemicals for new dechlorination process and for polymer in biosolids processing	403	-	403	-
Annualization of half year compensation costs for new FTE approved in 2011	40	-	40	-
Increase in self insurance costs	10	-	10	-
Inflation on Fleet costs for fuel and maintenance	83	-	83	-
Non-Departmental				
Increase to the Administrative Cost Recovery due to collective bargaining and inflation increases	554	-	554	-
In support services Increase in Debt Servicing costs	1,923	-	1,923	-
Increase in Wastewater capital contribution	3,467	-	3,467	-
Total Maintain Services	7,561	-	7,561	-
Service Ottawa				
Allocation of Service Innovation & Efficiency Initiative	(20)	-	(20)	-
Savings from Departmental Service Innovation & Efficiency - SE - Transform Municipal Fleet	(18)	-	(18)	-
Total Service Ottawa	(38)	-	(38)	-
User Fees & Revenues				
See following user fee schedule for details on the specific rates.		(7,017)	(7,017)	-
Total User Fees & Revenues	-	(7,017)	(7,017)	-
Total Budget Changes	7,045	(7,491)	(446)	(3.00)

City of Ottawa Environmental Services Sanitary Services - User Fees

	2010 Rate	2011 Rate	2012 Rate	% Char	nge Over	Effective Date	2012 Revenue
User rees	\$	\$	\$	2011	2010	DD-MMM- YY	(\$000)
Wastewater Services							
Sanitary and Storm Sewer Systems							
Sewer Use Program - Disposal Fees						01-May-12	
Septic Tank Strength Liquid Material (per cubic meter, as							
approved in Hauled Liquid Waste Strategy Report)	11.76	14.31	14.60	2.0%	24.12%		
Holding Tank Strength Liquid Material (ner cubic metre, as							
approved in Hauled Liquid Waste Strategy Report)	2 95	3 07	3 13	2 0%	6 0.8%		
Liquid Material Generated Outside the City of Ottawa (per	2.55	5.07	5.15	2.070	0.0070		
cubic metre, inflationary increase of 2%)	23.98	24.94	25.44	2.0%	6.08%		
Sewer Use Program - Permit Fees						01-May-12	
Annual Permit Fee	229.00	238.00	243.00	2.1%	6.1%	01110/12	
Annual Permit Revision Fee	128.00	133.00	136.00	2.3%	6.3%		
Sewer Use Program - Discharge Fees						01-May-12	
Parameters in Sewage						01110912	
Biochemical Oxygen Demand (per kg)	1.36	1.41	1.44	2.0%	6.1%		
Suspended Solids (per kg)	0.72	0.75	0.77	2.0%	6.1%		
Phenolic Compounds (per kg)	1.36	1.41	1.44	2.0%	6.1%		
Kjeldahl Nitrogen (per kg)	5.42	5.63	5.75	2.0%	6.1%		
Phosphorus (per kg)	2.18	2.27	2.31	2.0%	6.1%		
Fees for discharges of sewage containing water from a source							
separate from the City's water distribution system (for each							
cubic meter or part thereof)	0.63	0.65	0.66	2.0%	6.1%		
Sewer Use Program - Administrative Fees						01-May-12	
Special Discharge Agreement Fee	890.00	926.00	945.00	2.1%	6.2%	,	
Sanitary Sewer Agreement Fee	635.00	660.00	673.00	2.0%	6.0%		
Compliance Program Fee	890.00	926.00	945.00	2.1%	6.2%		
Sanitary Sewer Agreement Revision Fee (per revision)	96.00	100.00	102.00	2.0%	6.3%		
Compliance Program Revision Fee (per revision)	192.00	200.00	204.00	2.0%	6.3%		
CPI Inflationary increase to Permit, Discharge & Admin Fee	s						(40)
Total Operational Wastewater Services							
New Amountal							
Non Departmental							
Systems							
For each owner or occupant receiving water supply service:	116%	117%	117%	0.0%	0.9%	01-May-12	(6,977)
Total Proposed Increases							(7,017)

City of Ottawa Environmental Services Department Stormwater Services - Operating Resource Requirement In Thousands (\$000)

Operating Resource Requirement	2010	20	11	2012	\$ Change Over
operating Resource Requirement	Actual	Actual	Budget	Budget	2011 Budget
Expenditures by Program					
Manager's Office	230	219	286	398	112
Water Environment Protection	1,852	1,913	1,960	1,974	14
Stormwater & Municipal Drainage	2,259	2,460	2,834	2,869	35
Laboratory Services	2,174	2,040	2,062	2,307	245
Non Departmental	-	5,476	5,185	5,498	313
Service Ottawa	-	-	(154)	(158)	(4
Gross Expenditure	6,515	12,108	12,173	12,888	715
Recoveries & Allocations	(2,022)	(2,097)	(1,861)	(2,091)	(230)
Revenue	(443)	(380)	(284)	(323)	(39)
Net Requirement	4,050	9,631	10,028	10,474	446
Expenditures by Type					
Salaries, Wages & Benefits	3,808	3,876	4,071	4,212	141
Overtime	37	26	50	52	2
Material & Services	1,904	2,003	2,294	2,543	249
Transfers/Grants/Financial Charges	-	6	-	-	-
Fleet Costs	214	211	279	289	10
Program Facility Costs	-	-	-	-	-
Other Internal Costs	552	5,986	5,633	5,946	313
Service Ottawa	-	-	(154)	(154)	-
Gross Expenditures	6,515	12,108	12,173	12,888	715
Recoveries & Allocations	(2,022)	(2,097)	(1,861)	(2,091)	(230)
Net Expenditure	4,493	10,011	10,312	10,797	485
<u>Revenues By Type</u>					
Federal	-	-	-	-	-
Provincial	(215)	(207)	(145)	(145)	-
Municipal	-	-	-	-	-
Own Funds	-	-	-	-	-
Fees and Services	(228)	(173)	(139)	(178)	(39)
Fines	-	-	-	-	-
Other	-	-	-	-	-
Total Revenue	(443)	(380)	(284)	(323)	(39)
Net Requirement	4,050	9,631	10,028	10,474	446
Full Time Equivalents			53.00	52.00	- 1.00

City of Ottawa Environmental Services Stormwater Services - Operating Resource Requirement Analysis

Stormwater Services - Operating Resource Requirement Analysis

	20)11 Baseli	ne			2012 Adj	ustments			2012	¢ Change
Operating Resource Requirement Analysis	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Ottawa	User Fees & Revenu <u>e</u>	Budget	Over '11 Budget
Expenditures by Program											
Manager's Office	219	286	(6)	118	-	-	-	-	-	398	112
Water Environment Protection	1,913	1,960	(15)	29	-	-	-	-	-	1,974	14
Stormwater & Municipal Drainage	2,460	2,834	(25)	60	-	-	-	-	-	2,869	35
Laboratory Services	2,040	2,062	216	29	-	-	-	-	-	2,307	245
Non Departmental	5,476	5,185	-	313	-	-	-	-	-	5,498	313
Service Ottawa	-	(154)	-	-	-	-	-	(4)	-	(158)	(4)
Gross Expenditure	12,108	12,173	170	549	-	-	-	(4)	-	12,888	715
Recoveries & Allocations	(2,097)	(1,861)	(230)	-	-	-	-	-	-	(2,091)	(230)
Revenue	(380)	(284)	-	-	-	-	-	-	(39)	(323)	(39)
Net Requirement	9,631	10,028	(60)	549	-	-	-	(4)	(39)	10,474	446
Expenditures by Type											
Salaries, Wages & Benefits	3,876	4,071	(60)	201	-	-	-	-	-	4,212	141
Overtime	26	50	-	2	-	-	-	-	-	52	2
Material & Services	2,003	2,294	230	19	-	-	-	-	-	2,543	249
Transfers/Grants/Financial Charges	6	-	-	-	-	-	-	-	-	-	-
Fleet Costs	211	279	-	14	-	-	-	(4)	-	289	10
Program Facility Costs	-	-	-	-	-	-	-	-	-	-	-
Other Internal Costs	5,986	5,633	-	313	-	-	-	-	-	5,946	313
Service Ottawa	-	(154)	-	-	-	-	-	-	-	(154)	-
Gross Expenditures	12,108	12,173	170	549	-	-	-	(4)	-	12,888	715
Recoveries & Allocations	(2,097)	(1,861)	(230)	-	-	-	-	-	-	(2,091)	(230)
Net Expenditure	10,011	10,312	(60)	549	-	-	-	(4)	-	10,797	485
Percent of 2011 Net Expenditure Budg	jet	1	-0.6%	5.3%	0.0%	0.0%	0.0%	0.0%	0.0%	4.7%	
Revenues By Type	_		_		_		_	_	_		_
Provincial	(207)	(145)			_		_	_	_	(145)	
Municipal	(207)	(1+3)	-	_	_	_	_	_	_	(1+5)	-
Own Funds	-		-	_	-	_	-	-	-	-	-
Fees and Services	(173)	(139)	-	_	-	_	-	-	(39)	(178)	(39)
Fines	- (1/3)	(100)	-	-	-	-	-	-	-	-	-
Other	-	_	-	-	_	-	-	-	-	-	-
Total Revenue	(380)	(284)	-	-	-	-	-	-	(39)	(323)	(39)
Percent of 2011 Revenue Budget	(000)	(=0.1)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	13.7%	13.7%	(00)
Net Requirement	9.631	10.028	(60)	549	-	-	-	(4)	(39)	10.474	446
Percent of 2011 Net Requirement Bud	get		-0.6%	5.5%	0.0%	0.0%	0.0%	0.0%	-0.4%	4.4%	
Full Time Equivalents (FTE's)		53.00	(1.00)	-	-	-	-	-	-	52.00	-1.00
Percent of 2011 FTE's		55100	-1.9%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	-1.9%	
			1.5 /0	0.070	0.070	5.570	0.070	5.5 /0	5.5 /0	2.0 /0	

City of Ottawa Environmental Services Stormwater Services - Operating Resource Requirement Explanatory Notes In Thousands (\$000)

	Su	urplus / (Deficit)			
2011 Actual vs. Budget Variance Explanation	Exp.	Rev.	Net		
Actual vs. Budget Variance Explanation Operations					
Savings in Compensation due to vacancies	219	-	219		
Deficit in materials and services mainly due to increase in volume of lab testing requests	(74)	-	(74)		
Surplus in Recoveries due to increase in volume of work performed for internal clients	236	-	236		
Surplus in Fleet costs	68		68		
Various other savings	297		297		
Unachieved efficiency target to be found in 2012	(154)	-	(154)		
Surplus in Revenues due to increase in volume of testing performed for external clients	-	96	96		
	-	-	-		
Total Operations	592	96	688		
Non Departmental					
Deficit mainly due to increased costs and services provided by public Works for drainage and culvert maintenance	(291)	-	(291)		
			-		
Total Surplus / (Deficit)	301	96	397		

		Increase / (Decrease)		
2011 Baseline Adjustments / Explanations	Exp.	Rev.	Net 2011 Changes	FTE Impact
Adjustments to Base Budget				
Increase in volume of testing performed by Laboratory Services	230		230	-
Increased recoveries from other Branches to offset increased testing costs	(230)	-	(230)	-
Increase Gapping Provision to 3% as per Corporate Policy	(60)	-	(60)	-
FTE reduction to be achieved from 2011 Service Ottawa Initiatives	-	-	-	(1.00)
Total Adjustments to Base Budget	(60)	-	(60)	(1.00)

City of Ottawa Environmental Services Stormwater Services - Operating Resource Requirement Explanatory Notes In Thousands (\$000)

		Increase / ((Decrease)	
2012 Pressure Category / Explanation	Exp.	Rev.	Net 2012 Changes	FTE Impact
Maintain Services				
All programs include an adjustment for 2011 contract settlements, increments and benefit adjustments	203	-	203	-
Increase in Fleet costs due to inflation on fuel and maintenance	14	-	14	-
Inflationary increase to lab materials and services costs	19	-	19	-
			-	-
Non-Departmental			-	-
Increase to the ditching and drainage maintenance costs from Public Works due to collective bargaining increases in those services	313		313	-
Total Maintain Services	549	-	549	-
Service Ottawa Savings from Departmental Service Innovation & Efficiency - SE - Transform Municipal Fleet	(4)	-	(4)	-
Total Service Ottawa	(4)	-	(4)	-
User Fees & Revenues				
See following user fee schedule for details on the specific rates.	-	(39)	(39)	-
Total User Fees & Revenues	-	(39)	(39)	-
Total Budget Changes	485	(39)	446	(1.00)

City of Ottawa Environmental Services Stormwater Services - User Fees

liser Sees	2010 Rate	2011 Rate	2012 Rate	% Change Over		Effective Date	2012 Revenue
	\$	\$	\$	2011	2010	DD-MMM- YY	(\$000)
Stormwater Services							
Laboratory Services (Tests)						01-May-12	
Alkalinity	8.87	9.22	9.41	2.0%	6.1%	01110/12	
Alkalinity Brinkman (wastewater)	13.35	13.88	14.16	2.0%	6.1%		
Biochemical Oxygen	14.60	15.18	15.49	2.0%	6.1%		
Carbonaceous Biochem	14.60	15.18	15.49	2.0%	6.1%		
Chloride	14.32	14.89	15.19	2.0%	6.1%		
Chemical Oxygen Demand	9.49	9.87	10.07	2.0%	6.1%		
Conductivity	8.87	9.22	9.41	2.0%	6.1%		
Dissolved Organic Carbon	12.53	13.03	13.29	2.0%	6.1%		
E. coli (wastewater)	9.99	10.39	10.60	2.0%	6.1%		
Fluoride	14.32	14.89	15.19	2.0%	6.1%		
Specific gravity	18.47	19.21	19.59	2.0%	6.1%		
Heterotrophic Plate	10.61	11.03	11.26	2.0%	6.1%		
Halo Acetic Acid	114.03	118.59	120.96	2.0%	6.1%		
ICP Industrial Waste - 28 elements	22.56	23.46	23.93	2.0%	6.1%		
ICP Metals Scan - 5 elements	11.69	12.16	12.40	2.0%	6.1%		
ICP Metal Scan - 28 elements	19.56	20.34	20.74	2.0%	6.1%		
Ammonia - Surface/Waste Water	9.69	10.08	10.28	2.0%	6.1%		
Ion Chromatography	14.32	14.89	15.19	2.0%	6.1%		
Mercury	29.02	30.18	30.78	2.0%	6.1%		
Nitrates	14.32	14.89	15.19	2.0%	6.1%		
PH	8.87	9.22	9.41	2.0%	6.1%		
Reactive Phosphorus	9.69	10.08	10.28	2.0%	6.1%		
Soluble Biochemical	15.58	16.20	16.53	2.0%	6.1%		
Soluble Carbonaceous	15.58	16.20	16.53	2.0%	6.1%		
soluble Chemical Oxy	9.49	9.87	10.07	2.0%	6.1%		
Sulphate	14.32	14.89	15.19	2.0%	6.1%		
Soluble Phosphorus	13.03	13.55	13.82	2.0%	6.1%		
Soluble Kjeldahl Nitrog	13.03	13.55	13.82	2.0%	6.1%		
Total Coliforms - E-Coli (DC)	9.20	9.57	9.76	2.0%	6.1%		
Total Coliforms - E-Coli (PA)	17.32	18.01	18.37	2.0%	6.1%		
Total Coliforms - E-Coli (MPN)	18.06	18.78	19.16	2.0%	6.1%		
Total Kjeldahl Nitro	12.90	13.42	13.68	2.0%	6.1%		

City of Ottawa Environmental Services Stormwater Services - User Fees

	2010 Rate	2011 Rate	2012 Rate	% Char	ige Over	Effective Date	2012 Revenue
User Fees	\$	\$	\$	2011	2010	DD-MMM- YY	(\$000)
Total Phosphorus	12.90	13.42	13.68	2.0%	6.1%		
Total Solid - Waste Water	9.34	9.71	9.91	2.0%	6.1%		
Total Solid - Solid	9.34	9.71	9.91	2.0%	6.1%		
Total Suspended Solid	8.72	9.07	9.25	2.0%	6.1%		
Trihalomethane	52.77	54.88	55.98	2.0%	6.1%		
Volatile Acids	32.49	33.79	34.47	2.0%	6.1%		
Volatile Solids - Waste Water	9.94	10.34	10.54	2.0%	6.1%		
Volatile Solids - Solids	10.12	10.52	10.74	2.0%	6.1%		
Volatile Suspended Solid (Water)	10.07	10.47	10.68	2.0%	6.1%		
Drinking Water anion (Chloride, fluoride, ion							
chromatograph NO2 and NO3, sulphate)	14.32	14.89	15.19	2.0%	6.1%		
Standard Chemistry (Alkalinity, Conductivity, pH)	8.87	9.22	9.41	2.0%	6.1%		
Total Nutrients (Ammonia + Ammonia, Reactive							
Phosphorus)	9.69	10.08	10.28	2.0%	6.1%		
tkn/tp analysis (Total Kjeldahl Nitro, Total Phosphorus)	12.90	13.42	13.68	2.0%	6.1%		
Inflationary increase to rates for various lab tests list	ed above						(39)
Total Operational Stormwater Services							
Total Proposed Increases							(39)

Tax **Development** Rate **Project Description** Supported/ Debt **Grand Total Revenues** Supported Charges Dedicated **Drinking Water Services Renewal of City Assets** 901136 Hazeldean Watermain 4,830 1,669 6,500 1 901141 Orleans Transmission Main 622 128 750 903403 Britannia Filter Rebuild/Equip Upgrades 2,000 _ 2,000 905681 Water System SCADA & Instrument Rehab 750 750 905741 Meter Lifecycle Replacement Program 2,500 2,500 905992 Manotick Supply Watermain 250 250 500 906324 Lifecycle Renewal Fleet - Water Services 1,159 141 1,300 906348 Service Posts Rehab. 2012 800 800 906349 Cathodic Protection Water System 2012 1,799 1,800 1 906350 Water Treatment Rehab. - 2012 5,899 5,900 1 906354 Water Pumping Stn Facility Rehab. 2012 1,299 1 1,300 906356 Water Distribution Sys Improvements 2012 2,099 1 2,100 906357 Proactive Lead Service Replacement 2012 999 1 1,000 1,600 906358 Transmission Mains Condition Assessment 1,600 906440 Buildings-Water Services 47 47 906481 Risk Assessment-Water Structures-2012 100 100 906486 Watermain Relocation - MTO/Lees 2,350 1,174 1,175 1 906489 Merton (Scott-Wellington) 1,199 1,200 _ 1 906490 Charlotte (Besserer-Laurier) 1,049 1 1,050 906491 Notre Dame West(St Joseph-East-dead end) 549 1 550 1,999 2,000 906492 Transmission Main Rehab - 2012 1 906539 Large Transmission Mains Risk Mitigation 1,000 1,000 906570 Communal Well System Rehab 2012 450 450 906642 Munster Well System Rehab 1,399 1 1,400 906659 Water Facilities Space Upgrades 1,285 1,285 906661 Carp Mechanical Renewal 700 700 906663 Forest Ridge Pump Station Renewal 899 900 1

	Project Description	Tax Supported/ Dedicated	Rate Supported	Revenues	Development Charges	Debt	Grand Total
906664	Hurdman Bridge PS Renewal	-	299	-	-	1	300
906665	Lemieux WPP Intake Ice Mgmt	-	99	-	-	1	100
		1,159	37,836	1,425	1,797	15	42,232
Growth							
900632	Strandherd Rd F/M: Greenbank-Fallowfield	-	37	-	338	-	375
901183	Trim Road / St Joseph Watermains	-	117	-	1,051	-	1,168
904297	Kanata West Transmission Mains	-	-	-	-	280	280
904981	3C/2W Pressure Zone Separation	-	145	-	-	1,305	1,450
906621	2012 Infrastructure Master Plan (Water)	-	313	-	37	-	350
906622	2012 Off Site Reliability Links	-	10	-	100	1	111
906623	2012 Water & Wastewater EA Studies	-	60	-	240	-	300
		-	682	-	1,766	1,586	4,034
		1,159	38,518	1,425	3,563	1,601	46,266
Integrated	d Water & Wastewater						
Renewa	of City Assets						
906086	Lady Ellen/Laperriere/McBride	-	5,500	-	-	-	5,500
906098	Norice / Woodroffe	-	4,500	-	-	-	4,500
906458	Sewer & Water Repairs/Improvements-2012	-	1,998	-	-	2	2,000
906459	Sewer Access & Outfalls - 2012	-	1,499	-	-	1	1,500
906463	LRT/ISD Coordinated Works	-	2,000	-	-	-	2,000
906488	Holland Ave (Scott-Tyndall)	-	3,398	-	-	2	3,400
906635	Hurdman-St-Laurent Watermain Relocation	-	2,998	-	-	2	3,000
		-	21,893	-	-	7	21,900
Wastewat	er Services						
Renewa	of City Assets						
902140	Sewage Pumping Station Rehab. Program	-	1,425	-	-	-	1,425
903438	ROPEC East Boiler Plant Upgrade	-	199	-	-	1	200
904141	Sewer Lateral Repairs	-	4,100	-	-	-	4,100
904567	Orleans Flood Control Remediation	-	500	-	-	-	500

Tax **Development** Rate **Project Description** Supported/ Debt **Grand Total Revenues** Supported Charges Dedicated 904939 ORAP-Wet Weather IMP - Flow Reduction 1,500 1,500 _ --_ 905005 Rehabilitation of Digester 1 to 4 200 200 905053 ORAP-Critical Outfall Monitor Initiative 469 231 700 _ 905424 Barrhaven S Oversizing North Jock River 100 100 _ 905515 Knoxdale Road (Woodroffe - Newhaven) 500 _ 500 905653 ORAP-Stormwater Mgmt Retrofit MasterPlan 2,000 2,000 _ 905756 ROPEC - Sluice Gates & Concrete Repairs 2,000 2,000 _ 905757 Monahan Constructed Wetland Rehab. 900 900 905806 Flow Monitoring System Rehab. Program 270 30 300 906186 ROPEC - Sewage Treatment Rehab. Program 974 2,025 1 3,000 906195 Lab Equipment Purchases/Replacement 100 _ 100 906323 Lifecycle Renewal Fleet - Wastewater Svc 605 605 -906478 Scoping Pre/Post Drain Culverts - 2012 400 400 906479 Drainage Culverts (1m-3m) - 2012 3,459 3,460 1 906482 Drainage Culverts (<=1M) - 2012 1,099 1 1,100 906483 Drainage Culverts - Resurfacing - 2012 740 740 906484 Drainage Culverts - Site Specific - 2012 1,000 1,000 906493 Inlet Control Devices - CW - 2012 400 400 906495 Ditch Alts - Assess/Implement - 2012 50 100 150 906496 Acres Pump Station Overflow 249 250 _ 1 906577 Wastewater Drainage Roofing 2012 150 150 906630 Wastewater Master Drawings Upgrades 450 450 906636 Rickey Pl Park Retaining Wall rehab 1,000 1.000 906637 Old George St (Osgoode Main-Cuddy) 999 1,000 1 906643 ROPEC-Ops & Technical Bldg Space Upgrade 2,600 2,600 906644 StormwaterImprovements - Holmwood Area 1,999 1 2,000 906645 ROPEC - Primary Clarifier Upgrades 1.749 1 1,750 906646 ROPEC Aeration Piping & Diffusers Replace 399 1 400 906647 ROPEC - Scum Removal Facility Replacemnt 399 1 400

	Project Description	Tax Supported/ Dedicated	Rate Supported	Revenues	Development Charges	Debt	Grand Total
906648	ROPEC - Power Cogeneration Plant Upgrade	-	1,449	-	-	1	1,450
906649	Hauled Waste/Septage Receiving Facility	-	399	-	-	1	400
906650	ROPEC - Process Facility - Environ. Sys	-	599	-	-	1	600
906670	ROPEC Treatment Facility Develop. Plan	-	500	-	-	-	500
906671	Collection Sys. Condition Assesment Prog	-	400	-	-	-	400
		605	32,126	3,831	2,155	13	38,730
Growth							
903345	Kanata West Pump Station & Forcemain	-	175	-	1,575	-	1,750
903346	Kanata West Sewer OverSizing	-	-	-	500	-	500
904984	South Nepean Collector Ph 2	-	29	-	270	1	300
904985	North Kanata Sewer Ph 2	-	45	-	405	-	450
905416	South Nepean Collector Ph 3	-	44	-	405	1	450
905423	Riverside S Community Sanitary	-	-	-	298	-	298
905991	SUC Nepean S Oversizing South Jock River	-	-	-	800	19	819
906626	2012 Servicing Studies Development	-	20	-	180	-	200
		-	313	-	4,433	21	4,767
Regulato	bry						
902142	ORAP-ROPEC - Effluent Declorination	-	158	642	-	-	800
		-	158	642	-	-	800
Strategie	c Initiatives						
905788	ORAP-Public Education & Outreach	-	38	37	-	-	75
906624	2012 Infrastructure Master Plan (Sewer)	-	268	-	32	-	300
906625	2012 Infrastructure Master Plan (Storm)	-	159	-	41	-	200
906627	2012 Watershed/Subwatershed Planning	-	250	-	-	-	250
906631	2012 Stream Restoration Projects	-	560	-	-	-	560
906632	Flood Plain Mapping	-	225	-	-	-	225
		-	1,500	37	73	-	1,610
		605	34,097	4,510	6,661	34	45,907

Tax **Development** Rate **Project Description** Supported/ **Grand Total Revenues** Debt Supported Charges Dedicated **Integrated Roads, Water & Wastewater Renewal of City Assets** 901160 Integrated Program - Bulk Proj 9,770 9,770 -_ 905553 West-end Flood Mitigation 23,685 23,685 905594 ORAP-Harvey St /Concord St N / Havelock 4,760 2,695 1,933 132 905595 ORAP-Rideau (Dalhousie-Chapel) 3,928 224 12,213 8,061 905865 Meadowlands Area Watermains 6,677 6,830 153 _ 5,445 205 5,650 906451 Infrastructure Assessment & Data Collect _ _ 906452 Scoping Pre/Post Engineering 600 -600 906453 R-O-W/Easement Adjustments 600 600 906454 Guidelines, Specs & Engineering 210 210 906455 Surveys & Mapping 450 450 906456 Admiral Ave. (Crerar Ave - Anna Ave) 1,453 45 2 1,500 906464 Road Resurfacing - CW 538 2 540 60,184 5,861 759 4 66,808 **Transportation Services-Int Renewal of City Assets** 24,852 75,000 208,859 906566 Ottawa on the Move 103,264 5,743 103,264 24,852 5,743 75,000 208,859 1,764 257,956 36,648 16,726 76,646 389,740 Grand Total

*Does not include the Tax supported portions of the program.

City of Ottawa Environment Committee Capital Program In Thousands (\$000)

Service Area: Drinking Water Services										
Category	2012 Capital Budget	Revenues	Tax Supported/ Dedicated Reserves	Gas Tax	Rate Supported Reserves	Development Charges	Debt			
Renewal of City Assets	41,732	1,175	1,159	-	37,586	1,797	15			
Growth	4,534	250	-	-	932	1,766	1,586			
Regulatory	-	-	-	-	-	-	-			
Strategic Initiatives	-	-	-	-	-	-	-			
Total	46,266	1,425	1,159	-	38,518	3,563	1,601			

2012 Budget

	Program Information	on		Finai	ncial Details			
906324 Lifecycle Ren	ewal Fleet - Water Servi	ces						
Dept: Public Works	Catego	ory: Renewal of City Assets Ward:	J: Multiple Year of Completion: Various					
			2012 Request	1,300	Unspent Previous	Authority	146	
I his program provide scheduled for replace	s funding authority for Muni ment, life extension, modific f vehicles and equipment the	cipal vehicle and equipment cation, or major repair. The	Revenues	-	Rate Sup	oported	141	
expectancy, or are no the provision of a cos	o longer suitable or economi t-effective fleet service. Ver	cal to operate, helps ensure icles and equipment	Tax Supported/ Dedicated	1,159	Developi Charges	ment	-	
replacement decisions	s are guided by the ongoing	study of the condition of each	Gas Tax	-	Debt		-	
vehicle, its application	1, its safety, and an assessm	nent of its remaining useful	Forecast	2012	2013	2014	2015	
evaluated to confirm	the requirement. Commitme	Authority	1,300	877	668	1,397		
must be made at leas	t one year prior to delivery.	Further information on the	Spending Plan	1,446	877	668	1,397	
replacement plan is c	ontained in the 2012 Munici by ACS2011-COS-PWS-0013	pal Fleet Replacement Plan	FTE's	_	-	-	-	
	<i>sy neszen ess me ons</i>	•	Operating Impact					
This project is part of of the following:	a program that flows acros	s Service Areas which consists	Impact		-	-	-	
Fire Services		\$ 5,359						
Paramedic Services		\$ 2,546						
By-Law Services		\$ 157						
Transportation Servic	es - Roadways	\$10,449						
Parks & Recreation		\$ 37						
Fleet Services		\$ 385						
Solid Waste		\$ 3,795						
Wastewater Services		\$ 605						
Water Services		<u>\$ 1,300</u>						

2012 Draft

2012 Budget

		Prog	ram In	forma	lon				Final	ncial Details		
uildings	-Water Services											
ept:	Infrastructure Ser	vices		Cate	gory: Re	enewal	of City Assets Wa	rd: Multiple	Year o	f Completion:	Various	
				-				2012 Request	47	Unspent Previous	s Authority	-
The Buildings and Parks Program provides for life cycle renewal and replacement												
works to existing building and park assets. Detailed scope of work for specific						Revenues	-	Rate Su	oported	47		
projects	s extend to a wide a	assortm	ent of w	ork suc	n as roo	f replac	cement, building	Tax Supported/		Develon	mont	
preserv	ation, building mec	nanical	and elec	trical sy	stems,	park pl	ay structures, hard	Dedicated	-	Chargos	ment	-
landsca	ping, arena and po	or equip	oment an	ia unsci	leaulea	WORK.		Deulcaleu		Charges		
program	nining provides allo		the convi		ore pro		st groupings -	Gas Tax	-	Debt		-
Service	s and parks - 101 c	Bu	ildings	Dar	5 a5 1011 kc	0ws. ^م	cossibility	Forecast	2012	2013	2014	2015
Parks 8	Recreation	<u> </u>	5.554	\$90	0	<u></u>	.700	Authority	17			
Transit	Services	÷ •	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	\$ 4	.300	Ψ-	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Authonity	77			
Genera	Government	\$	718	÷ ·		\$	225	Spending Plan	47	-	-	-
Library	Services	т		\$	580	т		FTF's	_	_	_	_
, Road S	ervices	\$	491					Operating				
By-Law	Services			\$	303			Impact	-	_	_	_
Fire Sei	vices	\$	292					Impace				
Cultura	l Services	\$	227									
Social S	Services	\$	163									
Long Te	erm Care	\$	133			\$	75					
Water S	Services	\$	47									
<u>Child Ca</u>	are Services	\$	31									
Authori	ty Request	\$1	<u>3,839</u>	\$90	0	\$2	,000					

2012 Draft

Project	Ward	Location/Description	\$000's
906440 Buildings-Water Services	CW		47
The Buildings budget allocation has been adjusted to reflewith specific components and projects are as follows.	ct change in ne	eed and affordability. Detailed information and costs associated	
CLYDE AVENUE WATER SERVICES HEAD	16	REPLACE FIRE ALARM PANEL AND DEVICES	32
CITY WIDE: WATER SERVICES FACILITIES	CW	UNSCHEDULED WORK: WATER SERVICES FACILITIES	15

Program Information		Finar	ncial Details		
Water Treatment-Renewal					
Dept: Environmental Services Category: Renewal of City Assets Ward:	Multiple	Year of	f Completion:	Various	
The program is aimed at addressing appual requirements for the City's two	2012 Request	8,750	Unspent Previous	Authority	31,723
Water Purification Plants that have an estimated replacement value of \$550 million. In order to provide continued uninterrunted cofe supply of potable	Revenues	-	Rate Sup	ported	8,748
water, preserve and extend the life of the infrastructure, and to meet provincial and federal regulation requirements it is necessary to invest in the ongoing	Tax Supported/ Dedicated	-	Developn Charges	nent	-
rehabilitation and renewal of these assets. The program is comprised of a	Gas Tax	-	Debt		2
number of key components that include:	Forecast	2012	2013	2014	2015
- Facilities Projects - Process Modifications	Authority	8,750	10,990	13,600	14,737
- Water Quality Improvement Initiatives	Spending Plan	40,473	10,990	13,600	14,737
- Rehabilitation - Service Level Improvements	FTE's	-	-	-	-
Major 2012 projects include:	Impact	-	-	-	-
 Britannia Filter Rebuild/Equipment upgrades (\$22M) Lemieux Island Clear Well Renewal (\$8M) Lemieux Sulphuric Acid Storage Tank Replacement (\$2M) SCADA treatment plant process & chemical system monitoring and control upgrades (\$1.4M) Electrical & Mechanical equipment level condition assessment & life cycle replacements (\$7M) 					

2012	Budget
2012	Duuget

Project		Ward	Location/Description	\$000's
905681	Water System SCADA & Instrument Rehab	CW		750
The Sup control t remotely SCADA s legislatic or replac	ervisory Control and Data Acquisition (SCADA) syst he drinking water treatment system. The Operator operate equipment within the purification plants, system is crucial to the operation of the treatment on. The existing SCADA system is nearing the end o ced to maintain reliability.	em is a compu- monitors all communal wel system for mor of its lifecycle.	Iterized system that is used by Certified Operators to monitor and ritical components of the treatment process and is able to Il systems, pump stations, reservoirs and storage tanks. The nitoring key parameters required under provincial and federal Various components of the system either require to be upgraded	
906350	Water Treatment Plant Rehab -2012	CW		5,900
The repl upgrade initiative (describ	acement value of the City's two (2) water facilities s, the infrastructure life cycle replacement, process s. Work includes: valve and meter replacements, i ed below), pilot plant work, chemical tank replacen	is estimated to changes resu mechanical and nent/rehab, ch	b be in excess of \$550 million. This project addresses equipment lting from, operational, legislative and health and safety d electrical rehabilitation associated with the filter reconstruction emical system control/operational improvements.	
906665	Lemieux WPP Intake Ice Mgmt	CW		100
The Lem River. Tl cover be disruptic solution	ieux Island WPP is supplied with raw water by an interior intake pipe out at intake screens in the low lift pring formed on the Ottawa River) and early spring (on can and has forced a shutdown of the plant untiples and their feasibility and implement a permanent s	intake structur oump station. (while ice cove I the screens c solution.	e submerged several feet below the water surface in the Ottawa The formation of frazil occurs during early winter (prior to full ice r is being broken up). When it occurs, clogging the screens, the can be cleared. This project will first investigate potential	
903403	Britannia Filter Rebuild/Equip Upgrades	7		2,000
The filtra The filte reached media a and influ	ation process is an important part of the water trea rs at Britannia have been in place in their current of the end of their life cycle and require major rehabind under drain system (filters 1-12), installation of ient gates including significant work on associated	itment process configuration si ilitation. The large blowers electrical, mec	as it provides physical removal of pathogens in the raw water. ince 1975. Recent investigations have revealed that they have scope of work for this project includes the replacement of filter for improved filter backwash and the replacement of filter valves chanical, control and instrumentation systems.	

2012 Budget

	Progran	n Information		Finar	ncial Details						
Water Pumping Stations											
Dept: Enviro	onmental Services	Category: Renewal of City Assets Ward	: Multiple								
The City rolic	on the continuous on	aration of the fourteen (14) water numping	2012 Request	2,500	Unspent Previous	Authority	2,413				
stations to pr	ovide sufficient quantity	y of water at adequate pressure to meet	Revenues	-	Rate Sup	ported	2,497				
to conduct co	ondition assessment, life ts at these facilities.	e-cycle rehabilitation, upgrades and	Tax Supported/ Dedicated	-	Development Charges		-				
Taken collect	ively, the asset replace	ment value of these water pumping	Gas Tax	-	Debt		3				
stations is \$7	5 million.	Forecast	2012	2013	2014	2015					
<u>Major 2012 p</u>	projects include:		Authority	2,500	9,946	1,843	1,940				
			Spending Plan	4,913	9,946	1,843	1,940				
- Glen Cairn	Pump #3 & Valve Repla	icement (\$800G)	FTE's	_	_	_	_				
- Hurdman B - Stittsville, G	ridge Pumping Station Opgr ridge Pumping Station F Glen Cairn, Campeau SC	Renewal (\$1M) ADA Upgrades (\$350G)	Operating Impact	-	-	_	_				
- Fleet Street - Pumping St life cycle repl	Aquaduct Condition As ation Emergency Power acements (\$1.5M)	sessment (\$250G) , Electrical & Mechanical equipment level									

2012 Draft
Project		Ward	Location/Description	\$000's
906354	Water Pumping Station Facility Rehab 2012	CW		1,300
The purpo as they re	ose of this project is to establish a funding envelo ach their end of life.	pe for the retro	ofit, rehabilitation or replacement of the pumping station assets	
Typical pr replaceme	ojects include: equipment replacement, communi ents, standby power generator retrofits, flow mete	cation tower re er replacement	eplacement, electrical upgrades, various high lift pump is and specialized Arc flash hazard studies.	
906663	Forest Ridge Pumping Station Renewal	CW		900
Access to roadway,	the Forest Ridge Pumping Station to the Orleans including the replacement of the hydro and comn	reservoir site i nunications ser	s past its life expectancy. This project will reconstruct the vice lines.	
906664	Hurdman Bridge Pumping Station Renewal	CW		300
The static include th power equ preparatic	n was constructed in 1974 and electrical and mede e replacement of electrical distribution (inside and uipment. The 2012 authority request is intended on.	chanical compo d outside) equi to cover the co	pnents are in need of life cycle renewal. The scope of work will pment, valves, station flow meter, transformers and standby osts associated with scoping, design and tender document	

2012 Budget

Program I	Financial Details					
Water Communal Well System						
Dept: Environmental Services	Category: Renewal of City Assets Ward	: Multiple	Year of	f Completion:	Various	
The City currently operates five (5) con	nmunal well based drinking water	2012 Request	2,550	Unspent Previous	authority	1,178
systems. These include systems serving:	Revenues	-	Rate Sup	ported	2,549	
-Richmond – King's Park Subdivision -Carp -Vars		Tax Supported/ Dedicated	-	Development Charges		-
		Gas Tax	-	Debt		1
-Greely - Shadow Ridge Subdivision		Forecast	2012	2013	2014	2015
Taken collectively, the asset value for t	he facilities associated with these	Authority	2,550	500	1,227	2,274
communal drinking water systems (pun	nping stations, reservoirs, treatment	Spending Plan	3,728	500	1,227	2,274
This program has been developed to er	nsure that these assets are maintained	FTE's	-	-	-	-
and that the consumption, quality and regulatory requirements of this service are met.		Operating Impact	-	-	-	-
Major 2012 projects include:						
 Munster Hamlet Emeregency Power U Carp Electrical & Mechanical Upgrades Communal System Electrical & Mecha 	pgrades (\$1.4M) s (\$1.3G) nical equipment level life cycle					

replacements (\$1M)

Project	Ward	Location/Description	\$000's
906570 Water System SCADA & Instrument Rehab	CW		450
The purpose of this project is to establish a funding envelop with the five (5) communal well based drinking water system Greely - Shadow Ridge Subdivision. Typical projects include: equipment replacement, mechanic assessment.	pe for the retro ms serving: M al and electric	ofit, rehabilitation or replacement of asset components associated unster Hamlet; Richmond - King's Park Subdivision; Carp; Vars; al upgrades, standby power generator retrofits, and condition	
906661 Carp Mechanical Renewal	CW		700
With gradual increasing demands on the pumping station si occurred due to hydraulic constraints as they must operate contributing to the situation. New duty pumps, valves and of these pumps.	ince it was cor outside an op piping modific	nstructed in 1997 the wear on the duty pumps and failures have timum performance range. Some piping configurations are also ations will ensure reliable operations through the next life cycle	
906642 Munster Well System Rehab	CW		1,400
The Munster Communal Well System, constructed in 1970, and generator failure lead to significant service disruptions addressed by this project; renewal of antiquated electrical e equipment to ensure reliability of the water service at both	is fed by two s in the commune quipment whi well heads.	separate wells and pump houses. Recent hydro service outages nity. A subsequent study identified several needs that are ich is at the end of its life cycle and upgrade the standby power	

Program Information	Financial Details				
Water Distribution Systems	_				
Dept: Environmental Services Category: Renewal of City Assets Wards	: Multiple	Year o	f Completion:	Various	
The City of Ottawa operates a water distribution system consisting of 2,881 km	2012 Request	10,800	Unspent Previous	s Authority	7,649
of piping, 18,826 fire hydrants, over 42,137 valves and 212,440 water service meters. The value of this buried infrastructure is over \$6.0 billion. This program	Revenues	_	Rate Sur	oported	10,797
is aimed at addressing annual preventive and corrective maintenance requirements for the City's existing water distribution network in order to provide	Tax Supported/ Dedicated	-	Developr Charges	Development Charges	
reliable operation of the network components, to ensure drinking water quality is	Gas Tax	-	Debt		3
maintained throughout the water distribution network and to preserve and extend the life of the infrastructure to prevent failures requiring heavier and	Forecast	2012	2013	2014	2015
costlier reconstruction strategies.	Authority	10,800	11,300	14,600	14,100
I ne program is focused on:	Spending Plan	18,449	11,300	14,600	14,100
- Level of service initiatives;	FTE's	_	_	_	_
- System improvements and optimization;	Operating				
- Asset life-cycle upgrades and rehabilitation to support growth demand.	Impact	_	_	-	-
Some of the key infrastructure renewal projects for 2012 are as follows: - Large Transmission main (i.e Orleans Transmission) condition assessment and Risk reducing mitigation projects (\$4M) - Service Post Rehabilitation(\$1M) - Water Meter Replacement and Automated Meter Reading Initiatives (\$6.5M) - Major preventative maintenance & asset level life-cycle upgrades and rehabilitation such as cathodic protection and water distribution system improvements (\$5.8M) - Lead Service Replacement program (\$1M)					

Project	Ward	Location/Description	\$000's		
906348 Service Posts Rehab. 2012	CW		800		
There are approximately 212,440 water services connecting individual shut off valve. The service post is the metallic tul during planned maintenance activities or emergency events vacuum excavation, a method that cuts cost by more than pipe material for leaks and structural deterioration. Preven repairs.	g customers to be that allows s. This project half. The prog tive maintenar	the water distribution supply system, each of them with an access to the individual customer shut off valve from the surface will rehabilitate these non-working service posts by using gram also provides an opportunity to visually inspect the service nce performed on service posts will avoid costly emergency			
906349 Cathodic Protection Water System 2012	CW		1,800		
The water distribution system consists of over 2,881 km of watermains. The Cathodic Protection program is a proactive program to extend the life of newer watermains that are showing signs of premature corrosion failure. Anodes are installed onto the pipe network to prolong its useful life by acting as a sacrificial material, thereby protecting watermains from corrosion. Key elements include condition assessment, installation, monitoring and testing of the anodes to measure their effectiveness and predict life cycle expectations. Planned work and 2012 will continue in the Gloucester, Ottawa West and Nepean areas.					
906356 Water Distribution Sys Improvements 2012	CW		2,100		
The City of Ottawa's water distribution system consists of o involves a number of smaller scale improvements including cycle replacements; installation of flusher units; a swabbing for hydrants and valves. These continuing initiatives ensur- to, replaced and/or upgraded when normal life expectancy strategies and practices, and licencing requirements (DWQI	over 2,881 km ; water loss of g program (to e that the wat is surpassed a MS).	of watermains, 42,137 valves and 18,826 hydrants. This program ontrol initatives, access improvements; hydrant and valve life- improve water quality) and system identification improvements ermain infrastructure (watermains and appurtenances) is added and to ensure the system performs in accordance with operating			

Project	Ward	Location/Description	\$000's		
906357 Proactive Lead Service Replacement 2012	CW		1,000		
The City produces and distributes drinking water that is essentially free from lead. However, lead can enter drinking water through exposure to existing lead service lines. As these services exist within public right-of-way and private property, the responsibility for these services is a shared City/property owner responsibility. The City replaces lead services within the public right-of-way as part of the Watermain Rehabilitation Program. This program provides the funds necessary to cover the costs associated with the City's portion of Lead Service Replacement. Customers are responsible for the cost of service replacement on private property. The program also offers residents deferred payment options on the tax bill. Production and distribution costs for public information bulletins are provided by this account.					
906358 Large Transmission Mains Condition	CW		1,600		
This multi-year project will provide the funding envelope to system's key transmission mains and their related appurten backbone of the system and are critical to the continued rel assessment tecnology can only occur under certain operatir This project is one of the three key capital projects which for renewals, that togther are aimed at reducing both the risk e	conduct proad ances (i.e. val liability of serv ng conditions, ocus on condit exposure and i	ctive condition assessment investigations of the water distribution ves, chambers). These mains and appurtenances are the ice to large portions of the urban population. As the condition this work can only be conducted over a number of years. ion assessment, risk mitigation and tranmission main repair and impact of failures.			
906539 Transmission Mains Risk Mitigation	CW		1,000		
This multi-year project will provide the funding envelope to mains which may include in-line contingency pumping static basic daily supply during failure events. These mains and a reliability of service to large portions of the urban populatio This project is one of the three key capital projects which for renewals, that together are aimed at reducing both the risk	implement va ons, supply by appurtenances n. ocus on condit c exposure and	rious failure impact mitigation initatives on large transmission -pass systems to automated valves aimed to maintain reliable are the backbone of the system and are critical to the continued ion assessment, risk mitigation and tranmission main repair and I impact of failures that may occur.			
905741 Meter Lifecycle Replacement Program	CW		2,500		
This multi-year program has been established to replace wa replacement of the meter unit which are incompatible with deployment and associated operational cost savings and eff	ater meters whether the AMI device ficiency gains.	nich are approaching end-of life. The program will target the es. This will sustain our momentum towards full AMI System			

In Thousands (\$000)

Project Information			Financial Details				
906659	Water Facilities Space Upgrad	les	_	_			
Dept:	Environmental Services	Category: Renewal of City Assets Ward	I:CW	Year of	Completion:	2015	
Existing f	acilities within Environmental Servio	es Department are reaching	2012 Request	1,285	Unspent Previous	s Authority	-
capacity. In order to provide space that required due to corporate realignment initiatives accommodation renovations are required. A phased implementation has been planned to meet the immediate and future needs anticipated.		Revenues	-	Rate Sup	oported	1,285	
		Tax Supported/ Dedicated	-	Develop Charges	ment	-	
			Gas Tax	-	Debt		-
			Forecast	2012	2013	2014	2015
			Authority	1,285	2,075	330	7,500
		Spending Plan	1,285	2,075	330	7,500	
			FTE's	-	-	-	-
			Operating				
			Impact	-	-	-	-

	Program Information			Financial Details			
Struct Dept:	ures-Water Infrastructure Services	Category: Renewal of City Assets Ward	I: Multiple	Year of	Completion:	Various	
The mai	e Structures Program provides fo ntenance, rehabilitation and recc	r condition assessments, preventative onstruction works undertaken on the City's	2012 Request	100	Unspent Previous Rate Sup	s Authority	536 100
exis Fore	ting bridges, culverts, pedestriar	n overpasses and retaining wall systems.	Tax Supported/ Dedicated	-	Develop Charges	ment	-
sub	missions.	-	Gas Tax	-	Debt		-
Detailed information and costs associated with specific components and			Forecast	2012	2013	2014	2015
proj	projects directly follows this program summary page.		Authority	100	-	100	-
			Spending Plan	636	-	100	-
			FTE's	-	-	-	-
			Operating Impact	-	-	-	-

Project	Ward	Location/Description	\$000's
906481 Risk Assessment-Water Structures 2012	CW		100
This project provides funding for risk assessment of structu	ires supporting	water transmission mains which is one of the lifeline	
infrastructures. Risk assessment will include the assessme	nt of likelihood ricks	of structural and functional failures and the associated	
consequences as well as recommendations to mitigate the	11383.		

P	Financial Details					
Water System Rehabilitation	n					
Dept: Infrastructure Service	es Category: Renewal of City Assets Ward	: Multiple	Year o	f Completion:	Various	
The Water System Rehabilitat	tion Program addresses annual rehabilitation	2012 Request	7,150	Unspent Previous	Authority	16,149
requirements for the City's pip	bed water network to extend the life of the	Revenues	1,175	Rate Sup	oported	5,970
mirrastructure, provide continued supply of potable water, prevent failures requiring more extensive reconstruction and ensure drinking water quality is maintained throughout the water distribution network. The program is focused on:		Tax Supported/ Dedicated	-	Developr Charges	nent	-
		Gas Tax	-	Debt		5
 Proactive life cycle renewal a Level of service initiatives: 	and rehabilitation projects;	Forecast	2012	2013	2014	2015
 Level of service initiatives; System improvements and optimization; Miscellaneous upgrades and rehabilitation to support growth demand; Miscellaneous local repairs. 		Authority	7,150	5,000	6,000	15,150
		, Spending Plan	23,299	5,000	6,000	15,150
· · · · ·		FTE's	-	-		
Program funding requirements Range Financial Plan. Actual b	s to support renewal needs are defined in the Long oudget allocations for these programs are adjusted to	Operating Impact	-	_	_	-
reflect change in needs and af Forecasts are based on bulk a submissions. The funding requ wastewater or stormwater reh Rehabilitation Programs. Detailed information and costs integrated) components and p 2012 Spending Plan authority related to the Johnston Road, new funding requests for Meri of the watermain relocation af	ffordability envelopes. Ilocations that will be detailed in future budget uests for watermain costs coordinated with roadway, habilitation, are included within the Integrated s associated with specific stand alone (non- projects directly follow this program summary page. includes allocations for existing ongoing initiatives , Pinhey and Delong Drive watermains as well as ton Street, Charlotte Street watermains and design it Lees Avenue and highway 417.	Impact				

In Thousands (\$000)



In Thousands (\$000)

Project	Ward	Location/Description	\$000's
906491 Notre Dame West (St Joseph-dead end)	2		550
The existing watermain in Notre Dame St. W. between St. Blvd. E. and the dead end requires replacement due to its of The scope of work includes the watermain replacement, reformater services to the property line and trench reinstaten project scope does not extend to the full right-of-way reconstructs and roadway areas impacted by the trench work reinstated as part of the scope of the project. The reinstate conditions will be monitored and considered as part of an a roadway needs assessment and renewal programming as r The current funding allocation will allow for the design and construction in 2012.	Joseph condition. placement nent. The nstruction, ng (s will be ced annual required.	ST. ASSEM	
906486 Watermain Relocation – MTO/Lees	CW	d adjustments as a year of the Ministry of Transportation	2,350
widening of Highway 417. Authority request for constructio	n is tentative	ly scheduled for 2015.	
906492 Transmission Main Rehab 2012	CW	-	2,000
An assessment program to establish the condition of water rehabilitation or replacement of aging sections of the water erosion or soil movements.	transmission transmission	mains is underway. This project provides for transmission main a system as a result of corrosive attack, structural failures and	

In Thousands (\$000)

Project Information			Financial Details				
906621	2012 Infrastructure Master P	lan (Water)					
Dept:	Planning & Growth Management	Category: Strategic Initiatives	Ward:CW	Year o	f Completion:	2016	
This fund will be used to undertake projects related to the water master plan and				est 350	Unspent Previous	s Authority	633
consultan	t support for developing the maste	r plan.	Revenues	-	Rate Su	pported	313
			Tax Supported Dedicated	d/ _	Development Charges		37
			Gas Tax	-	Debt		-
			Forecast	2012	2013	2014	2015
			Authority	350	1,150	1,250	-
			Spending Plar	n 895	950	1,225	313
			FTE's	-	-	_	_
			Operating Impact	-	-	-	-
906622	2012 Off Site Reliability Links	6					
Dept:	Planning & Growth Management	Category: Growth	Ward: CW	Year o	f Completion:	2016	
This servi	cing program is required to provide	e for system integrity and reliability.	2012 Reque	est 111	Unspent Previous	s Authority	894
Although developm	developers are required to provide ents, it is occasionally necessary for	servicing infrastructure for their or the City to identify and make	Revenues	-	Rate Supported		10
improvem distances	nents in the system through the cor outside of subdivision plans in orde	nstruction of reliability links for short er to improve service and reliability t	Tax Supported	d/ _	Development Charges		100
existing a	nd new areas. This program satisf	ies those needs. Locations will be	Gas Tax	-	Debt		1
luentineu	on an as needed basis.		Forecast	2012	2013	2014	2015
		Authority	111	111	111	111	
		Spending Plar	n 1,005	111	111	111	
			FTE's	_	_	_	_
			Operating Impact	_	-	-	-

In Thousands (\$000)

	Project Information				Finan	cial Details		
906623	2012 Water & Wastewater EA	Studies	-					
Dept:	Planning & Growth Management	Category: Growth	Ward:	CW	Year of	Completion:	2016	
This requ	est is for funding the environmental	l assessment and functional desigi	n work	2012 Request	300	Unspent Previous	Authority	578
associated with capital projects for water and wastewater services. The 2012 funding is to be directed to developing the functional design associated with a proposed diversion of the Stittsville/Fernbank Trunk Sewer.			Revenues	-	Rate Sup	oported	60	
			Tax Supported/ Dedicated	-	Developi Charges	ment	240	
				Gas Tax	-	Debt		_
				Forecast	2012	2013	2014	2015
				Authority	300	300	300	300
				Spending Plan	878	300	300	300
				FTE's	-	-	-	-
				Operating Impact	-	-	-	_

In Thousands (\$000)

Project Information		Finar	icial Details					
900632 Strandherd Rd F/M: Greenbank-Fallowfield								
Dept: Planning & Growth Management Category: Growth Ward	:3	Year of (Completion:	2012				
This water main will provide capacity and reliability for continued growth in	2012 Request	375	Unspent Previous	a Authority	249			
Barrhaven. It is also a key element of the pressure zone reconfiguration in the South Urban Community. Construction will be coordinated with the South Nepean	Revenues	-	Rate Sup	oported	37			
collector sewer extension. This authority is for undertaking the design. Additional authority will be requested	Tax Supported/ Dedicated	-	Developi Charges	ment	338			
in 2013 for construction. The new completion date is estimated to be 2014.	Gas Tax	_	Debt		_			
	Forecast	2012	2013	2014	2015			
	Authority	375	3,750	-	-			
	Spending Plan	530	2,900	944	-			
	FTE's	-	-	-	-			
	Operating							
	Impact	-	-	-	-			

Project Information		Finar	ncial Details		
901136 Hazeldean Watermain Dept: Planning & Growth Management Category: Renewal of City Assets Ward	:6,23	Year of (Completion:	2014	
This watermain is peeded to provide conscitute and reliability for continued growth	2012 Request	6,500	Unspent Previous	Authority	-
in Kanata and Stittsville. It will replace an existing watermain that is undersized	Revenues	-	Rate Sup	ported	4,830
	Tax Supported/ Dedicated	-	Developr Charges	ment	1,669
	Gas Tax	-	Debt		1
	Forecast	2012	2013	2014	2015
	Authority	6,500	-	-	-
	Spending Plan	4,875	1,625	-	-
	FTE's	_	_	_	
	Operating Impact	_	_	-	-
	Castlefank Rd				

2012 Budget

Project Information		Finar	ncial Details		
901141 Orleans Transmission Main	2	Versef	Completion	2015	
Dept: Planning & Growth Management [Category: Renewal of City Assets Ward:	2 2012 Pequest	750	Unspent Previous	2015	745
The east segment of the Orleans Watermain Link is primarily needed to provide reliability of supply to the East Urban Community. It is also needed to support continued arouth in this area. The added flowibility of a second transmission	Revenues	-	Rate Sup	ported	622
main will also facilitate maintenance operations. This project was identified in the 1997 Water Master Plan. The need and sizing was confirmed in the City of	Tax Supported/ Dedicated	-	Developr Charges	ment	128
Ottawa Water Supply System Optimization Study (2007). This high priority	Gas Tax	-	Debt		-
This authority is for undertaking the design. Additional authority will be requested	Forecast	2012	2013	2014	2015
in 2013 for construction.	Authority	750	14,250	-	-
	Spending Plan	1,345	8,700	5,700	-
	FTE's	-	-	-	-
	Operating Impact	_	_	-	-
	ST. JOSEPH BLVD				

2012 Draft

Project Information		Finar	icial Details		
901183 Trim Road / St Joseph Watermains					
Dept: Planning & Growth Management Category: Growth	Nard: 1	Year of (Completion:	2013	
Large diameter watermain along St. Joseph to Trim Road will help to ensure	2012 Request	1,168	Unspent Previous	Authority	4,630
sufficient domestic and fire flows are provided to this area under a variety of demand conditions. In the event that the Forest Ridge Pumping Station is off-	Revenues	-	Rate Sup	ported	117
line, the proposed St. Joseph and Trim watermains would assist in transferring water from the Orleans Pumping Station to the eastern and southern reaches of	Tax Supported/ Dedicated	-	Developr Charges	nent	1,051
Zone 2E. In addition, existing large diameter watermains along Valin and Innes	Gas Tax	-	Debt		-
already provide flows to the east, however they are both dependent on a section of watermain along Innes Road. Completing the loop through St. Joseph and	on Forecast	2012	2013	2014	2015
Trim will improve the reliability to the eastern boundary of PZ 2E. Design	Authority	1,168	-	-	-
completed in 2011 with construction staring in 2012. A new completion date i	is Spending Plan	5,506	292	-	-
estimated to be 2014.	FTE's	_	-	-	-
	Operating Impact	_	-	-	-
HUNDER Charlemagner Fallingbroo	St. JOSEPH	Watters	Creek al	MONTREAL	

Project Information		Finar	icial Details		
904297 Kanata West Transmission Mains					
Dept: Planning & Growth Management Category: Growth Ward	:4	Year of (Completion:	2012	
Based on the City of Ottawa Infrastructure Master Plan, the transmission mains	2012 Request	280	Unspent Previous	s Authority	379
are needed to provide capacity and reliability for continued growth in the West Urban Community The alignment of these mains are as shown in the Kapata	Revenues	-	Rate Sup	oported	-
West Master Servicing Study (Stantec, June 2006). This account allows for developer reimbursement for construction. The new completion date is	Tax Supported/ Dedicated	-	Developi Charges	ment	-
estimated to be 2020.	Gas Tax	-	Debt		280
	Forecast	2012	2013	2014	2015
	Authority	280	280	280	280
	Spending Plan	659	280	280	280
	FTE's	-	-	-	-
	Operating Impact	_	_	_	_
	Vinjami				

Project Information		Finan	icial Details		
904981 3C/2W Pressure Zone Separation		N 64	-		
Dept: Planning & Growth Management [Category: Growth [Ward	:CW	Year of C	completion:	2014	
This project involves the reconfiguration of pressure zones in the South Urban	2012 Request	1,450	Unspent Previous	Authority	450
Community to optimize the level of service to existing and future development.	Revenues	-	Rate Sup	ported	145
Longfields Drive. Construction must begin in 2012, in advance of Campanale subdivision servicing work.	Tax Supported/ Dedicated	-	Developr Charges	nent	-
	Gas Tax	-	Debt		1,305
	Forecast	2012	2013	2014	2015
	Authority	1,450	-	-	-
	Spending Plan	1,540	360	-	-
	FTE's	-	-	-	-
	Operating				
	Impact	-	-	-	-
	NFELD RD				



In Thousands (\$000)

Project Information		Finar	icial Details		
905992 Manotick Supply Watermain	n .		-		
Dept: Planning & Growth Management Category: Growth Ward	:21	Year of (Completion:	2016	
A second watermain to Manotick is required to meet the increased water	2012 Request	500	Unspent Previous	Authority	350
demand as a consequence of growth in Manotick and to provide a redundant source of water under contingency situations. The project was listed in the 2009	Revenues	250	Rate Sup	ported	250
Infrastructure Master Plan. The 2012 request is to undertake the design of the watermain. Construction is	Tax Supported/ Dedicated	-	Developr Charges	nent	-
expected in 2013.	Gas Tax	-	Debt		-
	Forecast	2012	2013	2014	2015
	Authority	500	5,000	-	-
	Spending Plan	725	4,375	750	-
	FTE's	_	-	_	_
	Operating Impact	_	_	-	-
	MICH OWENS RD				

City of Ottawa Environment Committee Capital Program In Thousands (\$000)

Service Area: Waste	water Servic	es					
Category	2012 Capital Budget	Revenues	Tax Supported/ Dedicated Reserves	Gas Tax	Rate Supported Reserves	Development Charges	Debt
Renewal of City Assets	38,730	3,831	605	-	32,126	2,155	13
Growth	4,767	-	-	-	313	4,433	21
Regulatory	800	642	-	-	158	-	-
Strategic Initiatives	1,610	37	-	-	1,500	73	-
Total	45,907	4,510	605	-	34,097	6,661	34

	Program Information			Finar	icial Details		
906323	3 Lifecycle Renewal Fleet - W	/astewater Services	_				
Dept:	Public Works	Category: Renewal of City Assets Ward	: Multiple	Year of	Completion:	Various	
T 1.1.		the few Manifester Landstelle and a subsection and	2012 Request	605	Unspent Previous	Authority	91
sche	program provides funding autho duled for replacement, life exten	Revenues	-	Rate Sup	ported	-	
expe the r	ectancy, or are no longer suitable provision of a cost-effective fleet	or economical to operate, helps ensure service. Vehicles and equipment	Tax Supported/ Dedicated	605	Developr Charges	nent	-
repla	acement decisions are guided by	the ongoing study of the condition of each	Gas Tax	-	Debt		-
vehi	cle, its application, its safety, and	an assessment of its remaining useful	Forecast	2012	2013	2014	2015
life. evalu	All vehicles and equipment scheo uated to confirm the requirement	Authority	605	1,083	770	755	
mus	be made at least one year prior	to delivery. Further information on the	Spending Plan	696	1,083	770	755
repla whic	acement plan is contained in the h was approved by ACS2011-CO	2012 Municipal Fleet Replacement Plan S-PWS-0013 .	FTE's	-	-	-	_
This of th	project is part of a program that e following:	flows across Service Areas which consists	Impact	-	-	-	-
Fire	Services	\$ 5,359					
Para	medic Services	\$ 2,546					
By-L	aw Services	\$ 157					
Tran	sportation Services - Roadways	\$10,449					
Park	s & Recreation	\$ 37					
Fleet	- Services Wasta	\$ 385 ¢ 2705					
Was	tewater Services	\$ 3,793 \$ 605					
Wate	er Services	\$ 1,300					
1							

	Project Info		Finar	ncial Details			
902142	ORAP - ROPEC - Effluent Dec	nlorination					
Dept:	Environmental Services	Category: Regulatory Wa	n 11	Year o	f Completion:	2012	
The Robe	ert O. Pickard Environmental Centre	treats all of the City's wastewater and	2012 Request	800	Unspent Prev	ious Authority	2,254
has a rep Canadiar	blacement value estimated at over \$ • Environmental Protection Act to m	1.2 billion. Anticipated changes to the andate treated effluent discharges with	Revenues	642	Rate Supported		158
no residu of 17 OR	al chlorine concentrations have neo AP projects.	Tax Supported/ Dedicated	-	Develop Charges	ment	-	
		Gas Tax	-	Debt		-	
			Forecast	2012	2013	2014	2015
			Authority	800	-	-	-
				3,054	-	-	-
			FTE's	-	-	-	-
			Operating				
005757	Manakan Canakanata d Matlan	d Dahah	Impact	-	-	-	-
905/5/	Environmental Services	Category: Renewal of City AssetdWa	₫ 73	Vear o	f Completion:	2010	
The City	of Ottowic completed on according	t of the condition of this facility with a	2012 Poquest		Linspent Prev	ious Authority	1 801
recomme	on Ollawa completed an assessment anded strategy to address issues aff	ecting erosion stability water quality	ZUIZ Request	900	onspent riev		1,091
maintena	ance and aesthetics. The work inclu	ides expansion of the facility to meet	Revenues	-	Rate Su	pported	900
current C	Tity standards. This request will add	ress existing operation problems.	Tax Supported/	-	Develop	ment	-
Hopeside	Road culvert upgrade	o current standards, modification and	Dedicated		Charges		
liopeside			Gas Tax	-	Debt		-
New com	pletion date of 2013.		Forecast	2012	2013	2014	2015
		Authority	900	-	-	-	
		Spending Plan	2,791	-	-	-	
			FTE's	-	-	-	-
		Operating Impact	_	-	-	_	

Project Information		Financial Details					
906630	Wastewater Master Drawing	s Upgrades		_	-		
Dept:	Environmental Services	Category: Renewal of City Assets War	r CW	Year o	f Completion:	2016	
Critical dr	awings such as Process & Instrum	nentation Control Drawings (PID,	2012 Request	450	Unspent Previ	ous Authority	-
electrical ROPEC tr	and mechanical drawings are reque eatment facility and the remote co	uired to safely operate and maintain the ollection facilities. This project is	Revenues	-	Rate Sup	oported	450
required	to update these critical drawings.		Tax Supported/ Dedicated	-	Develop Charges	Development Charges	
			Gas Tax	-	Debt		-
			Forecast	2012	2013	2014	2015
			Authority	450	250	100	-
			Spending Plan	450	250	100	-
			FTE's	_	_	_	_
			Operating Impact	_	_	_	
906577	Wastewater Drainage Roofir	ng 2012	[p = = =				
Dept:	Environmental Services	Category: Renewal of City Assets War	чСW	Year o	f Completion:	2015	
The City	of Ottawa owns and operates 137	Wastewater Collection and Treatment	2012 Request	150	Unspent Previ	ous Authority	573
facilities, of the wa	made up of 17 major operating bu stewater management program.	uildings and 120 remote sites in support Roof replacements at the end of their	Revenues	-	Rate Supported		150
life span of these v	typically on a 20 to 25 year cycle, wastewater treatment facilities and	form part of the planned maintenance d pumping stations. The up-keep and	Tax Supported/ Dedicated	-	Development Charges		-
replacem	ent of these roofs is paramount in ilities is kent safe, warm and dry	ensuring that the work environment of	Gas Tax	-	Debt		-
these facilities is kept sale, warm and dry.		Forecast	2012	2013	2014	2015	
		Authority	150	180	30	40	
		Spending Plan	723	180	30	40	
			FTE's	_	_	-	-
			Operating Impact	_	_	-	_

	Project Ir	Iformation			Finan	icial Details		
905788	ORAP-Public Education & C	Dutreach				-		
Dept:	Environmental Services	Category: Strategic Initiatives	War	CW	Year of	f Completion:	2015	
Inform the public of the linkages between what they do and the health of the water environment; and increase awareness of Ottawa River Action Plan initiatives.			2012 Request	75	Unspent Previ	ous Authority	150	
			ves.	Revenues	37	Rate Sup	Rate Supported	
				Tax Supported/ Dedicated	-	Developi Charges	ment	-
				Gas Tax	-	Debt		-
			[Forecast	2012	2013	2014	2015
				Authority	75	75	75	75
			Spending Plan		75	75	75	
				FTE's	-	-	-	-
				Operating Impact	-	-	-	-

2012 Draft

Program Information			Financial Details					
Wastewater & S	Stormwater Collection							
Dept: Enviror	nmental Services	Category: Renewal of City Assets Ward	: Multiple	Year of	[•] Completion:	Various		
			2012 Request	6,225	Unspent Previous	Authority	10,034	
annual conditi	on assessment, replacement	ent, rehabilitation Program addresses ent, rehabilitation and capitalized	Revenues	-	Rate Sup	oported	6,195	
infrastructure, more extensiv	reduce flooding occurrent e reconstruction. The pro-	ces, and prevent failures requiring gram is focused on:	Tax Supported/ Dedicated	-	Developr Charges	Development Charges		
 Flood Mitigat 	tion;		Gas Tax	-	Debt		-	
 Proactive life 	e cycle renewal and rehab	ilitation projects;	Forecast	2012	2013	2014	2015	
 Level of serv System impr 	rice initiatives; ovements and optimizatio	n;	Authority	6,225	10,071	11,054	13,033	
 Upgrades an 	d rehabilitation to suppor	t growth demand;	Spending Plan	16,259	10,071	11,054	13,033	
Miscellaneou	is local repairs.	ut use soul as a de sus defined in the	FTF's	_	_	_	_	
long range fina	ng requirements to suppo ancial plan. Budget alloca	tion for these programs are adjusted to	Operating Impact	-		_	_	
based on bulk	allocations that will be de	etailed in future budget submissions.						
<u>Major 2012 Pr</u> 2012 - Collecti 2013 - Collecti 2012 - Linear 2012 - Flow M 2012 - Sewage 2012 - Sewer	ojects on System Condition Asse on System Condition Asse Sewage System Improver onitoring (\$1.2M) e Pumping Station Rehab Lateral Rehabilitation(\$5.							

City of Ottawa Service Area: Wastewater Services

In Thousands (\$000)

2012 Draft	

Project	Ward	Location/Description	\$000's			
902140 Sewage Pumping Station Rehab. Program	CW		1,425			
The City wastewater collection system currently includes 79 pumping stations and related buildings. This project provides the funding envelop for the operational studies, condition assessment and life-cycle rehabilitation and replacement of critical components such as mechanical, electrical stand-by power and facility odour & corrosion control equipment in order to ensure operational efficiency, continued reliability and environmental protection.						
904141 Sewer Lateral Repairs	CW		4,100			
The sewer collection systems include 200,000 service connections, i.e. the sewer pipe between a building and the sewermain. When a house experiences a sewer backup due to a sewer lateral failure, every effort is made to minimise property damage by unblocking the lateral and putting it back in service. The service lateral remains un-repaired. This project enables the City to pro-actively investigate the cause of the failure and properly rehabilitate or replacement sewer laterals. In 2012 additional resources have been allocated to the program to reduce the current backlog in the sewer lateral investigation and repairs cases.						
905806 Flow Monitoring System Rehab. Program	CW		300			
This project focuses on the installation of flow monitoring e staff will have a better understanding of the dynamics of th system operations. It will be particularly useful during perio of existing key flow measurement elements over the next 5	lements within le wastewater ids of high flow years.	n the existing wastewater collection system so that operating collection system to permit more informed decision-making on w. The project also allows for future replacement and upgrading				
906671 Collection Sys. Condition Assesment Prog	CW		400			
This project will provide the funding envelope to conduct pr key collector & conveyance trunk mains and their related ap reliable conveyance and management of sewerage capacity developing a comprehensive risk based strategy to conduct proactive field condition assessment program will be initiate	roactive condit opurtenances for large port condition asso ed in 2013 as a	ion assessment investigations of the Sewage Collection system's (i.e. manholes, access chambers). These collectors are critical to tions of the urban population. In 2012, activities will focus on essment. Assessing inspection technology and approaches. The an annual program.				

Program Informatio	Financial Details					
Wastewater Treatment-Renewal						
Dept: Environmental Services Catego	ory: Renewal of City Assets Ward:	Multiple	Year of	Completion:	Various	
The Robert O. Pickard Environmental Center (ROPE	EC) treats all of the City's	2012 Request	13,600	Unspent Previous	Authority	17,930
wastewater and has a replacement value of over \$1 this program is to manage the lifecycle replacement	Revenues	-	Rate Sup	ported	11,567	
costs of this asset. Projects under this program will maintain or extend the life of the plant processes and equipment. <u>Major 2012 Projects</u> Treatment Plant Upgrades - condition assessment studies, pump equipment life-		Tax Supported/ Dedicated	-	Development Charges		2,025
		Gas Tax	-	Debt		8
		Forecast	2012	2013	2014	2015
cycle replacements, monitoring equipment replacem	ments electrical equipment	Authority	13,600	15,000	11,950	36,350
replacements (\$9M) ROPEC Operations Buildings Upgrades including roc	ofing & building repairs and	Spending Plan	31,530	15,000	11,950	36,350
space optimization upgrades(\$3.6M)		FTE's	-	-	-	-
Primary Clarifier Upgrades (\$1.75M) Primary Treatment Sluice Gate & Concrete structural repairs (\$4M) Power Plant Upgrades - Generator life-cycle replacement (\$1.45M) Sewage Digester Repairs (\$4M) Effluent De-chlorination completion & commissioning(\$3M)		Operating Impact	_	_	-	-

Project	Ward	Location/Description	\$000's			
905756 ROPEC - Sluice Gates & Concrete Repairs	11		2,000			
The screening & degrit facility provides the required preliminary treatment at the Pickard Centre. Life-cycle replacement of 22 isolation gates is required. The existing gates have become difficult to operate due to corrosion which interferes with carrying out maintenance to ensure appropriate delivery of service. Gate replacement is expected to cost approximatly \$3 million. Significant repairs to concrete channels and tank walls are also required. Rapid deterioration of the concrete has been identified. Concrete repair work is estimated to be \$1 million. This additional authority, when combined with existing authority, will satisfy project requirements.						
906186 ROPEC - Sewage Treatment	11		3,000			
Rehabilitation Program						
Ongoing capital investment is required to ensure efficient p adapt to changing regulations and take advantage of new rehabilitation and upgrades to plant processes and systems compliance. 2012 Scope of Works: Concrete rehabilitation s plant.	orocess operati technologies. 7 s. Project justif secondary clar	ion, maintain asset functionality through equipment overhauls, Typical projects include process optimization studies, asset fication will be based on economic benefits or regulatory ifiers.Various capitalized maintenance projects throughout the				
906195 Lab Equipment Purchases/Replacement	11		100			
Laboratory Services are provided to the Environmental Services Branch by a centralized group. Analytical equipment required to support this function have a life cycle of approximately 5-10 years. This project provides for an equalized replacement schedule of this highly specialized and automated equipment. This replacement is necessary in order to maintain service and quality levels related to laboratory licensing and accreditation as required by Ontario's Safe Drinking Water Regulations.						
906670 ROPEC Treatment Facility Develop. Plan	CW		500			
The primary objective of the ROPEC Sewage Treatment Development Plan (RSTDP) is to provide documentation of the long term planning of improvements and upgrades requirement for the treatment facilities to meet current and future needs for Ottawa's sewage treatment. The RSTDP shall provide a prioritized list of improvements and upgrades for ROPEC based on a risk benefit approach considering both operational and capital costs as well as future regulatory changes, long-term water quality discharge objectives and treatment capacity forecasts. The development plan is necessary element which will support the upcoming Infrastructure Master Plan update requirement.						
905005 Rehabilitation of Digester 1 to 4	11		200			
The existing digesters 1-4 have been in continuous operations sufficient operational flexibility to consider alternate, more for the completion of a feasibility study on digester mixing,	ons for 20 yea efficient mean , which will imp	rs. With the commissioning of digesters 5 & 6, there is now s of digester mixing for digesters 1-4. This authority will allow prove gas production, mixing and grit suspension.				

Project	Ward	Location/Description	\$000's			
906645 ROPEC - Primary Clarifier Upgrades	CW		1,750			
ROPEC has a total of fifteen(15) primary clarifiers equipped with chain & flight mechanisms for the collection of thickened primary sludge. All clarifiers were retrofitted or newly built in the 1992 with a site wide facility expansion. This equipment normally has a design life of less than 15 years, and the end of the useful service life has been reached. Replacement of the collection mechanisms across all of the primary clarifiers is required to avoid risk of potential odours release and major process upsets. The replacement will start in the fall of 2012 and continue into 2013. (4.2M\$)						
906646 ROPEC Aeration Piping & Diffusers	CW		400			
Replacement						
ROPEC has eight(8) open, rectangular, deep aeration tanks activated sludge process. The units were installed in 1992 were the useful service life and need to be replaced in 2012 in or will be completed in 2012 and replacement of the units work	with 2226 diff with a design l rder to mainta uld be complet	fusers per tank which transfer air(oxygen) to the biological ife of less than 15 years. The equipment has reached the end of in current operational of the system. Design of the new system ted over the following three years.				
906647 ROPEC - Scum Removal Facility Replacement	CW		400			
The scum handling facilities of the primary treatment facilities are creating operational difficulties which are being addressed at significant annual operational costs. Design of the new scum removal system will be completed in 2012 and construction would be completed in 2013 and then eliminating the annual scum removal costs.						
906648 ROPEC - Power Cogeneration Plant	CW		1,450			
Upgrade	• • •	· · · · · · · · · · · · · · · · · · ·				
ROPEC produces 2430 KW by way of three 810 KW electrical needed to effectively supplement power supply from electric generators on the three units are in need of major overhau generators on each unit in a sequential fashion.	al methane ga ic power grid v ls. The additio	s burning engines driving electrical generators. The equipment is which is required to operate the sewage treatment facility. The on of a spare generator will allow a overhaul replacement of a				

City of Ottawa Service Area: Wastewater Services

In Thousands (\$000)

Project	Ward	Location/Description	\$000's			
906649 Hauled Waste/Septage Receiving Facility	CW		400			
The existing facilities that currently receive hauled liquid waste are in need of improvement to existing controls to verify, monitor and accept the septage volumes. The new facility design is to improve the verification and inspection processes as well as permit removal of solids (gravel, etc) and other potential contaminates which many impact the wastewater treatment facility. The facility will be designed in 2012 and constructed in 2013.						
906650 ROPEC - Process Facility – Environment Systems Ungrades	CW		600			
The environmental control systems (i.e. HVAC ventilation) a atmospheric and process ventilators are outdated and repa completed in 2012 and then the prioritized repairs will be completed in 2012 and then then the prio	are reaching th ir parts are no ompleted on a	e end of their useful life. The existing components of the various t available. A comprehensive condition assessment will be multi year approach.				
906643 ROPEC - Operational & Technical Bldg Space Ungrades	CW		2,600			
Space Upgrades A space optimization study has identified the upgrades to the Technical and Operations Buildings within the ROPEC complex to accommodate staff growth approved in 2010/11 in the waste water collection and treatment plant operational areas. The work space accommodations retrofit within the existing floor space footprint will be completed 2012.						
903438 ROPEC East Boiler Plant Upgrade	11		200			
costs of the boiler plant equate to estimated cost for the ac complete the design of a new boiler plant system with an a	cquisition and i inticipated repl	nstallation of a new unit. The identified project budget is to acement in 2015/16.				

Program Information			Financial Details				
Sanita	ry Sewer Rehabilitation			Ň		., .	
Dept:	Infrastructure Services	Category: Renewal of City Assets Ward	1: Multiple	Year o	f Completion:	Various	
The	Sanitary Sewer Rehabilitation Progr	am addresses annual rehabilitation	2012 Request	1,450	Unspent Previous	Authority	25,609
requirements for the City's wastewater collection system to extend the life of the infrastructure, provide continued service, mitigate property flooding and prevent			Revenues	231	Rate Sup	ported	1,218
failu	res requiring more extensive recons	struction. The program is focused on:	Tax Supported/ Dedicated	-	Developr Charges	nent	-
• Pro	pactive life cycle renewal and rehab	ilitation projects;	Gas Tax	-	Debt		1
• Le	vel of service initiatives; stem improvements and ontimization	n'	Forecast	2012	2013	2014	2015
 System improvements and optimization; Miscellaneous upgrades and rehabilitation to support growth demand; Miscellaneous local repairs. 		Authority	1,450	10,500	133,500	7,500	
		Spending Plan	27,059	10,500	133,500	7,500	
Program funding requirements to support renewal needs are defined in the Long		FTE's	-	-	-	-	
Rang refle Fore	Range Financial Plan. Actual budget allocations for these programs are adjusted to reflect change in needs and affordability envelopes. Forecasts are based on bulk allocations that will be detailed in future budget		Operating Impact	-	_	-	-
The or w Prog	submissions. The funding requests for wastewater costs coordinated with roadway, stormwater or watermain rehabilitation are included within the Integrated Rehabilitation Programs.						
Detailed information and costs associated with specific stand alone (non- integrated) components and projects are provided following this program summary page.							
2012 relat Sew mon asso	2 Spending Plan authority includes a red to the ORAP program including t er Overflow Storage, Inlet Control E itoring components of the program priated with the Acres Road Pump S	allocations for existing ongoing initiatives the EA and functional design for Combined Devices in the UCSA and Critical Outfall flow as well as new funding request for works tation and Knoxdale Road sewer renewal.					

905515 Knoxdale Road (Woodroffe - Newhaven)

replacement of the existing sanitary sewers to improve the system

Existing boulevard and roadway areas impacted by the trench works

will be reinstated as part of the scope of the project. The reinstated conditions will be monitored and considered as part of an annual

roadway needs assessment and renewal programming as required.

line. The project scope does not extend to the full right-of-way reconstruction, streetscaping or addition of pedestrian/cvcling links.

Project



905053 **ORAP-Critical Outfall Monitor Initiative**

The allocation will be directed towards the completion and implementation of all critical flow chambers, primarily those with high likelihood of direct discharge to the Ottawa River. This will provide a level of service that will allow for regulatory reporting to the Ministry and ensure that a consistent and reliable source of monitoring is available.

CW

9

906496 Acres Pump Station Overflow

This project provides funding to optimize the configuration of the overflow with respect to the pump station to improve reliability and to minimize operations. This project is comprised of upgrading to flow monitoring equipment, repairing an overflow gate and upgrading control and data acquisition equipment at the pump station.

20

2012 Budget

250

Program Information		Finai	ncial Details		
Stormwater Collection Rehabilitation					
Dept: Infrastructure Services Category: Renewal of City Assets Ward	: Multiple	Year of	f Completion:	Various	
The Stormwater Collection Rehabilitation Program addresses annual rehabilitation	2012 Request	4,650	Unspent Previous	Authority	4,071
and operational capital requirements for the City's stormwater collection system in order to preserve and extend the life of the infrastructure, reduce flooding	Revenues	100	Rate Sup	ported	4,548
occurrences and prevent failures requiring more extensive reconstruction. The program is focused on:	Tax Supported/ Dedicated	-	Developr Charges	nent	-
	Gas Tax	-	Debt		2
 Flood mitigation; Proactive life cycle renewal and rebabilitation projects; 	Forecast	2012	2013	2014	2015
Level of service initiatives;	Authority	4,650	350	350	350
 System improvements and optimization; Miscellaneous upgrades and rehabilitation to support growth demand; 	Spending Plan	8,721	350	350	350
Miscellaneous local repairs.	FTE's	-	-	-	-
Program funding requirements to support renewal needs are defined in the Long	Operating Impact	-	-	-	_
reflect change in need and affordability envelopes. Forecasts are based on bulk allocations that will be detailed in future budget submissions.					
The funding requests for stormwater costs coordinated with roadway, wastewater or water rehabilitation are included within the Integrated Rehabilitation Programs.					
Detailed information and costs associated with specific stand alone (non- integrated) components and projects are provided following this program summary page.					
2012 Spending Plan authority includes allocations for existing ongoing initiatives related to Orleans Flood Control Remediation Works as well as new funding requests for Stormwater Improvements in Old George Street, repair of the Rickey Place Retaining Walls and improvements for the Holmwood drainage area.					

City of Ottawa Service Area: Wastewater Services

In Thousands (\$000)


In Thousands (\$000)

Project	Ward	Location/Description	\$000's
906637 Old George St (Osgoode Main-Cuddy)	20		1,000
The project provides funding to improve drainage and rebusidewalks.	ild	Tennan Tennan	Bare Bare
906495 Ditch Alts - Assess/Implement – 2012	CW		150
Council endorsed a policy and associated process to manage INF- 0008). Technical assessments are necessary to provide Approval. The City has the technical resources, experience processes. The policy provides for the City to review, design after implementation. This annual funding request provides approved implementations.	e ditch alterat e the design so and establishe n and construct for anticipate	tion requests in a consistent manner (July 9, 2008 -ACS2008-PWS- upport to secure an Ministry of Environment Certificate of ed processes to effectively manage design and construction ct the works with the costs to be recovered from property owners d costs of the technical assessments and budget to tender any	
906644 Stormwater Improvements – Holmwood	7		2,000
The Holmwood Area is part of the O'Connor Combined Sew some reconfiguration of the combined sewer system and ha Sewer Area to the O'Connor Combined Sewer Area. In doin Lansdowne site. This constraint has resulted in the need fo from the Lansdowne site is also significantly constrained du sewer, also resulting in the need for increased storage on s	er Area. Throu as re-diverted g so this has i r increased sto le to reduced i ite. Funding i	ugh the Bank Street Reconstruction Project, the City undertook parts of the flows previously directed to the Preston Combined mposed a new constraint on the stormwater management for the orage on site to accommodate this change. Stormwater discharge release rates to the Rideau Canal and the O'Connor combined s to cover these increases in storage requirement.	

Program Information		Finar	ncial Details		
Structures-Wastewater					
Dept: Infrastructure Services Category: Renewal of City Assets Ward	l: Multiple	Year of	Completion:	Various	
The Structures Program provides for condition assessments, proventative	2012 Request	6,700	Unspent Previous	Authority	5,049
maintenance, rehabilitation and reconstruction works undertaken on the City's	Revenues	-	Rate Sup	ported	6,698
Existing bridges, curverts, pedestrian overpasses and retaining wait systems.	Tax Supported/ Dedicated	-	Developr Charges	nent	-
submissions.	Gas Tax	-	Debt		2
	Forecast	2012	2013	2014	2015
Detailed information and costs associated with specific components and projects directly follows this program summary page.	Authority	6,700	5,490	5,100	5,200
	Spending Plan	11,749	5,490	5,100	5,200
	FTE's	-	-	-	-
	Operating Impact	_	_	_	_

In Thousands (\$000)

Project	Ward	Location/Description	\$000's
906478 Scoping Pre/Post Drain Culverts 2012	CW		400
Scoping and design briefs are necessary to adequately defined design stages. Detailed condition assessment, structure evan renewal options analysis are key components of this work. The the project delivery processes. Post construction funding is the original implementation funding envelopes. Design and budgets once these initiatives are complete and project sco	ne conditions, aluation, draina The outcomes required to ad construction a pe is fully defi	coordinate requirements and scope projects prior to initiating age studies, Species-at-Risk screening and lifecycle based of this work inputs into the design and construction phases of ldress assessments and planned/unexpected adjustments outside authority requests will be programmed as part of future capital ned.	
906482 Drainage Culverts (<=1M) 2012	CW		1,100
The City has a significant inventory of drainage culverts ran drainage under roadways and intersections) to larger span needs for this asset group.	ging from sma drainage struc	all diameter roadway culverts (typically non-urbanized ditch tures. This project provides funding to address the most critical	
906483 Drainage Culverts - Resurfacing 2012	CW		740
This program provides authority for replacing culverts locate advance of the resurfacing work. These culverts are in poor culvert replacement ahead of the roadwork is part of the co	ed within the r condition and pordinated app	roads that are scheduled for resurfacing in the near future in d expected to reach a state of affecting road functionality. The proach to Transportation Asset Renewal.	
906484 Drainage Culverts - Site Specific 2012	CW		1,000
This project provides the authority to undertake engineering other renewal program that arise over the course of the year service life and thus increased number of reactive replacem	g, design and ar. Many of the ents is anticip	construction of renewal works that are not budgeted through any e culvert assets have reached, or will reach the end of their ated.	

In Thousands (\$000)

Project	Ward	Location/Description	\$000's
906479 Drainage Culverts (1m-3m) 2012	CW		3,460
The City has a significant inventory of drainage culverts with	th spans of 1n	n to 3m (typically non-urbanized ditch drainage under roadways	
and intersections). This project provides funding to address	s the most crit	ical needs for this asset group.	
Corkstown Rd Twin Culvert	7	0.46 km W of Moodie Dr OF Con 1 Lot 10	
Boundary Rd Culvert	19	0.40 km N of Russell Rd Con 11 Lot 16	
Stone School Rd Twin Culvert	20	2.23 km W of Bank St Con 5 Lot 15/16	
Malakoff Rd Culvert	21	3.80 km S of Century Rd W Con 7 Lot 3	
Shea Rd Culvert 0.90 km N of CR10	21	0.90 km N of CR10 Con 4 Lot 25/26	
Ramsayville Rd @ 8th Line Rd Culvert	20	4.2 km N of Mitch Owens Rd RF Con 8 Lot 20	
River Rd Culvert	22	4.10 km N of Mitch Owens Rd Con BF Lot 21	
Bank St [Old Hwy 31]	10	0.50 km N of Conroy Rd RF Con 4 Lot 13	
Bank St [Old Hwy 31]	10	1.95 km N of Conroy Rd RF Con 4 Lot 8	
Prince of Wales Dr	21	2.10 km N of Bankfield Rd RF Con 2 Lot 4	
Dalmeny Rd Culvert [888150]	20	2.75 km E of Stagecoach Rd Con 3 Lot 35/36	
Lawrence St	20	0.60 km E of Bank St	
Tenth Line Rd Culvert	19	1.25 km N of Navan Rd Con 10/11 Lot 6	
Tenth Line Rd Culvert	19	1.15 km N of Navan Rd Con 10/11 Lot 6	
Tenth Line Rd Culvert	19	0.55 km N of Navan Rd Con 10/11 Lot 7	
Thomas Dolan Pkwy Culvert	5	2.25 km W of Carp Rd Con 8 Lot 1	

Program Information				Finai	ncial Details		
Wet Weather	[·] Program - Rate						
Dept: Infr	astructure Services	Category: Renewal of City Assets Ward	I: Multiple	Year o	f Completion:	Various	
Wat Waath	or Infractructure Drogram		2012 Request	1,900	Unspent Previous	Authority	4,583
wet weather Infrastructure Program		Revenues	1,500	Rate Sup	ported	400	
The Infrastructure Services Department is preparing a detailed and comprehensive Wet Weather Infrastructure Management Plan (WWIMP) to address development of an overall approach to wet weather flow management			Tax Supported/ Dedicated	-	Developr Charges	nent	-
within the u	Irban area. The WWIMP will	investigate identified problem areas	Gas Tax	-	Debt		-
and implem	ent high impact programs in	those areas. The WWIMP will also	Forecast	2012	2013	2014	2015
component	s of the system and climate c	hange adaptation. This project	Authority	1,900	1,900	1,900	1,900
supports th	e overall implementation obje	ectives of the Ottawa River Action Plan.	Spending Plan	6,483	1,900	1,900	1,900
2012 Spending Plan authority includes allocations for existing ongoing initiatives related to Development of the Wet Weather Infrastructure Management Plan under the ORAP initiative as well as new funding request to initiate design details for individual components of the plan.		FTE's Operating Impact	-	-	-	-	

In Thousands (\$000)

Project	Ward	Location/Description	\$000's			
904939 ORAP-Wet Weather IMP - Flow Reduction	CW		1,500			
The Infrastructure Services Department is preparing a detailed and comprehensive Wet Weather Infrastructure Management Plan (WWIMP) to address development of an overall approach to wet weather flow management within the urban area. The WWIMP will investigate identified problem areas and implement high impact programs in those areas. The WWIMP will also provide recommendations on general concerns such as design standards for components of the system and climate change adaptation. This project supports the overall implementation objectives of the Ottawa River Action Plan.						
906493 Inlet Control Devices - CW 2012	CW		400			
to reduce the opportunity of sewer surcharge during major of sewer surcharge.	rainfall events	s into the catch basins of various areas in the City. The intent is and to diminish the incidences of basement flooding as a result				

Project Information		Finar	icial Details		
903345 Kanata West Pumping Station & Forcemain					
Dept: Planning & Growth Management Category: Growth Ward	:4	Year of (Completion:	2017	
The Kanata West Pumping Station (KWPS) and associated forcemains were	2012 Request	1,750	Unspent Previous	Authority	553
identified in the Kanata West Master Servicing Study as requirements to service growth in the Kanata West area south of Highway 417, and to intercept drainage	Revenues	-	Rate Sup	ported	175
in existing development areas in the Stittsville area north of Hazeldean Road, currently serviced by the Hazeldean Pump Station.	Tax Supported/ Dedicated	-	Developr Charges	nent	1,575
The timing of the construction and commissioning of the KWPS and forcemains is	Gas Tax	-	Debt		-
based on the capacity of the Hazeldean PS to service this growth area on an interim basis. It is anticipated that the KWPS and forcemains will need to be	Forecast	2012	2013	2014	2015
commissioned around 2015, depending on build out rates in Kanata West and the	Authority	1,750	556	19,250	-
Fernbank / Stittsville area.	Spending Plan	1,428	1,431	9,625	9,625
will include the construction requirements	FTE's	_	_	_	_
win meldde the construction requirements.	Operating Impact	_	-	_	
KWPS					

2012 Budget

Project Information		Finar	icial Details		
903346 Kanata West Sewer Oversizing	_				
Dept: Planning & Growth Management Category: Growth Ward	:4	Year of (Completion:	2018	
The City of Ottawa Infrastructure Master Plan has identified the need for trunk	2012 Request	500	Unspent Previous	s Authority	500
sanitary sewers for the entire Kanata West development area and are shown in the Kanata West Master Servicing Study (Stantes, June 2006). This account is	Revenues	-	Rate Sup	oported	-
required for reimbursing developers for constructing oversized sanitary sewers within this system at locations as identified on an as needed basis through the	Tax Supported/ Dedicated	-	Developi Charges	ment	500
development review process. The Development Charge By-Law requires the City	Gas Tax	-	Debt		_
to pay developers for the oversizing of sanitary sewers which are constructed in a	Forecast	2012	2013	2014	2015
given year.	Authority	500	500	500	525
	Spending Plan	1,000	500	500	525
	FTE's	-	-	-	-
	Operating				
	Impact	-	-	-	-
CAMPEAU CAMPEAU PALLADIUM PALL	#9034				

Project Information		Finan	cial Details		
904984 South Nepean Collector Ph 2 Dept: Planning & Growth Management Category: Growth	:22	Year of C	completion:	2017	
	2012 Request	300	Unspent Previous	Authority	-
An additional sanitary trunk sewer is required to service growth in the South Nepean Community. This is a staged project to extend sewer service in the South	Revenues	-	Rate Sup	Rate Supported	
Nepean Orban Area. Phase 2 extends from the existing mannole at Jockvale Road just north of Jock River to the east side of the existing Kennedy Burnett Stormwater Management Facility. This portion of the sewer is located in the planned South Nepean Town Centre. This authority is for undertaking the design. Additional authority will be requested in 2013 for construction.	Tax Supported/ Dedicated	-	Development Charges		270
	Gas Tax	_	Debt		1
	Forecast	2012	2013	2014	2015
	Authority	300	2,700	-	-
	Spending Plan	300	2,025	675	_
	FTE's	_	_	_	-
	Operating Impact	-	-	_	_
	Se 2 Trunk				

Project Information		Finar	icial Details		
904985 North Kanata Sewer Ph 2		-	-		
Dept: Planning & Growth Management Category: Growth Wa	rd:13	Year of (Completion:	2015	
The North Kanata Sewer is required to provide capacity for the North Kanata	2012 Request	450	Unspent Previous	Authority	600
growth area It was identified in the 1997 Wastewater Master Plan to provide infrastructure to convey the projected flows for the planning period. Follow up	Revenues	-	Rate Sup	ported	45
studies such as the Environmental Assessment, Condition Assessment, Functiona Design and Preliminary Design of sewers in the study area refined and confirmed	Tax Supported/ Dedicated	-	Developr Charges	nent	405
the infrastructure, phasing, schedule and costing. This authority is for undertaking the design. Additional authority will be requested in 2013 for construction.	Gas Tax	-	Debt		-
	Forecast	2012	2013	2014	2015
	Authority	450	8,600	-	-
	Spending Plan	940	6,560	2,150	_
	FTE's	-	_	_	_
	Operating Impact	_	_	-	_
March PS (Title Report (Title Repo	CARLING AVE				

Project Information		Finar	ncial Details		
905416 South Nepean Collector Ph 3	_	-			
Dept: Planning & Growth Management Category: Growth Ward	3	Year of (Completion:	2017	
This extension of the South Nepean Collector is to provide an outlet for industrial,	2012 Request	450	Unspent Previous	Authority	-
commercial and institutional lands in the Highway 416 - Strandherd development	Revenues	-	Rate Sup	ported	44
Urban Area, it is anticipated that the Phase 3 works will proceed concurrent with the construction of the Phase 2 works (904984), advancing the originally planned	Tax Supported/ Dedicated	-	Developr Charges	ment	405
timing of construction.	Gas Tax	-	Debt		1
This authority is for undertaking the design. Additional authority will be requested in 2013 for construction	Forecast	2012	2013	2014	2015
	Authority	450	4,350	-	-
	Spending Plan	450	3,260	1,090	-
	FTE's	-	-	_	-
	Operating Impact	_	_	-	-
exerciser weighting Phase 3 Trunk					

Project Information		Finar	icial Details		
905424 Barrhaven S Oversizing North of Jock River	_	1			
Dept: Planning & Growth Management Category: Renewal of City Assets Ward	:3	Year o	f Completion:	2016	
The City of Ottawa Infrastructure Master Plan has identified the need for the South	2012 Request	100	Unspent Previous	s Authority	150
Nepean Sanitary Collector Sewer to be extended north of the Jock River. The South Nepean Collector Wastewater Servicing Study and Functional Design identifies sub-	Revenues	-	Rate Su	oported	-
trunk sewer alignments for this system. This account is required for reimbursing Developers for constructing oversized sanitary sewers within this system. The	Tax Supported/ Dedicated	-	Develop Charges	ment	100
Development Charge By-Law requires the City to pay Developers for the oversizing	Gas Tax	-	Debt		-
or sanitary sewers which are constructed in a given year.	Forecast	2012	2013	2014	2015
	Authority	100	100	100	77
	Spending Plan	250	100	100	77
	FTE's	-	-	-	-
	Operating Impact	_	_	-	_
905653 ORAP - 2012 Stormwater Management Retrofit					
Dept: Planning & Growth Management Category: Renewal of City Assets Ward	:CW	Year of Completion: 2016			
These funds will be applied to implementing the Pinecrest Creek/Westboro	2012 Request	2,000	Unspent Previous	s Authority	-
Stormwater Management Retrofit Study. This study is a component of the Ottawa River Action Plan and was approved by City Council on October 26, 2011. 2012	Revenues	2,000	Rate Su	oported	-
funding will support initial implementation projects including: selected pilot retrofit projects on City properties; a neighbourhood scale lot level pilot project (to assess	Tax Supported/ Dedicated	-	Development Charges		-
residents' willingness to implement retrofit measures on their own lots); a screening	Gas Tax	-	Debt		-
narrowing, "green streets," etc.); and workshop/training related to improving local	Forecast	2012	2013	2014	2015
familiarity with retrofit measures.	Authority	2,000	2,000	9,000	9,000
	Spending Plan	500	2,500	7,750	11,250
	FTE's	-	-	-	-
	Operating Impact	_	-	-	_

In Thousands (\$000)

	Project Information				Finar	ncial Details			
905423	Riverside S Comm	unity Sanita	ry		-	1			
Dept:	Planning & Growth N	Management	Category: Growth	Ward	:22	Year of	f Completion:	2017	
This fund	is for the repayment	of sanitary sev	ver oversizing in the Riverside S	outh	2012 Request	298	Unspent Previous	s Authority	898
Communit constructe	Community in accordance with the DC By-law. Trunk sanitary sewers are being constructed by developers moving ahead with plans of subdivision in the Riverside					-	Rate Su	oported	-
South Community. These trunk sewers have been identified in the Riverside South Master Servicing Study.				Deen identified in the Riverside South Ta	Tax Supported/ Dedicated	-	Develop Charges	ment	298
				Gas Tax	-	Debt		-	
					Forecast	2012	2013	2014	2015
					Authority	298	298	298	298
				Spending Plan	1,196	298	298	298	
					FTE's	-	-	-	-
					Operating Impact	_	_	-	_
905991	SUC Nepean S Ove	ersizing Sout	th of Jock River						
Dept:	Planning & Growth N	Management	Category: Growth	Ward	:4	Year o	f Completion:	2016	
The Barrh	aven South Master Se	ervicing Study	identifies a system of trunk san	itary	2012 Request	819	Unspent Previous	s Authority	-
sewers the Jock River	at will service the Sou . The City's Developn	uth Urban Com nent Charge Si	munity (SUC) growth area sout tudy identifies several sections	h of the of	Revenues	-	Rate Supported		-
sanitary se constructi	ewers in this area. Th ng oversized sanitary	nis account is r sewers within	equired for reimbursing Develop this system. The Development	oers for Charge	Tax Supported/ Dedicated	-	Develop Charges	ment	800
By-Law re	quires the City to pay	/ Developers fo	or the oversizing of sanitary sew	lers	Gas Tax	-	Debt		19
				Forecast	2012	2013	2014	2015	
			Authority	819	-	-	-		
				Spending Plan	614	205	-	-	
					FTE's	-	-	-	-
					Operating Impact	_	-	_	_

In Thousands (\$000)

	Project Information				Finar	ncial Details		
906626	2012 Servicing Studies Devel	opment						
Dept:	Planning & Growth Management	Category: Growth	Ward	:CW	Year o	f Completion:	2016	
As a resu	It of continued growth and shifting	to	2012 Request	200	Unspent Previous	s Authority	1,019	
review an servicing	d update existing infrastructure rep infrastructure needs to ensure anti	ports, studies, and plans pertaining cipated growth and proposed deve	g to eloper	Revenues	-	Rate Su	oported	20
changes can be accommodated by existing and planned service infrastructure. The program will fund the necessary reviews as they arise in the developing communities.				Tax Supported/ Dedicated	-	Develop Charges	ment	180
				Gas Tax	-	Debt		-
				Forecast	2012	2013	2014	2015
			Authority	200	-	200	-	
			Spending Plan	1,169	50	150	50	
			FTE's	-	-	_	-	
				Operating Impact	_	_	-	-
906624	2012 Infrastructure Master P	lan (Sewer)	_					
Dept:	Planning & Growth Management	Category: Strategic Initiatives	Ward	CW	Year o	f Completion:	2016	
This requ	est is to fund master planning of th	ne wastewater system. Requiremen	nts for	2012 Request	300	Unspent Previous	s Authority	632
2012 are undertake	for continued sanitary sewer hydra e wastewater master planning for t	ulic model development and to he east. Funds may also be used t	0	Revenues	-	Rate Supported		268
augment	sewer flow monitoring.			Tax Supported/ Dedicated	-	Develop Charges	ment	32
				Gas Tax	-	Debt		-
			Forecast	2012	2013	2014	2015	
				Authority	300	-	-	-
				Spending Plan	857	75		_
				FTE's	_	_	_	_
				Operating Impact	_	-	-	

In Thousands (\$000)

	Project Information			Finar	ncial Details		
906625	2012 Infrastructure Master Pla	an (Stormwater)	-	1			
Dept:	Planning & Growth Management	Category: Strategic Initiatives Ward	:CW	Year of	f Completion:	2016	
This requ	est is to fund updating the stormwa	ter management component of the	2012 Request	200	Unspent Previou	s Authority	298
Infrastruc	infrastructure Master Plan.			-	Rate Su	pported	159
			Tax Supported/ Dedicated	-	Develop Charges	ment	41
			Gas Tax	-	Debt		-
			Forecast	2012	2013	2014	2015
			Authority	200	-	-	-
			Spending Plan	448	50	-	-
		FTE's	-	-	-	-	
			Operating Impact	_	-	_	-
906627	2012 Watershed/Subwatershe	ed Planning					
Dept:	Planning & Growth Management	Category: Strategic Initiatives Ward	:CW	Year o	f Completion:	2016	
Watershe	d and sub watershed studies are the	e highest level of environmental	2012 Request	250	Unspent Previou	s Authority	549
planning i to docum	in the City of Ottawa after the Offici ent the natural heritage system with	al Plan. They have four purposes: (a) nin a watershed / sub-watershed; (b) to	Revenues	-	Rate Su	pported	250
identify th with surfa	ne significant natural features and lin ace water and groundwater features	nkages that need to be protected, along ; (c) to assess the potential impacts of	Tax Supported/ Dedicated	-	Develop Charges	ment	-
existing a	nd future land use activities and to	recommend measures to avoid or	Gas Tax	-	Debt		-
system and to promote compatible uses. This budget item also covers the preparation of Environmental Management Plans, which accompany the preparation of Community Design Plans and specialized studies to address ancillary issues associated with sub-watershed planning, e.g., Flewellyn Cumulative Effects Study as			Forecast	2012	2013	2014	2015
			Authority	250	250	250	-
			Spending Plan	799	250	250	-
part of th	e Mud Creek / Jock River Reach II S	SWS. The budget line includes the	FTE's	_	_	_	_
hiring of s	specialized technical experts where t	the City does not have them.	Operating				
			Impact	-	-	-	-

Project Information	Financial Details				
906631 2012 Stream Restoration Projects	_				
Dept: Community Sustainability Servi Category: Strategic Initiatives Ward	:CW	Year of	f Completion:	2015	
Areas in the City requiring stream restoration are experiencing excessive erosion,	2012 Request	560	Unspent Previous	s Authority	24
As such, stream restoration projects that are identified through the City operations,	Revenues	-	Rate Su	Rate Supported	
subwatershed studies and environmental management plans, including joint projects with other agencies like Conservation Authorities, are being implemented.	Tax Supported/ Dedicated	-	Develop Charges	ment	-
Funding in 2012 will be used for projects on Carp River and Mud Creek (tributary to	Gas Tax	-	Debt		-
Greens Creek). The Carp River project addresses public safety risks and loss of land	Forecast	2012	2013	2014	2015
adjacent to the Fitzroy Harbour Community Centre. The Mud Creek Project entails	Authority	560	200	200	200
upstream development in a constrained steep valley with areas of leda clay. The	Spending Plan	524	260	200	200
change in flows may lead to increased risk of slope failure or landslides.	FTE's	-	-	-	-
	Operating Impact	_	-	-	_
906632 Flood Plain Mapping					
Dept: Community Sustainability Servi Category: Strategic Initiatives Ward	:CW	CW Year of Completion: 2015			
This project will update citywide flood plain maps that are currently 20 to 30 years	2012 Request	225	Unspent Previous	s Authority	-
old. Inconsistencies with existing flood plain mapping are readily apparent when overlaid on aerial photography, which can pose risks for areas undergoing	Revenues	-	Rate Su	oported	225
development and redevelopment in the City. Improved digital surface mapping will be implemented.	Tax Supported/ Dedicated	-	Development Charges		-
	Gas Tax	-	Debt		-
	Forecast	2012	2013	2014	2015
	Authority	225	225	225	225
	Spending Plan	225	225	225	225
	FTE's	-	-	-	-
	Operating Impact	_	-	_	-

City of Ottawa Environment Committee Capital Program In Thousands (\$000)

Service Area: Integrated Water & Wastewater									
Category	2012 Capital Budget	Revenues	Tax Supported/ Dedicated Reserves	Gas Tax	Rate Supported Reserves	Development Charges	Debt		
Renewal of City Assets	21,900	-	-	-	21,893	-	7		
Growth	-	-	-	-	-	-	-		
Regulatory	-	-	-	-	-	-	-		
Strategic Initiatives	-	-	-	-	-	-	-		
Total	21,900	-	-	-	21,893	-	7		

Program Information	Financial Details				
Integrated Water & Wastewater					
Dept: Infrastructure Services Category: Renewal of City Assets Ward	I: Multiple	Year of	Completion:	Various	
The Table such a December in the december bilite time of some these such as the se	2012 Request	21,900	Unspent Previous	Authority	21,419
(sanitary sewers, storm drainage and watermains) that are coordinated within	Revenues	-	Rate Sup	ported	21,893
a single project. The program is aimed at renewing and replacing the infrastructure assets in order to provide continued service and prevent failures.	Tax Supported/ Dedicated	-	Developn Charges	nent	-
The program is comprised of.	Gas Tax	_	Debt		7
 Infrastructure assessment and data collection Initiatives (flow monitoring, 	Forecast	2012	2013	2014	2015
condition assessments, etc.);	Authority	21 900	41 350	10 350	13 400
Project scoping and engineering; Eulertional and proliminant designed		21,500	11,550	10,550	15,100
• Functional and preliminary designs;	Spending Plan	43,319	29,350	22,350	13,400
• Lifecycle reliewal (reliewal, reliabilitation and replacements for deterioration),	FTE's	-	-	_	-
• Coordinated renewal (schedule coordination (escalation of deterral) between	Operating				
• Level of service enhancements (flooding improvements and system	Impact	-	-	-	-
ontimization)					
• Enhancements (new cycling/sidewalks/streetscaping) coordinated with					
renewal:					
 Upgrades and rehabilitation to support growth and miscellaneous localized repairs. 					
Program funding requirements to support needs are defined in the Long Range Financial Plan. Actual budget allocations for these programs are adjusted to reflect change in need and affordability. Detailed information and costs associated with specific components and projects are provided following this program summary.					

City of Ottawa Service Area: Integrated Water & Wastewater

In Thousands (\$000)



City of Ottawa Service Area: Integrated Water & Wastewater

In Thousands (\$000)



Project	Ward	Location/Description	\$000's
906459 Sewer Access & Outfalls 2012	CW		1,500
Through scheduled maintenance and inspections a number condition. This project provides for the renewal of sewer of construction anticipated in 2012 and 2013. Total Project Estimate is comprised of: Sanitary Sewers - \$	r of sewer outf utfall structure 750K and Stori	alls along the Ottawa River have been identified as being in poor s. An Environmental Assessment is currently underway with m Sewers - \$750K.	
906463 LRT/ISD Coordinated Works	CW		2,000
This project will provide funding for design and constructio in advance of the LRT construction. Total Project Estimate is comprised of: Sanitary Sewers - \$	n of sanitary s 500K, Storm S	ewers, storm sewers and watermain relocations and adjustments ewers - \$500K, Watermain - \$1.0M.	
906458 Sewer & Water Repairs/Improvements 2012	CW		2,000
A number of locations have been identified to resolve surfa and conventional spot repairs as well as various hydraulic i grading. Total Project Estimate is comprised of: Sanitary - s	ice flooding pro mprovements \$750K, Storm ·	oblems on private properties. Work could entail both trenchless such as installing catch basins, re-profiling driveways or road - \$750K and Watermain - \$500K.	
Richmond Rd	15	Wavell Ave to Gainsborough Ave	
Chesterton Dr	9	Woodmount Cres to Woodmount Cres	
Coldrey Ave	16	Kirkwood Ave to Merviale Rd	
Donald B. Munroe Dr	5	Robertlee Dr to March Rd	
Enfield Ave	12	McArthur Ave to Stevens Ave	
Huntsman Cres	23	Riding Way to Blacksmith Pl Weedkilten Dd te Willewhenk Dl	
Riverwood Dr Bomic Avo	5 1 F	Clearniow Ave to Promier Ave	
Rothbourne Rd	15 21	Moonstone Rd to Carn Rd	
Sidney Cook Ln	17	Finlay Ave to Torrington Pl	
Golflinks Dr	22	Pondhollow Way	
Friendly Cr	20	Hartsmere Dr	

City of Ottawa Environment Committee Capital Program In Thousands (\$000)

2012 Budget

Service Area: Integrated Roads, Water & Wastewater									
Category	2012 Capital Budget *	Revenues	Tax Supported/ Dedicated Reserves	Gas Tax	Rate Supported Sources	Development Charges	Debt		
Renewal of City Assets	76,994	6,792	4,530	-	60,184	759	4,729		
Growth	-	-	-	-	-	-	-		
Regulatory	-	-	-	-	-	-	-		
Strategic Initiatives	-	-	-	-	-	-	-		
Total	76,994	6,792	4,530	-	60,184	759	4,729		

*Includes the Tax Supported portion of the program in the amount of \$10.186M.

2012 Budget

	Program Info		Finan	cial Details			
Integra	ated Rehab-Intensification Areas						
Dept:	Infrastructure Services	Category: Renewal of City Assets Ward	I: Multiple	Year of	Completion:	Various	
Integ	rated rehabilitation projects include reha	2012 Request	21,590	Unspent Previous	Authority	26,053	
(roac	s, sanitary sewers, storm drainage and w	rater mains) coordinated within a single	Revenues	6,792	Rate Sup	ported	12,209
Official Plan (OP) states the City's overall goal to expand through intensification in the urban area and the Infrastructure Master Plan (IMP) supports the OP's goals by providing guiding principles that identify the need to provide growth funding through the Development Charges (DC) By-law to those components of infrastructure			Tax Supported/ Dedicated	1,086	Development Charges		401
			Gas Tax	-	Debt		1,102
			Forecast	2012	2013	2014	2015
renai	bilitation programs supporting growth ob	Jectives.	Authority	21,590	250	250	250
Existi	ng City infrastructure was constructed fo	r existing development and planned	Spending Plan	47,643	250	250	250
grow	th in place at the time. Rehabilitation str	ategies for existing infrastructure that	FTE's	-	_	_	_
onno	rtunity to generate additional capacity fo	r growth by providing a global system	Operating				
bene	fit with the replacement or upsizing of ex	isting infrastructure or by removing	Impact	-	-	-	-
extraneous flows, reducing infiltration or improving system hydraulics.							
The I	ntegrated Rehabilitation - Intensification	Areas program provides for grouping of					
those	e proposed rehabilitation projects that are	e within sewer catchment areas that					
have	identified intensification potential. The	purpose of the grouping is to distinguish					
the re	enabilitation projects for consideration of	f DC funding from those that are not					
(sche	dule B-17 items 10.074/10.179). For the	e term of bylaw 2009-16, DC					

contributions for this program are being targeted against the sanitary/combined sewer component of these projects.

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City of Ottawa Service Area: Integrated Roads, Water & Wastewater

2012 Budget

In Thousands (\$000)

Project	Ward	Location/Description	\$000's
905594 ORAP-Harvey St /Concord St N / Havelock	17		5,380
The project is considered a priority to separate sewers as p ongoing Ottawa River Action Plan and to reduce the risk of flooding in the area. The work involves the renewal of road watermains and sidewalks in portions of Harvey St., Havelo Concord St. The existing combined sewer will be replaced v separate sanitary and storm sewers. The house service con be replaced to the property line.	Part of the basement s, sewers, bock St. and with new anections will	Harrey at harrey	the same
905595 ORAP-Rideau (Dalhousie-Chapel)	12		14,510
Renewal of Rideau Street is considered a priority to separa as part of the ongoing Ottawa River Action Plan. The scop includes full roadway, curb and sidewalk reconstruction. T watermains, valves, hydrants, and services (including lead property line will be replaced. The existing combined sewe replaced with separate sanitary and storm sewers and var drainage improvements will be made. The sewer services replaced to the property line.	ate sewers be of work 'he existing I) to the ers will be ious surface will be		

City of Ottawa Service Area: Integrated Roads, Water & Wastewater

2012 Budget

Project	Ward	Location/Description	\$000's
906456 Admiral Ave. (Crerar Ave - Anna Ave)	16		1,700
Admiral Avenue is an integrated road, sewer and water pr road needs to be fully reconstructed to address poor pave performance. The sanitary sewer and laterals are structura and require replacement. The watermain is of sufficient ag replacement. The house service connections will be replace property line.	oject. The ment ally deficient ge to require ced to the	Admiral Ave.	

City of Ottawa Service Area: Integrated Roads, Water & Wastewater

In Thousands (\$000)

Project	Ward	Location/Description	\$000's
"Ottawa on the Move" is a strategic funding initiative aimec	at providing	additional budget authority in 2012 to advance planned	
infrastructure renewal that would have otherwise extended	beyond the t	erm of Council. In some case programming and implementation of	
projects facilitated by the additional funding will span the te	erm of Counci	l	
Funded By - Ottawa on the Move			
Bank St (Riverside - Ledbury)	16,17,18	904085 - Design	
Empress/Perkins/Lorne ORAP	14	905597 - Full roadway, watermain, sewer separation	
Rockliffe West II – ORAP:			
Buena Vista (Manor -Lisgar)	13	Full roadway, watermain, sewer separation	
Minto (Buena Vista – Coltrin Rd)	13	Full roadway, watermain, sewer separation	
Elmwood (Buena Vista – Park)	13	Full roadway, watermain, sewer separation	
Kinzua (Elmwood – Manor)	13	Full roadway, watermain, sewer separation	
Minto (Park – Buena Vista)	13	Full roadway, watermain, sewer separation	
Coltrin Rd (Minto – Coltrin Pl)	13	Full roadway, watermain, sewer separation	
Coltrin PI (Coltrin Rd – Dead End)	13	Full roadway, watermain, sewer separation	
Sussex (St. Patrick - Bolton) ORAP	12	906003 - Full roadway, watermain, sewer separation	
Bayswater Pl / Irving Pl ORAP	15	906004 - Full roadway, watermain, sewer separation	
Rideau (Chapel - Rideau River) ORAP	12	906050 - Full roadway, watermain, sewer separation	
Sussex (Bolton - King Edward) ORAP	12	906051 - Full roadway, watermain, sewer separation	
Booth (Primrose - Albert) ORAP	14	906052 - Full roadway, watermain, sewer separation	
Willingdon/Park Rd/Minto PI ORAP	13	906053 - Full roadway, watermain, sewer separation	
Clarendon / Harmer ORAP	15	906054 - Full roadway, watermain, sewer separation	
Albert St / Scott St	14,15	906056 - Full roadway, watermain, sewer separation	
Ruskin / Inglewood ORAP	15	906170 - Full roadway, watermain, sewer separation	
Justin/Dunvegan/Lonsdale ORAP	13	906171 - Full roadway, watermain, sewer separation	
Bronson (Laurier - Arlington)	14	906457 - Full roadway, watermain, sewer renewal	
Main St (Echo - Springhurst)	17	906579 - Full roadway, watermain, sewer separation	
Main Street (Springhurst - Riverside)	17	906585 - Full roadway, watermain, sewer separation	
Bronson (Canal - Carling)	17	906586 - Full roadway, watermain, sewer renewal	
Gladstone (Bank - Cartier)	14	906587 - Full roadway, watermain, sewer renewal	

	Program Information			Finar	ncial Details		
Wet W	eather Program						
Dept:	Infrastructure Services	Category: Renewal of City Assets Ware	d: Multiple	Year of	f Completion:	Various	
			2012 Request	24,245	Unspent Previous	s Authority	3,626
The	Infrastructure Services Departme	Revenues	-	Rate Sup	oported	23,685	
address development of an overall approach to wet weather flow management within the urban area. The WWIMP will investigate identified problem areas			Tax Supported/ Dedicated	560	Develop Charges	ment	-
and	implement high impact programs	in those areas. The WWIMP will also	Gas Tax	-	Debt		-
provide recommendations on general concerns, such as design standards for components of the system and climate change adaptation. This project supports the overall implementation objectives of the Ottawa River Action Plan.			Forecast	2012	2013	2014	2015
			Authority	24,245	-	-	-
			Spending Plan	27,871	-	-	-
The San	The current funding request of \$24,245K is comprised of: Roads - \$560K, Sanitary Sewers - \$4,000K, Storm Drainage - \$18,095K and Water Mains -		FTE's	-	-	-	-
\$1,590K.			Impact	_	_	_	-

Project	Ward	Location/Description	\$000's
905553 West-end Flood Mitigation	6,23		24,245
On 24 July 2009, portions of the City experienced a signification flooding and washout of drainage culverts, the majority of Infrastructure Services Department in 2009 to identify pote	ant rain storm resulting in o which were located in the w ntial solutions has led to the	over 1,500 occurrences of basement flooding, road vest end of the City. An investigation by e following projects.	
Glen Cairn Storm Pumping Station Glen Cairn Storm drainage system improvements Hazedean Pumping Station Improvements Vanstone Area Drainage Improvements Stittsville overland flow improvements	23 23 23 6	Construction 2012 Design 2012, Construction 2012-13 Construction 2012 Design 2012, Construction 2012-13	

2012 Budget

Program Information		Financial Details				
Road Resurfacing/Rehabilitation						
Dept: Infrastructure Services	Category: Renewal of City Assets Ward	: Multiple	Year of	Completion:	Various	
Posurfacing projects restore and extend t	he life of the City's existing readway	2012 Request	2,815	Unspent Previous	Authority	1,586
infrastructure.		Revenues	-	Rate Sup	ported	538
Candidates are based on condition, usage and coordination with other infrastructure requirements.		Tax Supported/ Dedicated	1,150	Developr Charges	ment	-
		Gas Tax	-	Debt		1,127
Funding provides for actual pavement resurfacing costs as well as ancillary		Forecast	2012	2013	2014	2015
repairs/replacement, curb repairs, and ba	ts, roadway culvert se repairs where necessary.	Authority	2,815	-	49,280	13,370
		Spending Plan	4,401	-	49,280	13,370
A portion of the annual funding provides for enhancements (paved shoulders, cycling etc.) coordinated with renewal and rehabilitation work. Forecasts are based on bulk allocations that will be detailed in future budget submissions following completion of a review.		FTE's	-	-	-	-
		Impact	-	-	-	-

	Program	Information		Finan	cial Details		
Integra	ated Road, Sewer & Water Pr	ogram					
Dept:	Infrastructure Services	Category: Renewal of City Assets Ward	l: Multiple	Year of	Completion:	Various	
The	Integrated Drearam includes reh		2012 Request	28,344	Unspent Previous Authority		33,856
(roa	ds, sanitary sewers, storm draina	ge and water mains) that are coordinated	Revenues	-	Rate Sup	ported	23,752
within a single project. The program is almed at renewing and replacing the infrastructure assets in order to provide continued service and prevent failures.		Tax Supported/ Dedicated	1,734	Development Charges		358	
• Inf	frastructure Asessment and Data	Collection Initiatives (flow monitoring,	Gas Tax	-	Debt		2,500
conc	lition assessments, etc.);		Forecast	2012	2013	2014	2015
• Pro • Life	oject Scoping and Engineering; Fi ecycle Renewal (renewal, rehabil	unctional and Preliminary Designs; tation and replacements for	Authority	28,344	-	48,708	42,590
dete	rioration);	·	Spending Plan	38,511	17,559	54,838	42,590
• Co	ordinated Renewal (schedule coc	rdination (escalation or deferral) between	FTF's	_	_	_	_
asse • Lev	t classes and with other asset cla vel of Service Enhancements (floo mization):	sses); oding improvements and system	Operating Impact	_	_	_	_
• En	hancements (new cycling/sidewa	lks/streetscaping) coordinated with					
• Up repa	grades and rehabilitation to supp irs.	ort growth and miscellaneous localized					
Program funding requirements to support project needs are defined in the Long Range Financial Plan. Actual budget allocations for these programs are adjusted to reflect change in need and affordability. Forecasts are based on bulk allocations that will be detailed in future budget submissions.							
Deta proje	iled information and costs associ ects are provided following this p	ated with specific components and rogram summary.					

2012 Budget

Project	Ward	Location/Description	\$000's
906464 Road Resurfacing - CW	CW		2,815
The Road Resurfacing program provides for annual resurfacilities of the infrastructure and prevent roadway failures requires associated with ironwork/culvert adjustments. Parkway Rd Marshwood Rd River Rd (OR 19) River Rd (OR 19)	cing and rehabilitation iring more extensive r 20 5 10,22 20	n of the City's roadway network. It is required to extend the reconstruction. Funding is also provided for ancillary costs Bank St (OR 31) To 8th Line Rd Rd Panmure Rd To 180m South Of Deertail Lane North Leitrim Rd (OR 14) To Lowen Dr Doyle Rd To Flag Station Rd	
McKenna Casev Dr	19 3	Moodie Dr (OR 11) To Strandherd Dr	
Funded by - Ottawa on the Move]		
Jeanne D'Arc Blvd Thomas A Dolan Pkwy Fourth Line Rd (OR 5) Donnelly Dr (OR 5) Merlyn Wilson (OR 5) Dwyer Hill Rd (OR 3)	1 5 21 21 21 21 21	Decarie Dr To Lawnsberry Dr Donald B. Munro Dr To Diamondview Rd Reevecraig Dr South To Dilworth Rd (OR 13) Merlyn Wilson (RR 5) To Reevecraig Dr South RMOC South Limit (353m South Of Bart"S Lane) To Donnelly Rd (OR 2) Franktown Rd (OR 10) To Bleeks Rd	
Herzberg Rd	4,7	March Rd (OR 49) To 50m South Of Carling Av (OR 38)	
Huntmar Dr Jockvale Rd Kennevale Dr Sherway Dr Weybridge Dr Flanders St Lacolle Way Viseneau Dr Lola St Davidson Rd	6 3 3 3 3 1 2 13 10	Maple Grove Rd To Palladium Dr South Strandherd Dr To Cedarview Rd Weybridge Dr To Cedarview Rd Fable St To Malvern Dr Jockvale Rd (S) To Jockvale Rd (N) Maravista Dr To Kennevale Dr Taylor Creek Dr (W) To Taylor Creek Dr (E) Boyer Rd To Innes Rd (OR 30) Coventry Rd (OR 50) To King George St Bank St (OR 31, Hwy 31) To Hawthorne Rd	

2012 Budget

Project	Ward	Location/Description	\$000's
906464 Road Resurfacing - CW	CW		2,815
The Road Resurfacing program provides for annual resurfac	cing and rehabilitatior	n of the City's roadway network. It is required to extend the	
life of the infrastructure and prevent roadway failures requi	ring more extensive r	reconstruction. Funding is also provided for ancillary costs	
associated with ironwork/culvert adjustments.			
Funded by - Ottawa on the Move			
OR 174	02,11	Montreal Rd (OR 34) To 1 km West of Blair (OR 27)	
Selective Resurfacing	CW	Various Locations	
Crack Sealing	CW	Various Locations	
Preservation Treatments	CW	Various Locations	
Galetta Side Rd (OR 22)	5	Highway 17 To Ferry Rd (OR 7)	
Anderson Rd (OR 27)	2	Innes Rd (OR 30) To Renaud Rd	
Albert St (OR 42)	14	Bay St To Bronson Av (OR 79)	
Des Epinettes Av	1,2,19	Jeanne D'arc Blvd (OR 55) To Tenth Line Rd (OR 47)	
Sixth Line (OR 21)	5	Riddell Rd (OR 109) To Thomas A. Dolan Pkwy	
Rothbourne Rd	6,21	Highway 7 (Dead End) To Lloydalex Cr	
Flewellyn Rd	21	Ashton Station Rd To Dwyer Hill Rd (OR 3)	
Flewellyn Rd	21	Dwyer Hill Rd (OR 3) To Munster Rd	
Ashton Station Rd	21	Ormrod Rd To Flewellyn Rd	
Ormrod Rd	21	Ashton Station Rd To Flewellyn Rd	
Crerar Av	16	Merivale Rd (OR 63) To Fisher Av (OR 69)	
Bayshore Dr	7	Richmond Rd (OR 36) To Woodridge Cr (South Leg)	
O'Connor St (OR 87)	14	Isabella St (OR 62) To Somerset St	
Fallowfield Rd (OR 12)	3,9	Cedarview Rd To Greenbank Rd (OR 13)	
Russell Rd (OR 26)	18	St Laurent Blvd (OR 26) To Walkley Rd (OR 74)	
St. Laurent Blvd \ Russell Rd(OR 26)	18	St Laurent Blvd (95m South Of Smyth Rd) To Rail Way Overpass North Limit (315m North Of Shore St)	
Walkley Rd (RR 74)	10,18	Banton Rd To east Joint Cnr Overpass (210m) East of Lancaster Rd	
Watters Rd	1	Charlemagne Blvd To Montcrest Dr	
Montcrest Dr	1	Princess Louise Dr To Watters Rd	

2012 Budget

Project	Ward	Location/Description	\$000's
906464 Road Resurfacing - CW	CW		2,815
The Road Resurfacing program provides for annual resurfa	cing and rehabilitatior	n of the City's roadway network. It is required to extend the	
life of the infrastructure and prevent roadway failures requi	iring more extensive r	reconstruction. Funding is also provided for ancillary costs	
associated with ironwork/culvert adjustments.			
Funded by - Ottawa on the Move			
Princess Louise Dr	1	Charlemagne Blvd (W) To Charlemagne Blvd (E)	
Dairy Dr	1	Trim Rd (OR 57) To Dead End	
Woodroffe Av (OR 15)	7	Richmond Rd (OR 59) To NCC Parkway	
La Verendrye Dr	11	Ogilvie Rd to Quincy Av	
Tapiola Cr	10	Johnston Rd West to Johnston Rd East	
Ottawa St	21	Eagleson Rd (OR 49) to Mcbean St (OR 5)	
King St	21	Ottawa St to Dead End	
	n		
Below the Line			
Delson Dr	19	Trim Rd (OR 57) To Colonial Rd (OR 28)	
Kilmaurs Side Rd	5	Woodkilton Rd To Dunrobin Rd (OR 9)	
Carling Av (OR 38)	7	Richmond Rd (OR 36) To Woodroffe Av S. (OR 15)	
Ogilvie Rd (OR 50)	11	St. Laurent Blvd (OR 26) To Aviation Parkway	
Ogilvie Rd (OR 50)	11	City Park Dr To Gregory Ct	
Meadowlands Dr (OR 51)	8	Woodroffe Av (OR 15) To Merivale Rd (OR 17)	
Withrow Av	8	Meadowlands Dr (OR 51) To Suffolk St	
Stagecoach Rd (OR 25)	20	50m South Of 1931 Stagecoach Rd To 50m North Of 189/	
Baseline Rd (OR 16)	8	Woodroffe Av (OR 15) To St Helens's Place	
Baseline Rd (OR 16)	8,9,16	St Helen's Place To Merivale Rd (OR 63)	
Baseline Rd (OR 16)	9,16	Merivale Rd (OR 63) To Prince Of Wales Dr (OR 73)	
St. Patrick St (OR 44) East Bound	12	Murray St (OR 82) To Crichton St	
St. Patrick St (OR 44) West Bound	12	Crichton St To 85m West Of Beausoleil Dr	
Mackenzie Av	12	Murray St (OR 82) To 230m North Of Rideau St	
West Hunt Club Rd (OR 32)	8	Moodle Dr (OR 11) To West Lim. Hwy 416 Bridge	
Eagleson Rd (OR 49)	8,23	Cope Dr To Hazeldean Rd (OR 36)	
Antares Dr	9	Hunt Club (OR 32) To Auriga Dr	
Long Island Rd	21	Lena Av To Bridge St (OR 8)	

2012 Budget

Project	Ward	Location / Description	¢000'c
Froject	Waru	Location/Description	φ υυυ 3
906464 Road Resurfacing - CW	CW		2,815
The Road Resurfacing program provides for annual resurfa	cing and rehabilitatior	n of the City's roadway network. It is required to extend the	
life of the infrastructure and prevent roadway failures requi	iring more extensive r	econstruction. Funding is also provided for ancillary costs	
associated with ironwork/culvert adjustments.	_		
Below the Line			
Slater St (OR 40)	14	Bronson Av (OR 79) To Elgin St (OR 91)	
Westcliffe Rd	8	Seyton Dr To Robertson Rd (OR 36)	
Diamondview Rd	5	Baird Side Rd To Kinburn Side Rd (OR 20)	
Carling Av (OR 38)	7	Corkstown Rd To Bayshore Dr	
Knoxdale Rd	9	Woodroffe Av (OR 15) To West Hunt Club Rd (OR 32)	
Dauphin Rd	18	Haig Dr To Smyth Rd (OR 72)	
Haig Dr	18	Dauphin Rd To Cork St	
Corkstown Rd (OR 18)	7	Moodie Dr (OR 11) To March Rd (OR 49)	
Baycrest Dr	18	Heron Rd (OR 16) To Sandalwood Dr	
Palomino Dr	23	Eagleson Rd (OR 49) To Eagleson Rd (OR 49)	
Maclarens Side Rd	5	Torbolton Ridge Rd To Woodkilton Rd	
Ridgetop Rd	5	Thomas A. Dolan Pkwy To Dunhaven Dr	
Mansfield Rd	21	Munster Rd To Conley Rd	
Beverly St	6	West Ridge Dr To Stittsville Main St (OR 5)	
Jonathan Pack St	6	Abbott St West To Beverly St	
Rideau Rd	20	Bowesville Rd To Albion Rd (OR 25)	
Dunhaven Dr	5	Ridgetop Rd To Stonecrest Rd	
Deschamps Av	12	Vanier Pkwy To Marier Av	
Marier Av	12	Montreal Rd (OR 34) To Shakespeare St	
Burnbank St	9	Grenfell Cr To Dead End	
Walgreen Rd	21	Walgreen Rd (E) To Moonstone Rd	
Westbrook Rd	21	Walgreen Rd To Carp Rd (OR 5)	
Willowlea Rd	21	Moonstone Rd To Westbrook Rd	
Dovercourt Av	15	Broadview Ave To Churchill Av North (OR 65)	

2012 Budget

Project	Ward	Location/Description	\$000's
			2.045
906464 Road Resurfacing - CW	CW	n of the Cityle readings, noticely. It is required to extend the	2,815
The Road Resurracing program provides for annual resurra	cing and renabilitation	n of the Uty's roadway network. It is required to extend the	
life of the infrastructure and prevent roadway failures requ	iring more extensive	reconstruction. Funding is also provided for ancillary costs	
associated with fromwork/cuivert adjustments.	ı		
Below the Line]	Levide Ch (N) To MaCountral Del	
Church St Gragoine Rd (OR 41)	21	Lenida St (N) To McCordick Rd	
Gregoire Ra (OR 41)	20	Marionville Rd To Carleton Corner Lane	
Marionville Rd	20	40m W Of Gregoire Rd (OR 41) To Gregoire Rd (OR 41)	
Apple Orchard Rd	20	Manotick Station Rd To Stagecoach Rd (OR 25)	
Parkway Rd	20	Stagecoach Rd (OR 25) To Old Prescott Rd	
First Line Rd	21	Bankfield Rd To Roger Stevens Dr (OR 6)	
Rideau Valley South (OR 13)	21	Roger Stevens (OR 6) To North Bridge (South Old Wellington St)	
Kinsella Dr	19	Old Montreal Rd (Queen St) To Dead End	
Royal Orchard Dr	19	Wilhaven Dr To Quillivan Lane	
Prestwick Dr	1,19	Amiens St To Innes Rd (OR 30)	
Yorks Corners Rd	20	Victoria St (OR 6) To Marvelville Rd (OR 4)	
Springhill Rd	20	Bank St (OR 31) To Yorks Corners Rd	
Old Prescott Rd	20	Mitch Owens Rd (OR 8) To Stagecoach Rd (OR 25)	
5th Line Rd	20	Snake Island Rd (OR 6) To Dalmeny Rd	
Kilborn Av	18	Bank St (OR 31) To Kilborn Pl	
Matheson Rd	11	Bathgate Dr To Charlton Dr	
Carson's Rd	13	Montreal Rd (OR 34) To Den Haag Dr	
Charlton Dr	11,13	Lotus St To Plumber Av	
Plumber Av	13	Charlton Dr To Bathgate Dr	
Albion Rd (OR 25)	10,20,22	Mitch Owens Rd (Or 8) To Lester Rd (OR 24)	
Iris St	8	Greenbank Rd (OR 13) To Woodroffe Av (OR 15)	
Industrial Rd (Or 30)	18	Riverside Dr (OR 19) To 60 M West Of Russell Rd	
Stonehenge Cr	11	Innes Rd (OR 30) To Innes Rd (OR 30)	
Colonial Rd (OR 28)	19	Trim Rd (OR 28) To Frank Kenny Rd	
Southpark Dr	2	Old Innes Rd to Tauvette St	

2012 Budget

Duciest	Mond		+000l-
Project	ward	Location/Description	\$UUU'S
906451 Infrastructure Assessment & Data Collection	CW		6,450
This is an ongoing project related to performance monitori drainage and combined sewer networks. Funding provides management implementation initiatives. The 2012 Budget Storm Drainage - \$2,200K and Water Mains - \$1,400K.	ng and condition ass for testing, network Request of \$6,450K	essment of the City's roads, water mains, sanitary sewers, storm level data collection, miscellaneous soil evaluations, and asset is comprised of: Roads - \$800K, Sanitary Sewers - \$2,050K,	
906452 Scoping Pre/Post Engineering	CW		800
Scoping and design briefs are necessary to adequately def initiating design stages. Funding also allows design assign required beyond the project's completion. The 2012 Budget Request of \$800K is comprised of: Roads \$200K.	ine boundary condition ments to be initiated s - \$200K, Sanitary S ^a	ons, coordination requirements and project limits prior to for construction in the following year and to address adjustments ewers - \$200K, Storm Drainage - \$200K and Water Mains -	
906453 R-O-W/Easement Adjustments	CW		800
This funding request is for the annual requirements associand encroachments of existing City infrastructure onto privional Sanitary Sewers - \$200K, Storm Drainage - \$200K and Wat	ated with the negotia /ate properties. The 2 ter Mains - \$200K.	ation, purchase and dedication of road rights-of-way, easements 2012 Budget Request of \$800K is comprised of: Roads - \$200K,	
906454 Guidelines, Specs & Engineering	CW		410
Funding provides for development and updates to approve scanning, miscellaneous support studies and construction Roads - \$200K, Sanitary Sewers - \$70K, Storm Drainage -	d products, design g technical support init \$70K and Water Main	uidelines, construction standards, specifications, digital vault iatives. The 2012 Budget Request of \$410K is comprised of: ns - \$70K.	
906455 Surveys & Mapping	CW		650
This program funds the acquisition and processing of aeria prerequisite for engineering design and construction, utility of the corporate MAP/GIS system, and must be maintained information is used extensively by the general public throu Request of \$650K is comprised of: Roads - \$200K, Sanitary	I photography and by y inventory, and mair d on a continuing bas gh the ottawa.ca we y Sewers - \$150K, Sto	ase topographic mapping. This information is a foundation and a ntenance and land use planning. Mapping is a critical component sis to ensure this enterprise database is kept current. This bsite and should reflect existing conditions. The 2012 Budget orm Drainage - \$150K and Water Mains - \$150K.	

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City of Ottawa Service Area: Integrated Roads, Water & Wastewater In Thousands (\$000)

Project	Ward	Location/Description	\$000's					
901160 Integrated Program - Bulk Proj	CW		11,634					
identified, specific capital projects are created to account for the related costs. The current Budget Request of \$11,634K is comprised of: Roads - \$1,364K, Sanitary Sewers - \$3,160K, Storm Drainage - \$3,160K and Water Mains - \$3,950K.								
905865 Meadowlands Area Watermains	8		7,600					
This project is part of the Integrated Roads, Water & Wastewater Program. Meadowlands Drive rehabilitation was initiated with design in 2010 following several water main failures. The scope of work includes full roadway, curb and sidewalk reconstruction. The existing water mains, valves, hydrants, and services will be replaced to the property line. The existing sewers will be replaced and various surface drainage improvements are to be undertaken to direct flow overland. The sewer house service connections will also be replaced to the property line. This authority is for Phase 2 of the project. The current Budget Request of \$7,600M is comprised of: Roads - \$770K, Sanitary Sewers - \$1.53M, Storm Drainage - \$1.68M and Water Mains - \$3.62M.								
"Ottawa on the Move" is a strategic funding initiative aimed renewal that would have otherwise extended beyond the te by the additional funding will span the term of Council.	d at providing additic erm of Council. In se	onal budget authority in 2012 to advance planned infrastructure ome case programming and implementation of projects facilitated						
Funded by - Ottawa on the Move]							
Churchill Ave (Carling - Duncairn) Merriman / Dunyegan / Arundel - ORAP	15	904217 - Full roadway, water main, sewer renewal						
Carling Ave (Bronson - O'Train)	14,17	905581 - Full roadway, water main, sewer renewal						
King George / Glynn	13	905582 - Full roadway, water main, sewer renewal						
Woodroffe Ave (Baseline - 417)	8	906097 - Roadway, water main added to sewer renewal						
Additional - Scoping Pre/Post Engineering	CW 15	906452 - Additional Survey, Mapping, Geotechnical works						
	15	500570 - Full Toduway, water Main, Sewel Tenewal						

City of Ottawa Environment Committee Capital Program In Thousands (\$000)

2012 Draft

2012 Budget

Service Area: Transportation Services-Int										
Category	2012 Capital Budget*	Revenues	Tax Supported/ Dedicated Reserves	Gas Tax	Rate Supported Sources	Development Charges	Debt			
Renewal of City Assets	340,222	29,115	-	-	103,264	7,843	200,000			
Growth	-	-	-	-	-	-	-			
Regulatory	-	-	-	-	-	-	-			
Strategic Initiatives	-	-	-	-	-	-	-			
Total	340,222	29,115	-	-	103,264	7,843	200,000			

*Includes the Tax supported portion of program in the amount of \$131.363M.

Program Information			Finar	ncial Details		
906566 Ottawa on the Move						
Dept: Infrastructure Services/Planning & Category: Renewal of City Asset Growth Management	ts Ward:	Multiple	Year of	Completion:	Various	
Ottawa on the Move is a strategic funding initiative to renew infrastructure	2012 Request	340,222	Unspent Previous	Authority		
secure good mobility throughout the City. The program accelerates improvements to roads, sidewalks and structures. The Ottawa on the Move	Revenues	29,115	Rate Sup	ported	103,264	
program will complete integration of all transportation improvements from rail to cycling and from traffic safety to improving overall road conditions.	Tax Supported/ Dedicated	-	Developr Charges	ment	7,843	
Through Ottawa on the Move investments will be made more quickly to ensure maximum mobility throughout the construction of the LRTand Lansdowne Park		Gas Tax	-	Debt		200,000
		Forecast	2012	2013	2014	2015
redevelopment. This city will capitalize on historically low borrowing rates available to save more than \$12.9 million by moving forward more quickly with needed work		Authority	340,222	-	-	-
	with	Spending Plan	102,516	161,146	76,560	-
		FTE's	-	-	-	-
Funding provided through Ottawa on the Move aligns with the Transportation and Mobility Strategic Objectives contained in the Term		Operating Impact	-	-	-	_
of Council Priorities.						
Funds will come from a combination of tax-supported and rate-supported						
 \$29.1 million in Provincial and Federal funding for the Ottawa River Action 	n					
Plan,						
• \$7.8 million from development charges,						
• \$178.3 million of rate supported funding (including \$75M debt) for appro	priate p	ortions of				
• \$125 million will be financed through tax supported debt						
The initiative provides the authority to transfer \$340.2 million funding to						
allocations.						

2012 Budget

Ottawa on the Move							
Program Area	Тах	Rate		DC		Total	
	Supported	Revenues -	Sewer	Water	Roads	Waste Water	TOLAI
Cycling Facilities	10,000				2,100		12,100
Integrated Road, Sewer Water	8,828	1,877	21,510	19,325			51,540
Integrated Rehabilitation Intensification Areas	22,517	27,238	64,777	69,592		5,743	189,867
Road Reconstruction / Upgrades	3,180						3,180
Road Resurfacing / Rehabilitation	47,720		2,295	765			50,780
Structures	28,750						28,750
Sidewalk and Curb Renewal	4,005						4,005
	125,000	29,115	88,582	89,682	2,100	5,743	340,222

Revisions to the rate supported funding assumptions since adoption of the 2012 tax supported budget on November 30, 2011, have resulted in a reduction and redistribution of revenues, decreased rate requirement, and application of additional development charges.

Project	Ward	Location/Description	\$000's
906566 Ottawa on the Move	CW		12,100
Cycling Facilities			
The focus of this program is on closing missing links and pr proceed over the next three years, using funds from Ottaw options to residents during and after LRT construction.	oviding conve a on the Move	nient and safe cycling facilities. The projects identified below will e; projects are for cycling initiatives to help provide mobility	
Stewart Bike Lane	12	Bike lane upgrade from Cumberland to Cobourg.	
Wilbrod Bike Lane	12	Bike lane upgrade from Cumberland to Cobourg.	
St. Patrick Bike Lanes	12	From Cobourg to St. Patrick Bridge.	
St. Patrick EB Bike Lanes	12	From St. Patrick Bridge to Vanier Parkway.	
Beechwood/Hemlock Bike Lanes	12 & 13	From Marier to Birch.	
Hemlock Bike Lane	13	From Birch to St. Laurent.	
Scott Street Pathway Upgrade	14 & 15	From Smirle to Bronson.	
Lyon Street improvement	14 & 15	From Sparks to Queen.	
Detailed Design Work - pedestrian and cycling bridge	12 & 13	Over the Rideau River and pathway connections between Donald Street and Somerset Street East.	
Integrated Design Work and Scoping	Multiple	To define projects scope and identify opportunities for integration with other renewal projects.	
Pedestrian connectivity and multi-use pathways	Multiple		
Champagne/O-Train Corridor Pathway Phase 2	14 & 15	From Somerset Street to Dow's Lake.	
Scott Street Pathway Upgrade	14 & 15	From Holland to Commissioner.	
Scott Street Pathway (New)	14 & 15	From Bayview to West of City Centre.	
Albert Street Pathway Upgrade	14	From Preston to Commissioner.	
Laurier Bike Lanes	12 & 14	From Elgin to Nicholas.	
Cobourg Buffered Bike Lanes	12	From Rideau Street to St. Patrick.	
Beechwood Intersections Improvements	12 & 13	From Vanier Parkway to Marier.	
NB Cycling Lane, west side of the Canal	14	Along National Art Centre property line.	
Laurier Segregated Bike lane to Albert Street Pathway	14	From Laurier at Bronson to Albert at Commissioner.	
Parkdale Link to Ottawa River Pathway	15	From Forward Avenue to Goldenroad Driveway.	
Churchill Bike Lane	15	From Carling to Byron.	
O'Connor Bike Lanes	14 & 17	From Wellington to Isabella.	

Project	Ward	Location/Description	\$000's				
906566 Ottawa on the Move	CW						
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infrastructure renewal that would have otherwise extended beyond the term of Council. In some cases programming and implementation							
of projects facilitated by the additional funding will span the	e term of Cour	ncil.					
Integ	rated Road S	ewer Water	51,540				
Churchill Ave (Carling - Duncairn)	15	Full roadway, watermain, sewer renewal					
Merriman / Dunvegan / Arundel ORAP	13	Full roadway, watermain, sewer separation					
Carling Ave (Bronson - O'Train)	14,17	Full roadway, watermain, sewer renewal					
King George / Quill	13	Full roadway, watermain, sewer renewal					
Woodroffe Ave (Baseline - 417)	8	Roadway, watermain added to sewer renewal					
Additional - Scoping Pre/Post Engineering	CW	Additional Survey, Mapping, Geotechnical works					
Churchill Ave (Duncairn - Byron)	15	Full roadway, watermain, sewer renewal					
Integrated Reh	abilitation -	Intensification Areas	189,867				
Bank St (Riverside - Ledbury)	16,17,18	Design					
Empress/Perkins/Lorne ORAP	14	Full roadway, watermain, sewer separation					
Rockliffe West II – ORAP:							
Buena Vista (Manor -Lisgar)	13	Full roadway, watermain, sewer separation					
Minto (Buena Vista – Coltrin Rd)	13	Full roadway, watermain, sewer separation					
Flmwood (Buena Vista – Park)	13	Full roadway, watermain, sewer separation					
Kinzua (Elmwood – Manor)	13	Full roadway, watermain, sewer separation					
Minto (Park – Buena Vista)	13	Full roadway, watermain, sewer separation					
Coltrin Rd (Minto – Coltrin Pl)	13	Full roadway, watermain, sewer separation					
Coltrin Pl (Coltrin Rd – Dead End)	13	Full roadway, watermain, sewer separation					
	10	Full we down a wetermein an enver severation					
Sussex (St. Patrick - Bolton) UKAP	12	Full readway, watermain, sewer separation					
Bayswater PI / Irving PI UKAP	15	Full readway, watermain, sewer separation					
Kideau (Chapel - Kideau Kiver) ORAP	12	Full roadway, watermain, sewer separation					

Project	Ward	Location/Description		
906566 Ottawa on the Move	CW			
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infrastructure renewal that would have otherwise extended	I beyond the t	erm of Council. In some cases programming and implementation		
of projects facilitated by the additional funding will span th	e term of Cou	incil.		
Integrated R	ehabilitatio	n - Intensification Areas cont'd		
Sussex (Bolton - King Edward) ORAP	12	Full roadway, watermain, sewer separation		
Booth (Primrose - Albert) ORAP	14	Full roadway, watermain, sewer separation		
Willingdon/Park Rd/Minto Pl ORAP	13	Full roadway, watermain, sewer separation		
Clarendon / Harmer ORAP	15	Full roadway, watermain, sewer separation		
Albert St / Scott St	14,15	Full roadway, watermain, sewer separation		
Ruskin / Inglewood ORAP	15	Full roadway, watermain, sewer separation		
Justin/Dunvegan/Lonsdale ORAP	13	Full roadway, watermain, sewer separation		
Bronson (Laurier - Arlington)	14	Full roadway, watermain, sewer renewal		
Main St (Echo - Springhurst)	17	Full roadway, watermain, sewer separation		
Main Street (Springhurst - Riverside)	17	Full roadway, watermain, sewer separation		
Bronson (Canal - Carling)	17	Full roadway, watermain, sewer renewal		
Gladstone (Bank - Cartier)	14	Full roadway, watermain, sewer renewal		
Road R	econstructio	on / Upgrades	3,180	
Rural Road Upgrades & Operational Improvements				
McCordick Rd	21	Roger Stevens Dr To Pollock Rd		
McCordick Rd	21	Pollock Rd To Century Rd West		
McArton Rd	5	Golden Line Rd To Upper Dwyer Hill Rd		
Below the Line				
Stonecrest Rd	5	Kilkenny Dr to 350 m South of Kinburn Side Rd		
Boundary Rd	19	Dead End To Russell Rd		
Frontier Rd	19	Burton Rd To Burton Rd		
Canaan Rd	19	Etienne Rd To 1.46 km North of Etienne Rd		
Marionville Rd	20	8th Line Rd To 9th Line Rd		
Roadside Slope Stabilization				
Donald B Munro Dr	5	At John Shaw Rd		
Bearbrook Rd	2	750m South Of St. Joseph Blvd To 1200m South Of St. Joseph		
Site Specific Locations	CW			
Guiderail Renewal / Replace / Install	CW	Various Locations		

Project	Ward	Location/Description	\$000's
906566 Ottawa on the Move	CW		
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infrastructure renewal that would have otherwise extended	beyond the te	erm of Council. In some cases programming and implementation	
of projects facilitated by the additional funding will span the	e term of Cour	ncil.	
	Road Resur	facing	50,780
Jeanne D'Arc Blvd	1	Decarie Dr To Lawnsberry Dr	
Thomas A Dolan Pkwy	5	Donald B. Munro Dr To Diamondview Rd	
Fourth Line Rd (OR 5)	21	Reevecraig Dr South To Dilworth Rd (OR 13)	
Donnelly Dr (OR 5)	21	Merlyn Wilson (RR 5) To Reevecraig Dr South	
Merlyn Wilson (OR 5)	21	RMOC South Limit (353m South Of Bart"S Lane) To Donnelly Rd	
Dwyer Hill Rd (OR 3)	21	Franktown Rd (OR 10) To Bleeks Rd	
Herzberg Rd	04,07	March Rd (OR 49) To 50m South Of Carling Av (OR 38)	
Huntmar Dr	6	Maple Grove Rd To Palladium Dr South	
Jockvale Rd	3	Strandherd Dr To Cedarview Rd	
Kennevale Dr	3	Weybridge Dr To Cedarview Rd	
Sherway Dr	3	Fable St To Malvern Dr	
Weybridge Dr	3	Jockvale Rd (S) To Jockvale Rd (N)	
Flanders St	3	Maravista Dr To Kennevale Dr	
Lacolle Way	1	Taylor Creek Dr (W) To Taylor Creek Dr (E)	
Viseneau Dr	2	Boyer Rd To Innes Rd (OR 30)	
Lola St	13	Coventry Rd (OR 50) To King George St	
Davidson Rd	10	Bank St (OR 31, Hwy 31) To Hawthorne Rd	
OR 174	02,11	Montreal Rd (OR 34) To 1 km West of Blair (OR 27)	
Selective Resurfacing	CW	Various Locations	
Crack Sealing	CW	Various Locations	
Preservation Treatments	CW	Various Locations	
Galetta Side Rd (OR 22)	5	Highway 17 To Ferry Rd (OR 7)	
Anderson Rd (OR 27)	2	Innes Rd (OR 30) To Renaud Rd	
Albert St (OR 42)	14	Bay St To Bronson Av (OR 79)	
Des Epinettes Av	01,02,19	Jeanne D'arc Blvd (OR 55) To Tenth Line Rd (OR 47)	

Project	Ward	Location/Description	\$000's
906566 Ottawa on the Move	CW		
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infrastructure renewal that would have otherwise extended	beyond the te	erm of Council. In some cases programming and implementation	
of projects facilitated by the additional funding will span the	e term of Cour	ncii.	
Roa	ad Resurfaci	ng Cont'd	
Sixth Line (OR 21)	5	Riddell Rd (OR 109) To Thomas A. Dolan Pkwy	
Rothbourne Rd	06,21	Highway 7 (Dead End) To Lloydalex Cr	
Flewellyn Rd	21	Ashton Station Rd To Dwyer Hill Rd (OR 3)	
Flewellyn Rd	21	Dwyer Hill Rd (OR 3) To Munster Rd	
Ashton Station Rd	21	Ormrod Rd To Flewellyn Rd	
Ormrod Rd	21	Ashton Station Rd To Flewellyn Rd	
Crerar Av	16	Merivale Rd (OR 63) To Fisher Av (OR 69)	
Bayshore Dr	7	Richmond Rd (OR 36) To Woodridge Cr (South Leg)	
O'Connor St (OR 87)	14	Isabella St (OR 62) To Somerset St	
Fallowfield Rd (OR 12)	03,09	Cedarview Rd To Greenbank Rd (OR 13)	
Russell Rd (OR 26)	18	St Laurent Blvd (OR 26) To Walkley Rd (OR 74)	
St. Laurent Blvd \ Russell Rd(OR 26)	18	St Laurent Blvd (95m South Of Smyth Rd) To Rail Way Overpass	
Walkley Rd (RR 74)	10,18	Banton Rd To east Joint Cnr Overpass (210m) East of Lancaster Rd	
Watters Rd	1	Charlemagne Blvd To Montcrest Dr	
Montcrest Dr	1	Princess Louise Dr To Watters Rd	
Princess Louise Dr	1	Charlemagne Blvd (W) To Charlemagne Blvd (E)	
Dairy Dr	1	Trim Rd (OR 57) To Dead End	
Woodroffe Av (OR 15)	7	Richmond Rd (OR 59) To NCC Parkway	
La Verendrye Dr	11	Ogilvie Rd to Quincy Av	
Tapiola Cr	10	Johnston Rd West to Johnston Rd East	
Ottawa St	21	Eagleson Rd (OR 49) to Mcbean St (OR 5)	
King St	21	Ottawa St to Dead End	

Project	Ward	Location/Description	\$000's				
906566 Ottawa on the Move							
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facilitated by the additional funding will span the term of Council. In some cases programming and implementation of projects							
, <u> </u>							
Roa	d Resurfaci	ng Cont'd					
Below the Line							
Delson Dr	19	Trim Rd (OR 57) To Colonial Rd (OR 28)					
Kilmaurs Side Rd	5	Woodkilton Rd To Dunrobin Rd (OR 9)					
Carling Av (OR 38)	7	Richmond Rd (OR 36) To Woodroffe Av S. (OR 15)					
Ogilvie Rd (OR 50)	11	St. Laurent Blvd (OR 26) To Aviation Parkway					
Ogilvie Rd (OR 50)	11	City Park Dr To Gregory Ct					
Meadowlands Dr (OR 51)	8	Woodroffe Av (OR 15) To Merivale Rd (OR 17)					
Withrow Av	8	Meadowlands Dr (OR 51) To Suffolk St					
Stagecoach Rd (OR 25)	20	50m South Of 1931 Stagecoach Rd To 50m North Of 1897 Stagecoach Rd					
Baseline Rd (OR 16)	8	Woodroffe Av (OR 15) To St Helens's Place					
Baseline Rd (OR 16)	08,09,16	St Helen's Place To Merivale Rd (OR 63)					
Baseline Rd (OR 16)	09,16	Merivale Rd (OR 63) To Prince Of Wales Dr (OR 73)					
St. Patrick St (OR 44) East Bound	12	Murray St (OR 82) To Crichton St					
St. Patrick St (OR 44) West Bound	12	Crichton St To 85m West Of Beausoleil Dr					
Mackenzie Av	12	Murray St (OR 82) To 230m North Of Rideau St					
West Hunt Club Rd (OR 32)	8	Moodie Dr (OR 11) To West Lim. Hwy 416 Bridge					
Eagleson Rd (OR 49)	08,23	Cope Dr To Hazeldean Rd (OR 36)					
Antares Dr	9	Hunt Club (OR 32) To Auriga Dr					
Long Island Rd	21	Lena Av To Bridge St (OR 8)					

906566 Ottawa on the Move "Ottawa on the Move" is a strategic funding initiative aimed at providing additional budget authority in 2012 to advance planned infrastructure renewal that would have otherwise extended beyond the term of Council. In some cases programming and implementation of projects facilitated by the additional funding will span the term of Council. Road Resurfacing Cont'd Below the Line	Project	Ward	Location/Description	\$000's
"Ottaw on the Move" is a strategic funding initiative aimed at providing additional budget authority in 2012 to advance planned infrastructure renewal that would have otherwise extended beyond the term of Council. In some cases programming and implementation of projects facilitated by the additional funding will span the term of Council. Road Resurfacing Cont'd Below the Line	906566 Ottawa on the Move			
Control of or the seture of the production of the product of the pro	"Ottawa on the Move" is a strategic funding initiative aimed a	t providing ad	ditional budget authority in 2012 to advance planned infrastructure	
Road Resurfacing Cont'd Road Resurfacing Cont'd Below the Line	renewal that would have otherwise extended beyond the tern	n of Council	In some cases programming and implementation of projects	
Road Resurfacing Cont'd Below the Line Slater St (OR 40) 14 Bronson Av (OR 79) To Elgin St (OR 91) Westcliffe Rd 8 Seyton Dr To Robertson Rd (OR 36) Diamondview Rd 5 Baird Side Rd To Kinburn Side Rd (OR 20) Carling Av (OR 38) 7 Corkstown Rd To Bayshore Dr Knoxdale Rd 9 Woodroffe Av (OR 15) To West Hunt Club Rd (OR 32) Dauphin Rd 18 Haig Dr To Smyth Rd (OR 72) Haig Dr 18 Dauphin Rd To Cork St Corkstown Rd (OR 18) 7 Moodie Dr (OR 11) To March Rd (OR 49) Baycrest Dr 18 Heron Rd (OR 16) To Sandalwood Dr Palomino Dr 23 Eagleson Rd (OR 49) To Eagleson Rd (OR 49) Maclarens Side Rd 5 Torboiton Ridge Rd To Wookilton Rd Ridgetop Rd 5 Thomas A. Dolan Pkwy To Dunhaven Dr Mansfield Rd 21 Munster Rd To Conley Rd Beverly St 6 Abbott St West To Beverly St Jonathan Pack St 6 Abbott St West To Beverly St Dunhaven Dr 5 Ridgetop Rd To Stoncerest Rd Deschamps Av 12 Vanier Av <td>facilitated by the additional funding will span the term of Cou</td> <td>ncil</td> <td>in some cases programming and implementation of projects</td> <td></td>	facilitated by the additional funding will span the term of Cou	ncil	in some cases programming and implementation of projects	
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Below the LineSlater St (OR 40)14Bronson Av (OR 79) To Elgin St (OR 91)Westcliffe Rd8Seyton Dr To Robertson Rd (OR 36)Diamondview Rd5Baird Side Rd To Kinburn Side Rd (OR 20)Carling Av (OR 38)7Corkstown Rd To Bayshore DrKnoxdale Rd9Woodroffe Av (OR 15) To West Hunt Club Rd (OR 32)Dauphin Rd18Haig Dr To Smyth Rd (OR 72)Haig Dr18Dauphin Rd To Cork StCorkstown Rd (OR 18)7Moodie Dr (OR 11) To March Rd (OR 49)Baycrest Dr18Heron Rd (OR 16) To Sandalwood DrPalomino Dr23Eagleson Rd (OR 49) To Eagleson Rd (OR 49)Maclarens Side Rd5Torbolton Ridge Rd To Woodkilton RdRidgetop Rd5Thomas A. Dolan Pkwy To Dunhaven DrMansfield Rd21Munster Rd To Conley RdBeverly St6West Ridge Dr To Stittsville Main St (OR 5)Jonathan Pack St6Abbott St West To Beverly StRideau Rd20Bowesville Rd To Albion Rd (OR 25)Dunhaven Dr5Ridgetop Rd (OR 25)Dunhaven Dr5Ridgetop Rd (OR 25)Dunhaven Dr5Ridgetop Rd (OR 25)Dunhaven Dr5Ridgetop Rd (OR 34) To Shakespeare StBurnbank St9Grenfell Cr To Dead End	Roa	d Resurfaci	ng Cont'd	
Slater St (OR 40)14Bronson Av (OR 79) To Elgin St (OR 91)Westcliffe Rd8Seyton Dr To Robertson Rd (OR 36)Diamondview Rd5Baird Side Rd To Kinburn Side Rd (OR 20)Carling Av (OR 38)7Corkstown Rd To Bayshore DrKnoxdale Rd9Woodroffe Av (OR 15) To West Hunt Club Rd (OR 32)Dauphin Rd18Haig Dr To Smyth Rd (OR 72)Haig Dr18Dauphin Rd To Cork StCorkstown Rd (OR 18)7Moodie Dr (OR 11) To March Rd (OR 49)Baycrest Dr18Heron Rd (OR 49) To Eagleson Rd (OR 49)Baycrest Dr23Eagleson Rd (OR 49) To Eagleson Rd (OR 49)Maclarens Side Rd5Torbolton Ridge Rd To Woodkilton RdRidgetop Rd5Torbolton Ridge Dr To Stittsville Main St (OR 5)Jonathan Pack St6Abbott St West To Beverly StRideau Rd20Bowesville Rd To Albion Rd (OR 25)Dunhaven Dr5Ridgetop Rd (OR 25)Dunhaven Dr5Ridgetop Rd (OR 25)Dunhaven Dr5Ridgetop Rd (OR 34) To Shakespeare StBurmbank St9Grenfell Cr To Dead End	Below the Line			
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Knoxdale Rd9Woodroffe Av (OR 15) To West Hunt Club Rd (OR 32)Dauphin Rd18Haig Dr To Smyth Rd (OR 72)Haig Dr18Dauphin Rd To Cork StCorkstown Rd (OR 18)7Moodie Dr (OR 11) To March Rd (OR 49)Baycrest Dr18Heron Rd (OR 16) To Sandalwood DrPalomino Dr23Eagleson Rd (OR 49) To Eagleson Rd (OR 49)Maclarens Side Rd5Torbolton Ridge Rd To Woodkilton RdRidgetop Rd5Thomas A. Dolan Pkwy To Dunhaven DrMansfield Rd21Munster Rd To Conley RdBeverly St6West Ridge Dr To Stittsville Main St (OR 5)Jonathan Pack St6Abbott St West To Beverly StRideau Rd20Bowesville Rd To Albion Rd (OR 25)Dunhaven Dr5Ridgetop Rd To Stonecrest RdDeschamps Av12Vanier Pkwy To Marier AvMarier Av12Montreal Rd (OR 34) To Shakespeare StBurnbank St9Grenfell Cr To Dead End	Carling Av (OR 38)	7	Corkstown Rd To Bayshore Dr	
Dauphin Rd18Haig Dr To Smyth Rd (OR 72)Haig Dr18Dauphin Rd To Cork StCorkstown Rd (OR 18)7Moodie Dr (OR 11) To March Rd (OR 49)Baycrest Dr18Heron Rd (OR 16) To Sandalwood DrPalomino Dr23Eagleson Rd (OR 49) To Eagleson Rd (OR 49)Maclarens Side Rd5Torbolton Ridge Rd To Woodkilton RdRidgetop Rd5Thomas A. Dolan Pkwy To Dunhaven DrMansfield Rd21Munster Rd To Conley RdBeverly St6West Ridge Dr To Stittsville Main St (OR 5)Jonathan Pack St6Abbott St West To Beverly StRideau Rd20Bowesville Rd To Albion Rd (OR 25)Dunhaven Dr5Ridgetop Rd To Stoncerest RdDeschamps Av12Vanier Pkwy To Marier AvMarier Av12Montreal Rd (OR 34) To Shakespeare StBurnbank St9Grenfell Cr To Dead End	Knoxdale Rd	9	Woodroffe Av (OR 15) To West Hunt Club Rd (OR 32)	
Haig Dr18Dauphin Rd To Cork StCorkstown Rd (OR 18)7Moodie Dr (OR 11) To March Rd (OR 49)Baycrest Dr18Heron Rd (OR 16) To Sandalwood DrPalomino Dr23Eagleson Rd (OR 49) To Eagleson Rd (OR 49)Maclarens Side Rd5Torbolton Ridge Rd To Woodkilton RdRidgetop Rd5Thomas A. Dolan Pkwy To Dunhaven DrMansfield Rd21Munster Rd To Conley RdBeverly St6West Ridge Dr To Stittsville Main St (OR 5)Jonathan Pack St6Abbott St West To Beverly StRideau Rd20Bowesville Rd To Albion Rd (OR 25)Dunhaven Dr5Ridgetop Rd To Stonecrest RdDeschamps Av12Vanier Pkwy To Marier AvMarier Av12Montreal Rd (OR 34) To Shakespeare StBurnbank St9Grenfell Cr To Dead End	Dauphin Rd	18	Haig Dr To Smyth Rd (OR 72)	
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Baycrest Dr18Heron Rd (OR 16) To Sandalwood DrPalomino Dr23Eagleson Rd (OR 49) To Eagleson Rd (OR 49)Maclarens Side Rd5Torbolton Ridge Rd To Woodkilton RdRidgetop Rd5Thomas A. Dolan Pkwy To Dunhaven DrMansfield Rd21Munster Rd To Conley RdBeverly St6West Ridge Dr To Stittsville Main St (OR 5)Jonathan Pack St6Abbott St West To Beverly StRideau Rd20Bowesville Rd To Albion Rd (OR 25)Dunhaven Dr5Ridgetop Rd To Stincerest RdDeschamps Av12Vanier Pkwy To Marier AvMarier Av12Montreal Rd (OR 34) To Shakespeare StBurnbank St9Grenfell Cr To Dead End	Corkstown Rd (OR 18)	7	Moodie Dr (OR 11) To March Rd (OR 49)	
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Beverly St6West Ridge Dr To Stittsville Main St (OR 5)Jonathan Pack St6Abbott St West To Beverly StRideau Rd20Bowesville Rd To Albion Rd (OR 25)Dunhaven Dr5Ridgetop Rd To Stonecrest RdDeschamps Av12Vanier Pkwy To Marier AvMarier Av12Montreal Rd (OR 34) To Shakespeare StBurnbank St9Grenfell Cr To Dead End	Mansfield Rd	21	Munster Rd To Conley Rd	
Jonathan Pack St6Abbott St West To Beverly StRideau Rd20Bowesville Rd To Albion Rd (OR 25)Dunhaven Dr5Ridgetop Rd To Stonecrest RdDeschamps Av12Vanier Pkwy To Marier AvMarier Av12Montreal Rd (OR 34) To Shakespeare StBurnbank St9Grenfell Cr To Dead End	Beverly St	6	West Ridge Dr To Stittsville Main St (OR 5)	
Rideau Rd20Bowesville Rd To Albion Rd (OR 25)Dunhaven Dr5Ridgetop Rd To Stonecrest RdDeschamps Av12Vanier Pkwy To Marier AvMarier Av12Montreal Rd (OR 34) To Shakespeare StBurnbank St9Grenfell Cr To Dead End	Jonathan Pack St	6	Abbott St West To Beverly St	
Dunhaven Dr5Ridgetop Rd To Stonecrest RdDeschamps Av12Vanier Pkwy To Marier AvMarier Av12Montreal Rd (OR 34) To Shakespeare StBurnbank St9Grenfell Cr To Dead End	Rideau Rd	20	Bowesville Rd To Albion Rd (OR 25)	
Deschamps Av12Vanier Pkwy To Marier AvMarier Av12Montreal Rd (OR 34) To Shakespeare StBurnbank St9Grenfell Cr To Dead End	Dunhaven Dr	5	Ridgetop Rd To Stonecrest Rd	
Marier Av12Montreal Rd (OR 34) To Shakespeare StBurnbank St9Grenfell Cr To Dead End	Deschamps Av	12	Vanier Pkwy To Marier Av	
Burnbank St 9 Grenfell Cr To Dead End	Marier Av	12	Montreal Rd (OR 34) To Shakespeare St	
	Burnbank St	9	Grenfell Cr To Dead End	

Project	Ward	Location/Description	\$000's				
906566 Ottawa on the Move "Ottawa on the Move" is a strategic funding initiative aimed at providing additional budget authority in 2012 to advance planned infrastructure renewal that would have otherwise extended beyond the term of Council. In some cases programming and implementation of projects facilitated by the additional funding will span the term of Council.							
Below the Line							
Walgreen Rd Westbrook Rd Willowlea Rd Dovercourt Av Church St Gregoire Rd (OR 41) Marionville Rd Apple Orchard Rd Parkway Rd First Line Rd	21 21 21 15 21 20 20 20 20 20 20 21	Walgreen Rd (E) To Moonstone Rd Walgreen Rd To Carp Rd (OR 5) Moonstone Rd To Westbrook Rd Broadview Ave To Churchill Av North (OR 65) Lenida St (N) To McCordick Rd Marionville Rd To Carleton Corner Lane 40m W Of Gregoire Rd (OR 41) To Gregoire Rd (OR 41) Manotick Station Rd To Stagecoach Rd (OR 25) Stagecoach Rd (OR 25) To Old Prescott Rd Bankfield Rd To Roger Stevens Dr (OR 6)					
Rideau Valley South (OR 13) Kinsella Dr Royal Orchard Dr Prestwick Dr Yorks Corners Rd Springhill Rd Old Prescott Rd 5th Line Rd Kilborn Av	21 19 01,19 20 20 20 20 20 18	Roger Stevens (OR 6) To North Bridge (South Old Wellington St) Old Montreal Rd (Queen St) To Dead End Wilhaven Dr To Quillivan Lane Amiens St To Innes Rd (OR 30) Victoria St (OR 6) To Marvelville Rd (OR 4) Bank St (OR 31) To Yorks Corners Rd Mitch Owens Rd (OR 8) To Stagecoach Rd (OR 25) Snake Island Rd (OR 6) To Dalmeny Rd Bank St (OR 31) To Kilborn Pl					

Project	Ward	Location/Description	\$000's					
906566 Ottawa on the Move								
"Ottawa on the Move" is a strategic funding initiative aimed a	"Ottawa on the Move" is a strategic funding initiative aimed at providing additional budget authority in 2012 to advance planned infrastructure							
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facilitated by the additional funding will span the term of Cou	ncil.							
inclinated by the additional randing will span the term of eou								
Roa	d Resurfaci	ing Cont'd						
Below the Line								
Matheson Rd	11	Bathgate Dr To Charlton Dr						
Carson's Rd	13	Montreal Rd (OR 34) To Den Haag Dr						
Charlton Dr	11,13	Lotus St To Plumber Av						
Plumber Av	13	Charlton Dr To Bathgate Dr						
Albion Rd (OR 25)	10, 20, 22	Mitch Owens Rd (Or 8) To Lester Rd (OR 24)						
Iris St	8	Greenbank Rd (OR 13) To Woodroffe Av (OR 15)						
Industrial Rd (Or 30)	18	Riverside Dr (OR 19) To 60 M West Of Russell Rd						
Stonehenge Cr	11	Innes Rd (OR 30) To Innes Rd (OR 30)						
Colonial Rd (OR 28)	19	Trim Rd (OR 28) To Frank Kenny Rd						
Southpark Dr	2	Old Innes Rd to Tauvette St						
1								

Project	Ward	Location/Description	\$000's
906566 Ottawa on the Move			
"Ottawa on the Move" is a strategic funding initiative aimed at providir renewal that would have otherwise extended beyond the term of Cour facilitated by the additional funding will span the term of Council.	ng additional b ncil. In some c	udget authority in 2012 to advance planned infrastructure cases programming and implementation of projects	
Stru	ctures		28,750
Sussex Drive Overpass Bridge	12	requires rehabilitation repairs	
McIlraith Bridge	17	major renewal and widening for cycling	
Old Montreal Rd O/P Becketts Crk	19	complete replacement	
Shopping Centre Rd O/P St Laurent	17	major renewal before LRT work commences	
St Patrick St Bridge O/P	12	major renewal and seismic retrofitting	
Prince of Wales O/P Nepean Crk	9,16	complete replacement	
Minto Bridges Phase 2 - Design	12,13	phase 2 design of these heritage structures	
Billings Bridge Bank St O/P	17 18	requires rehabilitation renairs	

Prince of Wales O/P Nepean Crk	9,16	complete replacement	
Minto Bridges Phase 2 - Design	12,13	phase 2 design of these heritage structures	
Billings Bridge Bank St O/P	17,18	requires rehabilitation repairs	
Heron Road U/P ramp	17	replace expansion joints and railings	
Parkway Rd Con 6	20	complete replacement	
Fitzroy Stn Bridge over Carp River [Galleta Side Rd]	5	Design	
Birchgrove Rd Bridge	19	Design	
Carlsbad Ln Bridge O/P Bearbrook Creek	19	Design	
Wall Rd McKinnon Crk Bridge	19	Design	
Jock Trail Bridge Jock Trail Rd O/P Creek	21	Design	
Bank St O/P Greys Creek MD	20	Design	
Hwy 174 O/P Taylor Creek	1	Design	
Jeanne D'Arc Blvd O/P Bilberry Creek	1	Design	
Old Montreal Rd O/P Cardinal Creek	1,19	Design	

Project	Ward	Location/Description	\$000's				
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renewal that would have otherwise extended beyond the term of Counc	cil. In some c	ases programming and implementation of projects					
facilitated by the additional funding will span the term of Council.							
Sidewalk & Curl	b Rehabilitat	tion	4,005				
Site Specific	CW	Various Locations					
Emerald Meadows Dr (South Sidewalk)	23	Eagleson Rd To Pebble Creek Cr					
Mccurdy Dr (South Sidewalk)	23	50m West Of Naismith Cr To Dorey Crt					
Pathway @ Structure 115180 (Cn Rail U/P)	3	Antler Av To Dolan Dr					
Fairfax Av (East And West Sidewalks)	15	Ruskin St To Kenilworth St					
Watters Rd (South Sidewalk)	1	Charlemagne Blvd To Varennes Blvd					
Watters Rd (South Sidewalk)	1	Varennes Blvd To Montcrest Dr					
Watters Rd	1	Montcrest Dr To Trim Rd (OR 57)					
Cedarview Rd (East Path)	3	Rail Road Track Overpass To Fallowfield Rd					
Hazel St (South Sidewalk)	17	Drummond St To Echo Dr					
Drummond St (West Sidewalk)	17	Dead End (North) To Clegg St					
Drummond St (East Sidewalk)	17	Dead End (North) To Clegg St					
Mount Pleasant Av (North/West Sidewalk)	17	Mason Ter To Brown St					
Mount Pleasant Av (South/East Sidewalk)	17	Mason Ter To Brown St					
Aylmer Av (North Sidewalk)	17	Caryle Av To Seneca St					
Aylmer Av (South Sidewalk)	17	Caryle Av To Seneca St					
Pansy Av (North Sidewalk)	17	Caryle Av To Seneca St					
Pansy Av (South Sidewalk)	17	Caryle Av To Seneca St					
Bruyere St (North Sidewalk)	12	Sussex Dr (OR 93) To Dalhousie St					
Cathcart St (South Sidewalk)	12	Sussex Dr (OR 93) To Dalhousie St					
Old Tenth Line Rd (OR 47A) (West Sidewalk)	1	Tenth Line Rd (OR 47) To 1220 Old Tenth Line Rd (Church Entrance)					
Range Rd (East Sidewalk)	12	Laurier Av (OR 48) To Somerset St E					
Cooper St (South Sidewalk)	14	Cartier St To The Driveway					

Project	Ward	Location/Description	\$000's
906566 Ottawa on the Move			
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renewal that would have otherwise extended beyond the term of Counc	cil. In some c	ases programming and implementation of projects	
facilitated by the additional funding will span the term of Council.			
Sidewalk & Curb Re	ehabilitation	Cont'd	
Pretoria Ave	17	Metcalfe St To Bank St (OR 31)	
Pretoria Ave	17	Metcalfe St To O'Connor St	
Trim Rd	19	Fairgreen Av To 3585 Trim Rd	
Prestone Dr	1	River Ridge Cr (North Leg) To Amiens St	
Prestone Dr	1	Tompkins Av To Amiens St	
Bowhill	9	35 M West Of Hillhurst Pl. To Overlake Dr	
Fisher Ave (OR 69)	09, 16	Meadowlands Dr (OR 51) To Appleby Private	
O'Connor St (OR 87)	14	Argyle Ave To Catherine St (OR 60)	
McCarthy RD	16	North of Plante North	
#880 Thorndale Dr (Ecole George-Etienne Cartier)	16	40m South Of Provost Dr To 85m West Of Stanstead Rd	
McKitrick Dr	23	Rickey PI To 90m East Of Sumner St	
Carleton Av	15	Wellington St W (OR 36) To Garrison St (Perth St)	
Waller St (OR 97)	12	Besserer St To Daly Av	
Asphalt Link In Blackburn	2	Eastpark Dr To Red Maple Cr	
Asphalt Link In Blackburn	2	Red Maple Cr To Innes Rd	
Ottawa-Carleton Trail	21	Ashton Station Rd To McCordick Rd	
Ottawa-Carleton Trail	23	Terry Fox Drive To Eagleson Rd	
Ottawa-Carleton Trail	8	Robertion Rd To Timm Drive	
Asphalt Pathway Links City-Wide	CW	Locations To Be Determined	
Broadview (West Side Only)	15	Dovercourt To Carling	
Bearbrook Rd (West Side Only)	2	Innes Rd To 180m North Of Innes Rd	
Additional Sites To Be Confirmed	CW		

	Project Description & Funding	2012	2013	2014	2015	Total
Drinking V	Vater Services					
Renewal	of City Assets					
900165	Anthracite Filter Media Replacement Prog	-	-	-	267	267
900169	Facilities Operations Manuals	-	147	-	-	147
900631	Carlington Heights Pumping Stn Expansion	-	3,500	-	-	3,500
901136	Hazeldean Watermain	6,500	-	-	-	6,500
901141	Orleans Transmission Main	750	14,250	-	-	15,000
903295	Britanny Pumping Station	-	-	-	2,500	2,500
903403	Britannia Filter Rebuild/Equip Upgrades	2,000	-	-	-	2,000
904916	Kanata West Feedermain	-	600	5,500	-	6,100
905681	Water System SCADA & Instrument Rehab	750	750	750	750	3,000
905741	Meter Lifecycle Replacement Program	2,500	300	3,200	3,200	9,200
905750	Facility Implementation Strategy	-	125	125	-	250
905818	Water Facilities Master Drawings	-	200	-	-	200
905992	Manotick Supply Watermain	500	5,000	-	-	5,500
906087	Water Rehabilitation - Stand Alone	-	1,000	1,000	1,500	3,500
906324	Lifecycle Renewal Fleet - Water Services	1,300	877	668	1,397	4,242
906348	Service Posts Rehab. 2012	800	800	800	800	3,200
906349	Cathodic Protection Water System 2012	1,800	2,700	2,600	2,600	9,700
906350	Water Treatment Rehab 2012	5,900	8,940	12,000	12,000	38,840
906351	Water System Facilities Upgrades 2012	-	750	750	750	2,250
906352	Water Storage Tanks & Reservoirs 2012	-	679	776	873	2,328
906353	Water Facilities Roofing 2012	-	-	650	320	970
906354	Water Pumping Stn Facility Rehab. 2012	1,300	1,746	1,843	1,940	6,829
906356	Water Distribution Sys Improvements 2012	2,100	2,500	2,000	2,000	8,600
906357	Proactive Lead Service Replacement 2012	1,000	1,000	1,000	1,000	4,000
906358	Transmission Mains Condition Assessment	1,600	2,000	3,000	3,000	9,600
906440	Buildings-Water Services	47	-	-	-	47
906481	Risk Assessment-Water Structures-2012	100	-	100	-	200
906486	Watermain Relocation - MTO/Lees	2,350	-	-	7,650	10,000
906487	Trenchless Rehab - Water - 2012	-	1,000	1,000	2,000	4,000
906489	Merton (Scott-Wellington)	1,200	-	-	-	1,200

		2012	2012	2014	2015	* - 1 - 1
	Project Description & Funding	2012	2013	2014	2015	Iotal
906490	Charlotte (Besserer-Laurier)	1,050	-	-	-	1,050
906491	Notre Dame West(St Joseph-East-dead end)	550	-	-	-	550
906492	Transmission Main Rehab - 2012	2,000	3,000	4,000	4,000	13,000
906539	Large Transmission Mains Risk Mitigation	1,000	2,000	2,000	1,500	6,500
906570	Communal Well System Rehab 2012	450	500	727	824	2,501
906620	2013 Infrastructure Mgmt Support System	-	450	-	-	450
906642	Munster Well System Rehab	1,400	-	-	-	1,400
906659	Water Facilities Space Upgrades	1,285	2,075	330	7,500	11,190
906660	Britannia & Lemieux Intake ScreenRenewal	-	200	200	1,400	1,800
906661	Carp Mechanical Renewal	700	-	-	-	700
906662	Carp Water Treatment	-	-	500	1,450	1,950
906663	Forest Ridge Pump Station Renewal	900	-	-	-	900
906664	Hurdman Bridge Pumping Station Renewal	300	8,200	-	-	8,500
906665	Lemieux WPP Intake Ice Mgmt	100	1,100	-	-	1,200
		42,232	66,389	45,519	61,221	215,361
Growth						
900632	Strandherd Rd Feedermain:Greenbank-Fallowfield	375	3,750	-	-	4,125
901183	Trim Road / St Joseph Watermains	1,168	-	-	-	1,168
903296	Ottawa South Pump Station Upgrade	-	-	-	500	500
904297	Kanata West Transmission Mains	280	280	280	280	1,120
904751	Barrhaven Reservoir	-	-	-	6,340	6,340
904918	Limebank Feedermain	-	-	1,000	1,000	2,000
904919	Ottawa S Reservoir Storage	-	500	-	8,000	8,500
904971	SUC Woodroffe	-	-	300	6,400	6,700
904972	Glen Cairn Pumping Station Upgrade	-	-	-	550	550
904974	Forest Ridge Pumping Station Upgrade	-	-	600	-	600
904980	Fallowfield Rd (Reservoir to Cedarview)	-	800	-	-	800
904981	3C/2W Pressure Zone Separation	1,450	-	-	-	1,450
904982	March Rd 406 to 610 upgrade	-	-	-	1,500	1,500
905429	Mer Bleue Rd Reliability Links	-	-	1,545	-	1,545
905802	New Vehicles - Drinking Water Services	-	50	210	250	510
906621	2012 Infrastructure Master Plan (Water)	350	1,150	1,250	-	2,750

	Project Description & Funding	2012	2013	2014	2015	Total
906622	2012 Off Site Reliability Links	111	111	111	111	444
906623	2012 Water & Wastewater EA Studies	300	300	300	300	1,200
		4,034	6,941	5,596	25,231	41,802
Regulato	ory					
904174	Water Rate Review	-	250	-	-	250
906355	Water Efficiency 2012	-	582	582	582	1,746
		-	832	582	582	1,996
Strategio	c Initiatives					
906628	2012 Groundwater Studies	-	200	200	200	600
		-	200	200	200	600
		46,266	74,362	51,897	87,234	259,759
Integrated	Water & Wastewater					
Renewal	of City Assets	F F00				F F00
906086	Lady Ellen/Laperriere/McBride	5,500	-	-	-	5,500
906098	Norice / Woodroffe	4,500	-	-	-	4,500
906458	Sewer & water Repairs/Improvements-2012	2,000	2,000	3,000	4,500	11,500
906459	Sewer Access & Outrails - 2012	1,500	5,850	5,850	5,900	19,100
906460	Irenchiess Renad - Sewer - 2012	-	1,500	1,500	3,000	6,000
906463	LRI/ISD COORDINATED WORKS	2,000	-	-	-	2,000
900488	Hurdman Ct Laurent Watermain Delecation	3,400	-	-	-	3,400 25,000
900035		3,000	32,000 41 250	10 250	12 400	35,000 97 000
Growth		21,900	41,550	10,550	13,400	87,000
906629	2012 Pural Servicing Strategy	_	200	200	200	600
900029		_	200	200	200	600
		21,900	41.550	10.550	13,600	87,600
Wastewat	er Services	==,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	12/000	20,000	10,000	07,000
Renewal	of City Assets					
900214	Stormwater Mgmt Fac: Rehab & Env Comply	-	375	555	468	1,398
902140	Sewage Pumping Station Rehab. Program	1,425	1,210	1,875	2,745	7,255
902962	Linear Sewage Improvements Program	, _	1,100	1,000	1,500	3,600
903437	ROPEC West Boiler Plant Upgrade	-	-	-	100	100

Project Description & Funding	2012	2013	2014	2015	Total
903438 ROPEC East Boiler Plant Upgrade	200	-	-	-	200
903439 ROPEC Outfall	-	250	-	11,000	11,250
904141 Sewer Lateral Repairs	4,100	5,696	6,229	6,813	22,838
904567 Orleans Flood Control Remediation	500	-	-	-	500
904752 Barrhaven South Oversizing	-	250	-	-	250
904939 ORAP-Wet Weather IMP - Flow Reduction	1,500	1,500	1,500	1,500	6,000
905005 Rehabilitation of Digester 1 to 4	200	1,300	4,500	3,500	9,500
905053 ORAP-Critical Outfall Monitor Initiative	700	-	-	-	700
905424 Barrhaven S Oversizing North Jock River	100	100	100	77	377
905515 Knoxdale Road (Woodroffe - Newhaven)	500	-	-	-	500
905653 ORAP-Stormwater Mgmt Retrofit MasterPlan	2,000	2,000	9,000	9,000	22,000
905705 ORAP- Combined Sewer Overflow Storage	-	7,500	132,500	-	140,000
905756 ROPEC - Sluice Gates & Concrete Repairs	2,000	-	-	-	2,000
905757 Monahan Constructed Wetland Rehab.	900	-	-	-	900
905806 Flow Monitoring System Rehab. Program	300	945	450	225	1,920
906022 Kanata West Collector Sewers	-	-	7,875	-	7,875
906099 Trunk Sewer Reliability	-	-	-	4,000	4,000
906100 Sanitary Sewer Rehab - Stand Alone	-	1,000	1,000	3,500	5,500
906185 Radio Replacement Program	-	700	-	200	900
906186 ROPEC - Sewage Treatment Rehab. Program	3,000	3,600	4,950	18,350	29,900
906190 Water Env Protec Short Term Initiatives	-	162	183	183	528
906195 Lab Equipment Purchases/Replacement	100	300	300	300	1,000
906196 Wastewater Facilities Upgrades 2012	-	500	500	500	1,500
906323 Lifecycle Renewal Fleet - Wastewater Svc	605	1,083	770	755	3,213
906478 Scoping Pre/Post Drain Culverts - 2012	400	400	400	400	1,600
906479 Drainage Culverts (1m-3m) - 2012	3,460	1,490	1,100	1,200	7,250
906480 Municipal Drain Culvert (1-3m) Prgm-2012	-	1,000	1,000	1,000	3,000
906482 Drainage Culverts (<=1M) - 2012	1,100	1,100	1,100	1,100	4,400
906483 Drainage Culverts - Resurfacing - 2012	740	500	500	500	2,240
906484 Drainage Culverts - Site Specific - 2012	1,000	1,000	1,000	1,000	4,000
906493 Inlet Control Devices - CW - 2012	400	400	400	400	1,600
906494 Joint CA/City Renewal Activity - 2012	-	200	200	200	600

	Project Description & Funding	2012	2013	2014	2015	Total
906495	Ditch Alts - Assess/Implement - 2012	150	150	150	150	600
906496	Acres Pump Station Overflow	250	2,000	-	-	2,250
906577	Wastewater Drainage Roofing 2012	150	180	30	40	400
906630	Wastewater Master Drawings Upgrades	450	250	100	-	800
906636	Rickey Pl Park Retaining Wall rehab	1,000	-	-	-	1,000
906637	Old George St (Osgoode Main-Cuddy)	1,000	-	-	-	1,000
906643	ROPEC-Ops & Technical Bldg Space Upgrade	2,600	-	200	1,000	3,800
906644	StormwaterImprovements - Holmwood Area	2,000	-	-	-	2,000
906645	ROPEC - Primary Clarifier Upgrades	1,750	1,750	-	-	3,500
906646	ROPEC Aeration Piping & Diffusers Replace	400	1,000	1,000	1,600	4,000
906647	ROPEC - Scum Removal Facility Replacemnt	400	1,500	-	-	1,900
906648	ROPEC - Power Cogeneration Plant Upgrade	1,450	-	-	-	1,450
906649	Hauled Waste/Septage Receiving Facility	400	3,600	-	-	4,000
906650	ROPEC - Process Facility - Environ. Sys	600	1,200	500	-	2,300
906670	ROPEC Treatment Facility Develop. Plan	500	-	-	-	500
906671	Collection Sys. Condition Assesment Prog	400	1,120	1,500	1,750	4,770
		38,730	48,411	182,467	75,056	344,664
Growth						
903345	Kanata West Pump Station & Forcemain	1,750	556	19,250	-	21,556
903346	Kanata West Sewer OverSizing	500	500	500	525	2,025
904984	South Nepean Collector Ph 2	300	2,700	-	-	3,000
904985	North Kanata Sewer Ph 2	450	8,600	-	-	9,050
904986	Tri-Township/March Ridge Repl	-	-	4,000	-	4,000
904987	Fernbank Sanitary Sewer	-	500	-	500	1,000
904988	March Pump Station Conversion	-	150	950	-	1,100
904989	Hazeldean Pump Station Upgrade	-	-	2,599	-	2,599
904990	Hazeldean Road Sanitary Sewer	-	1,301	-	-	1,301
905416	South Nepean Collector Ph 3	450	4,350	-	-	4,800
905421	Orleans S Business Park San Sewer	-	300	305	-	605
905423	Riverside S Community Sanitary	298	298	298	298	1,192
905425	Kanata Town Centre Trunk Sewer	-	-	-	360	360
905820	New Vehicles - Wastewater	-	250	250	250	750

Project Description & Funding	2012	2013	2014	2015	Total
905964 Jackson Trails Sewer Oversizing	-	100	100	-	200
905990 Kanata Lakes North Oversizing	-	-	48	-	48
905991 SUC Nepean S Oversizing South Jock River	819	-	-	-	819
906626 2012 Servicing Studies Development	200	-	200	-	400
	4,767	19,605	28,500	1,933	54,805
Regulatory					
902142 ORAP-ROPEC - Effluent Declorination	800	-	-	-	800
904176 Sewer Rate Review	-	-	250	-	250
906191 Protective Plumbing	-	849	866	883	2,598
906194 Municipal Drain Improvements	-	330	330	330	990
	800	1,179	1,446	1,213	4,638
Strategic Initiatives					
905787 ORAP-Water Environment Strategy	-	250	250	-	500
905788 ORAP-Public Education & Outreach	75	75	75	75	300
906624 2012 Infrastructure Master Plan (Sewer)	300	-	-	-	300
906625 2012 Infrastructure Master Plan (Storm)	200	-	-	-	200
906627 2012 Watershed/Subwatershed Planning	250	250	250	-	750
906631 2012 Stream Restoration Projects	560	200	200	200	1,160
906632 Flood Plain Mapping	225	225	225	225	900
	1,610	1,000	1,000	500	4,110
	45,907	70,195	213,413	78,702	408,217
Integrated Roads, Water & Wastewater					
Renewal of City Assets					
901160 Integrated Program - Bulk Proj	9,770	-	37,070	30,570	77,410
905553 West-end Flood Mitigation	23,685	-	-	-	23,685
905594 ORAP-Harvey St /Concord St N / Havelock	4,760	-	-	-	4,760

2012 Budget

Project Description & Funding	2012	2013	2014	2015	Total
905595 ORAP-Rideau (Dalhousie-Chapel)	12,213	-	-	-	12,213
905865 Meadowlands Area Watermains	6,830	-	-	-	6,830
906045 Intensification Studies - 2011	-	250	250	250	750
906451 Infrastructure Assessment & Data Collect	5,650	-	2,860	4,590	13,100
906452 Scoping Pre/Post Engineering	600	-	450	450	1,500
906453 R-O-W/Easement Adjustments	600	-	300	300	1,200
906454 Guidelines, Specs & Engineering	210	-	100	100	410
906455 Surveys & Mapping	450	-	245	300	995
906456 Admiral Ave. (Crerar Ave - Anna Ave)	1,500	-	-	-	1,500
906464 Road Resurfacing - CW	540	-	800	400	1,740
	66,808	250	42,075	36,960	146,093
Transportation Services-Int					
Renewal of City Assets	200.050				200.050
906566 Ottawa on the Move	208,859	-	-	-	208,859
Grand Total	208,859	- 186 357	- 317 035	-	1 110 528
	565,740	100,557	517,955	210,490	1,110,520
Revenue	36,648	5,430	88,764	4,255	135,097
Development Charges Cash/Debt	18,330	30,028	33,618	37,803	119,779
Other Dedicated Reserves	1,905	1,960	1,438	2,152	7,455
Net Rate Requirement	332,857	148,939	194,115	172,286	848,197
Funding:					
Capital Reserve Fund					
Wastewater	136,846	41,908	48,303	55,727	282,784
Water	120,969	46,946	52,181	58,772	278,868
	257,815	88,854	100,484	114,499	561,652
Debt Funding					
Wastewater Debt	37,521	18,706	81,878	40,920	179,025
Water Debt	37,521	41,379	11,753	16,867	107,520
	75,042	60,085	93,631	57,787	286,545
Grand Total	332,857	148,939	194,115	172,286	848,197

*Listing does not include the Tax supported portions of the program.

City of Ottawa Capital Reserve Continuities - 2012 In Thousands (\$000)

Capital Reserve	2012 Opening Balance	Contributions	Transfers to Capital	Projected Closing Balance
Rate Supported				
Water	27,468	56,311	(80,469)	3,310
Wastewater	28,585	54,456	(85,764)	(2,723)
Water Fleet	1,232	2,507	(141)	3,598
Wastewater Fleet	547	1,173	-	1,720
	57,832	114,447	(166,374)	5,905

City of Ottawa Capital Reserve Continuities - 2013 In Thousands (\$000)

Capital Reserve	2013 Opening Balance	Contributions	Transfers to Capital	Projected Closing Balance
Rate Supported				
Water	3.310	59,156	(57,946)	4.520
Wastewater	(2,723)	59,657	(56,408)	526
Water Fleet	3,598	993	-	4,591
Wastewater Fleet	1,720	426	(161)	1,985
	5,905	120,232	(114,515)	11,622

City of Ottawa Capital Reserve Continuities - 2014 In Thousands (\$000)

Capital Reserve	2014 Opening Balance	Contributions	Transfers to Capital	Projected Closing Balance
Rate Supported				
Water	4,520	64,392	(64,181)	4,731
Wastewater	526	66,053	(65,803)	776
Water Fleet	4,591	1,138	(306)	5,423
Wastewater Fleet	1,985	488	(437)	2,036
	11,622	132,071	(130,727)	12,966

City of Ottawa Capital Reserve Continuities - 2015 In Thousands (\$000)

Capital Reserve	e 2015 Opening Balance	Contributions	Transfers to Capital	Projected Closing Balance
Rate Supported				
Water	4,731	70,981	(68,772)	6,940
Wastewater	776	73,474	(73,227)	1,023
Water Fleet	5,423	1,138	-	6,561
Wastewater Fleet	2,036	488	(359)	2,165
	12,966	146,081	(142,358)	16,689

Development Charge Continuity 2012 Forecast In Thousands (\$000)

Deferred Revenue Account	2012 Opening Balance	Development Charges	Debt Service Charges*	Capital Expenditures	Projected Closing Balance
SANITARY WASTEWATER SERVICES	(6,634)	8,017	-	(13,060)	(11,677)
STORM SEWERS (STORMWATER DRAINAGE)	(1,715)	105	-	-	(1,610)
STORMWATER MANAGEMENT (PONDS)	(58,311)	-	(3,390)	-	(61,701)
STUDIES	(2,143)	974	-	(530)	(1,699)
WATER SERVICES	(35,186)	4,425	(1,662)	(3,286)	(35,709)
Total	(103,989)	13,521	(5,052)	(16,876)	(112,396)

Development Charge Continuity 2013 Forecast In Thousands (\$000)

Deferred Revenue Account	2013 Opening Balance	Development Charges	Debt Service Charges*	Capital Expenditures	Projected Closing Balance
SANITARY WASTEWATER SERVICES	(11,677)	8,590	-	(19,595)	(22,682)
STORM SEWERS (STORMWATER DRAINAGE)	(1,610)	112	-	(78)	(1,576)
STORMWATER MANAGEMENT (PONDS)	(61,701)	-	(3,167)	-	(64,868)
STUDIES	(1,699)	1,065	-	(362)	(996)
WATER SERVICES	(35,709)	4,702	(1,682)	(8,249)	(40,938)
Total	(112,396)	14,470	(4,849)	(28,284)	(131,059)

Development Charge Continuity 2014 Forecast In Thousands (\$000)

Deferred Revenue Account	2014 Opening Balance	Development Charges	Debt Service Charges*	Capital Expenditures	Projected Closing Balance
SANITARY WASTEWATER SERVICES	(22,682)	8,958	-	(26,778)	(40,502)
STORM SEWERS (STORMWATER DRAINAGE)	(1,576)	118	-	(115)	(1,573)
STORMWATER MANAGEMENT (PONDS)	(64,868)	-	(3,167)	-	(68,035)
STUDIES	(996)	1,110	-	(552)	(438)
WATER SERVICES	(40,938)	4,870	(1,700)	(4,883)	(42,651)
Total	(131,059)	15,055	(4,867)	(32,328)	(153,199)

Development Charge Continuity 2015 Forecast In Thousands (\$000)

Deferred Revenue Account	2015 Opening Balance	Development Charges	Debt Service Charges*	Capital Expenditures	Projected Closing Balance
SANITARY WASTEWATER SERVICES	(40,502)	8,958	-	(14,598)	(46,142)
STORM SEWERS (STORMWATER DRAINAGE)	(1,573)	118	-	(97)	(1,552)
STORMWATER MANAGEMENT (PONDS)	(68,035)	-	(3,602)	-	(71,637)
STUDIES	(438)	1,110	-	(240)	433
WATER SERVICES	(42,651)	4,870	(2,476)	(16,723)	(56,981)
Total	(153,199)	15,055	(6,078)	(31,658)	(175,880)

City of Ottawa Capital Debt Model (Rate Supported) In Thousands (\$000)

2012 Draft

	2011	2012	2013	2014	2015
Rate Supported Debt Summary					
Opening Issued Net Debt	150,340	286,374	368,430	393,493	431,733
Estimated New Issues	144.047	97,000	40,000	54,100	97.219
Principal Payments and Sinking Fund Increases	(8,013)	(14,944)	(14,937)	(15,860) -	17,885
Closing Issued Net Debt	286,374	368,430	393,493	431,733	511,067
Opening Unissued Net Debt	293,981	170,638	150,284	172,113	212,934
New Authority	20,704	76,646	61,829	94,921	63,932
New Issues	(144,047)	(97,000)	(40,000)	(54,100) -	97,219
Closing Unissued Net Debt	170,638	150,284	172,113	212,934	179,647
Total Debt Issued and Unissued	457,012	518,714	565,606	644,667	690,714
Debt Service Charges					
Principal	7,488	14,383	14,814	15,662	17,609
Interest	10,621	12,505	15,756	17,407	19,999
	18,109	26,888	30,570	33,069	37,608
Water Rate Supported					
Opening Issued Net Debt	98,146	121,794	166,395	180,365	193,769
Estimated New Issues	26,910	49,500	20,000	20,000	60,206
Principal Payments and Sinking Fund Increases	(3,262)	(4,899)	(6,030)	(6,596)	(7,171)
Closing Issued Net Debt	121,794	166,395	180,365	193,769	246,804
Opening Unissued Net Debt	98,541	70,828	58,849	80,228	71,981
New Authority	(803)	37,521	41,379	11,753	16,867
New Issues	(26,910)	(49,500)	(20,000)	(20,000)	(60,206)
Closing Unissued Net Debt	70,828	58,849	80,228	71,981	28,642
Total Debt Issued and Unissued	192,622	225,244	260,593	265,750	275,446
Dabt Sanvica Charges					
Principal	3 261	4 899	6 024	6 584	7 153
Interest	4,513	5,295	7.394	8,209	9,108
	7,774	10,194	13,418	14,793	16,261

City of Ottawa Capital Debt Model (Rate Supported) In Thousands (\$000)

	2011	2012	2013	2014	2015
Water Development Charge Supported					
Opening Issued Net Debt	4,478	13,559	12,284	10,968	15,354
Estimated New Issues	9,500	-	-	5,746	-
Principal Payments and Sinking Fund Increases	(419)	(1,275)	(1,316)	(1,360)	(1,851)
Closing Issued Net Debt	13,559	12,284	10,968	15,354	13,503
Opening Unissued Net Debt	14,540	5,746	7,331	7,740	2,274
New Authority	706	1,585	409	280	6,085
New Issues	(9,500)	-	-	(5,746)	-
Closing Unissued Net Debt	5,746	7,331	7,740	2,274	8,359
Total Debt Issued and Unissued	19,305	19,615	18,708	17,628	21,862
Daht Sanvica Charges					
Debt Service Cildiges Drincipal	/10	1 275	1 216	1 360	1 951
Interact	170	1,273	1,310	1,300	1,001
Interest	589	1,662	1,682	1,700	2,476
Wastewater Rate Supported Opening Issued Net Debt	47 264	101 605	141 485	154 859	172 951
Estimated New Issues	58,437	47,500	20.000	25.000	37.013
Principal Payments and Sinking Fund Increases	(4,096)	(7.620)	(6.626)	(6,908)	(7.567)
Closing Issued Net Debt	101,605	141,485	154,859	172,951	202,397
Opening Unissued Net Debt	128,445	90.710	80.731	79,437	136.315
New Authority	20,702	37.521	18,706	81.878	40.920
New Issues	(58,437)	(47,500)	(20.000)	(25.000)	(37.013)
Closing Unissued Net Debt	90,710	80,731	79,437	136,315	140,222
Total Debt Issued and Unissued	192,315	222,216	234,296	309,266	342,619
Debt Service Charges					
Principal	3 573	7 080	6 570	6 814	7 434
Interest	5,917	4,553	5,733	6,595	7,835

9,490

11,642

12,303

13,409

2012 Budget

15,269

City of Ottawa Capital Debt Model (Rate Supported) In Thousands (\$000)

	2011	2012	2013	2014	2015
Wastewater Development Charge Supported					
Opening Issued Net Debt	452	49,416	48,266	47,301	49,659
Estimated New Issues	49,200	-	-	3,354	-
Principal Payments and Sinking Fund Increases	(236)	(1,150)	(965)	(996)	(1,296)
Closing Issued Net Debt	49,416	48,266	47,301	49,659	48,363
Opening Unissued Net Debt	52,455	3,354	3,373	4,708	2,364
New Authority New Issues	99 (49,200)	- 19	-	1,010 (3,354)	- 60
Closing Unissued Net Debt	3,354	3,373	4,708	2,364	2,424
Total Debt Issued and Unissued	52,770	51,639	52,009	52,023	50,787
Debt Service Charges					
Principal	235	1,120	904	904	1,171
Interest	21	2,270	2,263	2,263	2,431
	256	3,390	3,167	3,167	3,602

City of Ottawa Environment-Rate Committee Capital Works-in-Progress (at September 30th, 2011) In Thousands (\$000)

Project Description	Authority	Total Expenditures & Commitments	Total Unspent Authority
Drinking Water Services			
Renewal of City Assets			
900150 Fleet St. Pumping Station - Structural R	17,069	16,918	151
900163 Water Facilities-Master Drawings Program	1,268	965	303
900165 Anthracite Filter Media Replacement Prog	909	693	216
900169 Facilities Operations Manuals	846	654	192
900196 Automated Meter Reading	33,510	28,197	5,313
900202 Condition Assessment Critical Sys Links	1,980	1,978	2
900631 Carlington Heights Pumping Stn Expansion	2,919	131	2,788
901135 Water Distribution System Improvements	8,381	8,399	(18)
901139 1W/2W Feedermain Link	49,230	42,390	6,840
901141 Orleans Transmission Main	1,100	355	745
902043 Water Loss Control Program	1,850	962	887
902144 Water Storage Tanks & Reservoirs Rehab	288	152	136
902145 Water Facilities Rehabilitation Program	3,613	24	3,589
902146 Water Pumping Station Facilities Rehab	1,277	1,113	164
902148 Hurdman Bridge Pumping Station Rehab	700	5	695
902149 Communal Well Systems Rehabilitation	729	627	102
902939 Lemieux Island FilterRebuild/Struct Rep	4,376	3,582	794
902955 Water Purification Plant Facilities Proj	3,706	2,930	776
902956 Lemieux Island Clearwell Repairs	8,380	4,628	3,752
902957 Water Treatment Equipment Upgrade Proj.	7,741	6,965	776
903403 Britannia Filter Rebuild/Equip Upgrades	7,550	1,025	6,525
903407 Water System SCADA Replacement	12,461	8,417	4,044
903445 Vars Treatment Improvements	510	383	127
904214 Trenchless Rehabilitation - Water	1,575	1,538	37
904259 Hwy417 Water TransMain-Cyrville Des/Cons	700	0	700
904735 Carp Pumping Station Capacity Expansion	250	40	210
904736 Hwy 417 Water Transmission Main	700	153	547
904737 Trenchless Rehabilitation - Water	240	-	240

City of Ottawa Environment-Rate Committee Capital Works-in-Progress (at September 30th, 2011) In Thousands (\$000)

Project Description	Authority	Total Expenditures & Commitments	Total Unspent Authority	
904783 Infrastructure Master Plan Update	500	-	500	
904878 Wren Rd (Swans Way-Coxford) Design	530	259	271	
904879 Johnston Rd (Tapiola-215m East) Design	3,090	103	2,987	
904880 Trenchless Rehabilitation - Water	2,575	2,132	443	
904968 Water Roofing 2009	850	921	(71)	
904973 Leitrim Supply Watermain	3,850	213	3,637	
904976 Infrastructure Management Support System	450	-	450	
905007 Hwy 417 Coord with MTO - Lees Relocate	150	-	150	
905041 Fleet Renewal - Drinking Water	1,249	1,248	1	
905054 Woodroffe TransMain(Hunt Club-Sportsplex	6,500	6,352	148	
905465 Lifecyle Renewal Fleet - Water Services	276	276	-	
905544 Trenchless Rehabilitation - Water	1,150	1	1,149	
905545 Carling Ave (Schneider - March)	3,430	2,232	1,198	
905546 Thames Str (Merivale - Dead End)	3,665	2,342	1,323	
905547 Canotek Rd /Polytek (125 m South)	1,830	1,137	693	
905550 TransMain Rehab Master Plan	350	334	16	
905681 Water System SCADA & Instrument Rehab	400	-	400	
905740 Condition Assessment Critical Sys Links	425	424	1	
905750 Asset Management Strategy	275	-	275	
905751 Water Facility Roofing	565	457	108	
905803 Water Distribution System Improvements	880	1,348	(468)	
905807 Water Storage Tanks & Reservoirs Rehab	88	-	88	
905808 Water Treatment Rehabilitation Program	5,820	1,530	4,290	
905809 Water Pumping Station Facilities Rehab	980	979	1	
905810 Communal Well Systems Rehabilitation	339	136	203	
905812 Water System Facility Upgrades	750	-	750	
905813 Water Treatment Equipment Upgrade Proj.	700	178	522	
905814 Service Posts Rehabilitation Program	650	785	(135)	
905815 Cathodic Protection Water System	2,100	2,435	(335)	
905818 Water Facilities Master Drawings	100	-	100	
	Project Description	Authority	Total Expenditures & Commitments	Total Unspent Authority
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905821	Proactive Lead Service Replacement Prog.	1,000	948	52
906073	Lower Access Bridge - Fleet St SN017150	300	54	246
906074	Risk Assessment-Water Structures	300	11	289
906081	Trenchless Rehab-Water	1,000	-	1,000
906082	Pinhey (Scott-Armstrong) / Ladouceur	1,600	99	1,501
906083	Saunderson (Smyth - Haig)	1,400	14	1,386
906084	Delong (Oriole - Rothwell)	1,300	11	1,289
906085	Wesmar (Alta Vista E-Dead End)	1,400	328	1,072
906086	Lady Ellen/Laperriere/McBride	400	11	389
906118	Lifecycle Renewal Fleet - Water Services	450	305	145
906187	Water Treatment Rehab 2011	8,960	-	8,960
906188	Water Facilities Roofing 2011	335	-	335
906189	Water Storage Tanks & Reservoirs 2011	685	-	685
906197	Water System Facilities Upgrades 2011	1,800	-	1,800
906198	Water Pumping Station Facility Rehab2011	1,552	-	1,552
906199	Condition Assess -Critical Sys Links2011	970	236	734
906200	Water Distribution Sys Improvements 2011	1,000	475	525
906201	Service Posts Rehab 2011	423	130	293
906202	Cathodic Protection Water System 2011	2,000	1,102	898
906203	Proactive Lead Service Replacement 2011	1,000	1,099	(99)
906204	Communal Well System Rehab 2011	536	-	536
		246,785	163,867	82,917
Growth				
900183	East Urban Community Feedermain Needs	8,940	7,470	1,470
900505	Lemieux Island WPP Expansion	48,360	46,452	1,908
900632	Strandherd Rd Feedermain: Greenbank-Fallowfield	250	1	249
900965	New Vehicles - Drinking Water Services	3,589	2,701	888
901138	2W/3W Pumping Station	10,875	10,804	71
901142	Barrhaven Pumping Station Expansion	350	9	341
901143	Britannia WPP Expansion	400	255	145

	Project Description	Authority	Total Expenditures & Commitments	Total Unspent Authority
901145	2C/2W Feedermain Link	25,278	12,563	12,715
901183	Trim Road / St Joseph Watermains	5,398	768	4,630
902206	Ottawa South Pumping Station Upgrade	3,590	199	3,391
902572	Water & Wastewater EA Studies	1,950	1,672	278
903292	Watters Road (Montcrest to Trim)	152	-	152
903293	Glen Cairn Pumping Station Discharge Pipe #2	1,455	-	1,455
903416	Off-site Reliability Links	793	210	583
904297	Kanata West Transmission Mains	380	1	379
904810	Leitrim South Watermain Oversizing	1,182	1,182	-
904914	Off Site Reliability Links 2009	100	-	100
904970	SUC Greenbank	1,600	2	1,598
904975	Barrhaven Pumping Station conversion to 3C	900	-	900
904979	Barrhaven Res Pump Upgrades	330	-	330
904981	3C/2W Pressure Zone Separation	450	-	450
905430	Off Site Reliability Links	211	-	211
905432	Trim Road (Pinnacle to BHBP)	1,103	-	1,103
905802	New Vehicles - Drinking Water Services	200	-	200
905811	Water & Wastewater EA Studies	300	-	300
905992	Manotick Supply Watermain	350	-	350
		118,486	84,287	34,199
Regulate	ory			
900206	Water Efficiency	2,350	2,350	-
900510	Waste Management	42,300	42,105	195
904174	Water Rate Review	350	227	123
904484	Source Water Protection	178	448	(270)
905800	Water Efficiency	1,330	384	946
906184	Water Efficiency	582	-	582
		47,090	45,515	1,575
Strategi	c Initiatives			
900851	Water Master Plan Update	400	267	133

Project Description	Authority	Total Expenditures & Commitments	Total Unspent Authority
901068 Britannia WPP - Hot Water Heating System	4,505	4,453	52
902570 Water & Wastewater Strategic Planning	885	727	158
902861 Navan Road Local Improvement	200	145	55
905427 Groundwater Management Phase 2	500	-	500
905428 Groundwater Studies	182	-	182
905682 Stream Restoration Projects 2010	200	159	41
	6,872	5,751	1,121
Drinking Water Services Total	419,233	299,421	119,812
Environment			
Strategic Initiatives			
903255 Lower Rideau Watershed Strategy	65	113	(48)
	65	113	(48)
Environment Total	65	113	(48)
Integrated Water & Wastewater			
Renewal of City Assets			
903209 Merivale Gdns/Glens Servicing Study	180	144	36
903869 Easement: Checkers - Woodroffe	645	291	354
904213 Trenchless Rehabilitation - Sewers	1,650	1,590	60
904411 St Joseph Blvd (Taylor Cr Rd - Trim Rd)	1,970	78	1,892
904747 Island Park Drive Area Projects	3,180	312	2,868
904890 Juniper St (Champlain - Willow)	855	744	111
905520 Sewer & Water Repairs / Improvements	1,405	1,277	128
905521 Renewal - Sewer Access & Outfalls	250	10	240
905549 Springhurst Ave (Main-Chestnut)	2,240	1,361	879
905571 Intensification Studies - 2010	500	18	482
906058 Sewer & Water Improvements	3,500	315	3,185
906059 Elgin (Pretoria - Isabella)	850	226	624
906215 Prince of Wales Watermain	2,000	960	1,040

	Project Description	Authority	Total Expenditures & Commitments	Total Unspent Authority
906305	John St Sewer Outfall	2,000	564	1,436
		21,225	7,892	13,333
Strategi	c Initiatives			
902280	Central Canada Exhibition Servicing	800	620	180
902571	Rural Servicing Strategy	1,850	817	1,033
_		2,650	1,437	1,213
Integrate	d Water & Wastewater Total	23,875	9,329	14,546
Wastewat	er Services			
Renewa	of City Assets			
900214	Stormwater Mgmt Fac: Rehab & Env Comply	3.118	1,749	1.369
900221	Munster Lagoons Rehabilitation	15.599	15.308	292
900228	Orleans/Cumberland Collector Flood Prot	17,733	17,111	621
900250	ROPEC Plant Rehabilitation & Upgrade	13,619	, 13,386	233
900257	Water Env. Protec Short Term Initiatives	2,194	2,084	110
900260	Operational Loss Control Program	983	668	315
900960	SCADA Upgrade - Remote Sewer Facilities	8,120	8,006	114
901148	Extraneous Flow Removal - CW	2,585	2,395	190
901240	McEwan - Water Quality & Erosion Control	4,733	4,906	(173)
901297	Trenchless Rehabilitation-Storm Sewers	630	615	15
901859	Sawmill Creek Constructed Wetland	12,550	12,522	28
902139	Sanitary Sewer Trunk Rehabilitation	1,700	1,653	47
902140	Sewage Pumping Station Rehab. Program	6,651	5,739	912
902141	Lab Equipment Purchase/Replacement	1,515	1,245	270
902356	Flow Monitoring Program	4,745	2,432	2,313
902357	Regulators Upgrade & Real Time Control	20,450	19,742	708
902580	Scoping Pre/Post Engineering - Innes	1,350	898	452
902962	Linear Sewage System Rehab. Program	4,054	1,862	2,192
902965	Wastewater Facilities Upgrades	4,764	4,547	217
903428	Odour and Corrosion Control	5,662	4,259	1,403

	Project Description	Authority	Total Expenditures & Commitments	Total Unspent Authority
903676 O'Coni	or Flood Relief Study	2,150	1,286	864
903895 Joint C	onserv.Act./City Activities 2006	50	10	40
903900 Old Riv	/erside: Hincks to Transitway	1,200	637	563
904141 Sewer	Lateral Repairs	19,862	15,525	4,337
904206 Draina	ge Culverts (>1000mm)	4,509	4,503	6
904216 Joint C	A /City Renewal	50	-	50
904470 Britanı	nia Village-OttRiver Flood Protect	670	145	525
904515 SCADA	Upgrade: Crit MH, Flow Mon & SWFac	3,950	3,411	539
904567 Orlean	s Flood Control Remediation	4,692	3,559	1,133
904739 Draina	ge Culverts (<3,000mm) Rehab/Repl	5,708	5,679	29
904740 Scopin	g Pre/Post Eng for 2009 Culverts	205	187	18
904745 Sewer	Access Structure Rehabilitation	6,000	5,025	975
904752 Barrha	ven South Oversizing	1,100	0	1,100
904753 Leitrim	Sanitary Pump Station Expansion	450	274	176
904873 Renew	al-Drainage Culverts (1m-3m span)	1,265	1,264	1
904881 Joint C	A/City Renewal Activities 2009	50	24	26
904882 Ditch A	Alterations - Assess/Implement	150	83	67
904883 UCSA	inlet Control/Floatables	3,550	550	3,000
904884 Renew	al-Drainage Culverts (<=1m span)	990	990	-
904885 Trench	less Rehabilitation-San Sewers	1,750	1,739	11
904886 Rideau	Glen San Sewer-Local Improvement	1,725	1,692	33
904910 Old Di	Jester Decommissioning	4,200	434	3,766
904939 ORAP-	Wet Weather IMP - Flow Reduction	4,005	193	3,812
904940 Polluti	on Prevent &Control-Implement	2,000	216	1,784
904967 Waste	water Drainage Roofing 2009	200	210	(10)
905004 ORAP-	Ottawa River Quality Modelling Init.	522	269	253
905005 Rehab	litation of Digester 1 to 4	4,500	162	4,338
905028 ORAP-	Combined Sewer Overflow Reduction	7,500	1,290	6,210
905042 Fleet F	enewal - Wastewater	204	177	27
905053 ORAP-	Critical Outfall Monitor Initiative	5,000	2,714	2,286

Project Description	Authority	Total Expenditures & Commitments	Total Unspent Authority
905060 ORAP-Regulator Upgrade&Real Time Control	9,928	9,118	810
905292 ISF-Drainage Culverts - Prince of Wales	200	210	(10)
905417 Infrastructure Master Plan (Sewer)	550	134	416
905418 Infrastructure Master Plan (Storm)	350	87	263
905422 Vars Culverts	192	-	192
905424 Barrhaven S Oversizing North of Jock River	150	-	150
905466 Lifecycle Renewal Fleet -Wastewater Svcs	228	225	3
905515 Knoxdale Road (Woodroffe - Newhaven)	4,020	3,926	94
905533 Scoping Pre/Post Drn Culverts - 2010	200	197	3
905534 Renewal-Drainage Culverts (1m-3m span)	2,500	2,304	196
905535 Municipal Drain Culverts(1m-3m Span)	1,200	727	473
905536 Renewal-Drainage Culverts (<=1m span)	1,300	1,143	157
905537 Drainage Culvrt-Site Specifc Repair-2010	1,640	1,526	114
905551 Trenchless Rehabilitation-Storm Sewers	500	163	337
905552 Pineview Area - Surface Drainage	950	852	98
905554 Joint CA/City Renewal Activities 2010	200	93	107
905555 Sawmill Creek SWM Pond	500	-	500
905556 Ditch Alts - Assess/Implement - 2010	150	14	136
905557 Inlet Control Devices - CW - 2010	400	14	386
905558 Merivale Road San Local Improvement	250	114	136
905559 Trenchless Rehabilitation-San Sewers	800	380	420
905560 ORAP-Eastern Subwatershed SWM Retrofit	750	89	661
905705 ORAP- Combined Sewer Overflow Storage	2,500	3	2,497
905755 Merivale Storm Sewer repair	1,200	968	232
905756 ROPEC - Sluice Gates & Concrete Repairs	4,000	2,755	1,245
905757 Monahan Constructed Wetland Rehab.	2,000	109	1,891
905762 ORAP-Monitoring & Source Control Program	520	27	493
905795 Graham Crk-Stonehedge Erosion Cntrl	50	26	24
905801 Water Env. Protec Short Term Initiatives	152	-	152
905804 Extraneous Flow Removal - CW	550	94	456

	Project Description	Authority	Total Expenditures & Commitments	Total Unspent Authority
905805	Lab Equipment Purchase/Replacement	300	-	300
905806	Flow Monitoring System Rehab. Program	760	-	760
905817	Wastewater Facilities Upgrades	500	5	495
905822	Wastewater Drainage Roofing 2010	225	89	136
906070	Scoping Pre/Post Drn Culverts	380	369	11
906071	Drainage Culverts (1m-3m)	3,270	706	2,564
906072	Municipal Drain Culvert (1-3m) Prgm	500	0	500
906075	Drainage Culverts (<=1m)	1,350	757	593
906076	Drainage Culverts (<=1m) Resurfacing	990	700	290
906077	Drainage Culverts - Site-Specific	350	255	95
906089	Trenchless Rehab-Storm	1,000	1	999
906091	Joint CA/City Renewal Activitity	200	7	193
906092	Ditch Alts - Assess/Implement	150	-	150
906094	ORAP-Non Integrated Works	3,740	-	3,740
906095	Inlet Control Devices - CW	400	14	386
906096	Trenchless Rehab-Sanitary	4,500	192	4,308
906097	Woodroffe Ave (Baseline-417)	4,500	219	4,281
906098	Norice / Woodroffe	350	323	27
906119	Lifecycle Renewal Fleet - Wastewater Svc	500	438	62
906149	ISF-Collector Sewer Lining	3,800	3,774	26
906186	ROPEC Capitalized Maintenance Projects	7,370	604	6,766
906190	Water Env Protec Short Term Initiatives	162	97	65
906195	Lab Equipment Purchases/Replacement	300	-	300
906206	Wastewater Drainage Roofing 2011	450	3	447
990254	1996 Rideau River Stormwater Management	200	197	3
		295,139	207,427	87,712
Growth				
900217	Leitrim Pumping Station, Forcemain & Gr	6,110	5,899	211
900220	Forest Valley Pumping Station, Forcemain	6,093	5,518	575
900225	Jock River Collector	450	26	424

	Project Description	Authority	Total Expenditures & Commitments	Total Unspent Authority
900233	West Rideau Collector Sewer Extension	12,647	11,481	1,166
900239	Cumberland Trunk Sewer	8,837	7,876	961
900823	Stormwater Facilities in Parks	728	277	451
901153	Stormwater Mgmt. FacCumb/Taylor	1,566	1,517	49
902195	Taylor Creek Erosion Works Phase 1 & 2	904	637	267
902200	Servicing Studies Development Program	2,622	2,054	568
903095	ROPEC Plant Digester Expansion	73,850	73,629	221
903223	Cardinal Creek Erosion Monitor	1,073	47	1,026
903229	Foster & Kennedy Burnett SWMF EA'S	740	739	1
903252	Sanitary Sewer Oversizing Program	1,816	396	1,420
903300	Signature Ridge Pumping Station & Forcemain	2,009	3	2,006
903307	Jackson Trail Pumping Station & Forcemain	3,800	3,280	520
903342	Storm Water Pond-Channelization Area E-6	14,122	8	14,114
903343	Area E-8 Osgoode (Greely)Erosion Control	24	22	2
903345	Kanata West Pumping Station & Forcemain	556	3	553
903346	Kanata West Sewer Oversizing	500	-	500
903965	Bilberry Creek Indust Gravity Outlet Ph2	5,304	5,378	(74)
904985	North Kanata Sewer Ph 2	600	-	600
904987	Fernbank Sanitary Sewer	1,000	-	1,000
904989	Hazeldean Pumping Station Upgrade	1,111	919	192
905420	Servicing Studies Development Prog 2010	700	248	452
905423	Riverside S Community Sanitary	898	-	898
905820	New Vehicles - Wastewater	360	262	98
905993	Richmond Village Stormwater Retrofit	185	-	185
		148,605	120,220	28,386
Regulato	Dry			
902136	Municipal Drains Improvements	442	229	213
902142	ROPEC - Effluent Declorination	8,180	5,926	2,254
902960	Municipal Drains Improvements & Construct	1,970	1,800	170
903665	Protective Plumbing Program	3,015	3,805	(790)

Project Description	Authority	Total Expenditures & Commitments	Total Unspent Authority
904176 Sewer Rate Review	350	317	33
905816 Municipal Drains Improvements & Construct	1,830	-	1,830
905819 Protective Plumbing Program	2,242	2,277	(35)
905823 Quality Management System	270	128	142
906191 Protective Plumbing	1,750	936	814
906193 Quality Management System	350	-	350
906194 Municipal Drain Improvements	330	129	201
	20,729	15,547	5,182
Strategic Initiatives			
900224 River Ridge Trunk Sewer	2,947	2,870	77
900256 Infrastructure Master Planning	1,857	1,640	216
900259 Sewer Use Program: Short Term Initiative	733	684	49
900421 ROPEC Biosolids Mgmt Plan Initiatives	1,570	808	762
900972 ROPEC Biosolids Processing	795	405	390
900985 Stormwater Master Plan	1,200	1,165	35
902042 Watershed/Subwatershed Planning	1,843	1,739	104
902569 Page Rd Local Improve. Sanitary Sewer	525	415	110
904915 Trim Road Storm Sewer	500	1	499
905683 Watershed/Subwatershed Planning	600	155	445
905745 Compassionate Grant Program	200	49	151
905787 ORAP-Water Environment Strategy	500	98	402
905788 ORAP-Public Education & Outreach	150	-	150
905792 Manotick Special Des Area SW Monitoring	74	-	74
	13,493	10,027	3,467
Wastewater Services Total	477,966	353,220	124,746
Grand Total	921,139	662,083	259,056