

BUDGET 2012 *Ottawa*



2011096035-01

Transit Commission

Draft Operating and Capital Budget

Tax Supported Programs

Tabled October 26, 2011

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City
services **3-1-1**
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Transit Commission

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Transit Services Department – 2012 Budget Briefing Note

Description

Transit Services is responsible for providing ease of mobility to the community by offering public transportation options that meet the needs and expectations of the largest number of persons possible. The department operates four main types of services: regular transit (including O-Train), commuter (express) transit, school transit, and para transit. We strive to meet our policy standards, including increasing ridership, by focussing on the safety and the reliability of both the work we perform and the services we deliver.

Programs / Services Offered

- Conventional Transit: regular transit, commuter (express) transit, school transit
- O-Train
- Para Transit

Support Services for Transit are delivered internally and include:

- Bus and rail service delivery monitoring and control
- Maintenance of Assets (vehicles and facilities)
- Transit Law Enforcement
- Marketing and Strategic Development
- Customer Relations
- Service Design
- Training
- Safety Management and Regulatory Assurance
- Project Management for Transit led capital development (incl. technical management for bus procurement)
- Performance metrics, surveys, quality processes, Council and stakeholder liaison and tactical direction

Transit Services Department – 2012 Budget Briefing Note

Re-Organizations

- In 2008, as part of an organizational and governance review (Oliver Wyman Report), Transit Services re-organized the department's structure to align with City Manager's direction.
- In July 2008, Transit Fleet and Material Management functions were integrated into Transit Services. Technical Services and Maintenance Planning functions were also created to support the department. In Q3, with commencement of the Smartcard program a Capital Projects section was created and scheduled to ensure appropriate control of scope, schedule and budget. In Q4, Transit Services established a Regulatory Assurance and Safety section.
- In Q3 2009, a City initiative resulted in the integration of RPAM to deal with facility maintenance and development.
- From Sept. to Nov. 2010, the Customer Service and Marketing Branch was re-organized and meshed into two separate areas. As a result, marketing resources were moved to the Performance and Quality Services Branch to create the Marketing and Strategic Development Branch. And, the customer service resources were moved to create the Safety, Business Services and Customer Relations Branch.

Performance / Outcome Measures

- Following three consecutive years with an annual average fare increase of 7.5%, 2011 saw a 2.5% increase in fares effective July 1, 2011, fares are recommended to rise 2.5% in 2012 effective July 1, 2012.
- Annual ridership is projected for 2012 to exceed the milestone of 100M passengers for the second time, with 106.6M passengers and conventional fare revenue of \$174.3M.
- The 2011 ridership is at a record level of 103.6M (projected). It has been primarily driven by sustained employment levels in the area, the U-Pass program at Ottawa's two universities and the ongoing high fuel cost.

Transit Services Department – 2012 Budget Briefing Note

2012 Budget Risks / Other Considerations

2012 Budget Risks

- Local economic stability and employment levels
- Asset performance
- Labour negotiations with ATU Local 279 and ATU 1760
- Managing labour turnover
- Achievement of savings as a result of route optimization
- Fuel Pricing
- Implementation of PRESTO

2012 – Moving Forward

In 2011, a number of strategic priority projects were completed or significantly advanced, including:

- A fully accessible transit fleet
- Transit System Security Improvement Project
- Integration of 306 articulated buses purchased through an innovative deal with New Flyer
- Procurement of 75 Double Decker buses
- Procurement of new train sets to improve the O-Train service from 15-minute intervals to 8-minute intervals in 2014
- Development of a Fuel Management Program
- Opening of the SW Transitway
- Expansion of the Fallowfield Park and Ride lot
- Successful rebuild of the Maintenance Department

A number of initiatives, designed to increase efficiencies, will continue to be introduced, including:

- PRESTO Smartcard
- \$5.5M in additional funding provided to add some 66,000 service hours to address growing demands on our system

Transit Services Department – 2012 Budget Briefing Note

2012 Budget Risks / Other Considerations

- Phase II of Industrial Garage will be operational
- Moving towards real-time information of bus arrivals
- Continuation of work on Accessibility enhancements on the transit system
- Technology Roadmap
- Increasing bus availability to 90% by 2014
- Moving toward fare ratio of 55%
- Preparing for rail implementation (integrating bus to rail – mitigation and bus/rail strategy)
- Continued life-cycle improvements and enhancements to infrastructure (stations, buildings, etc.)

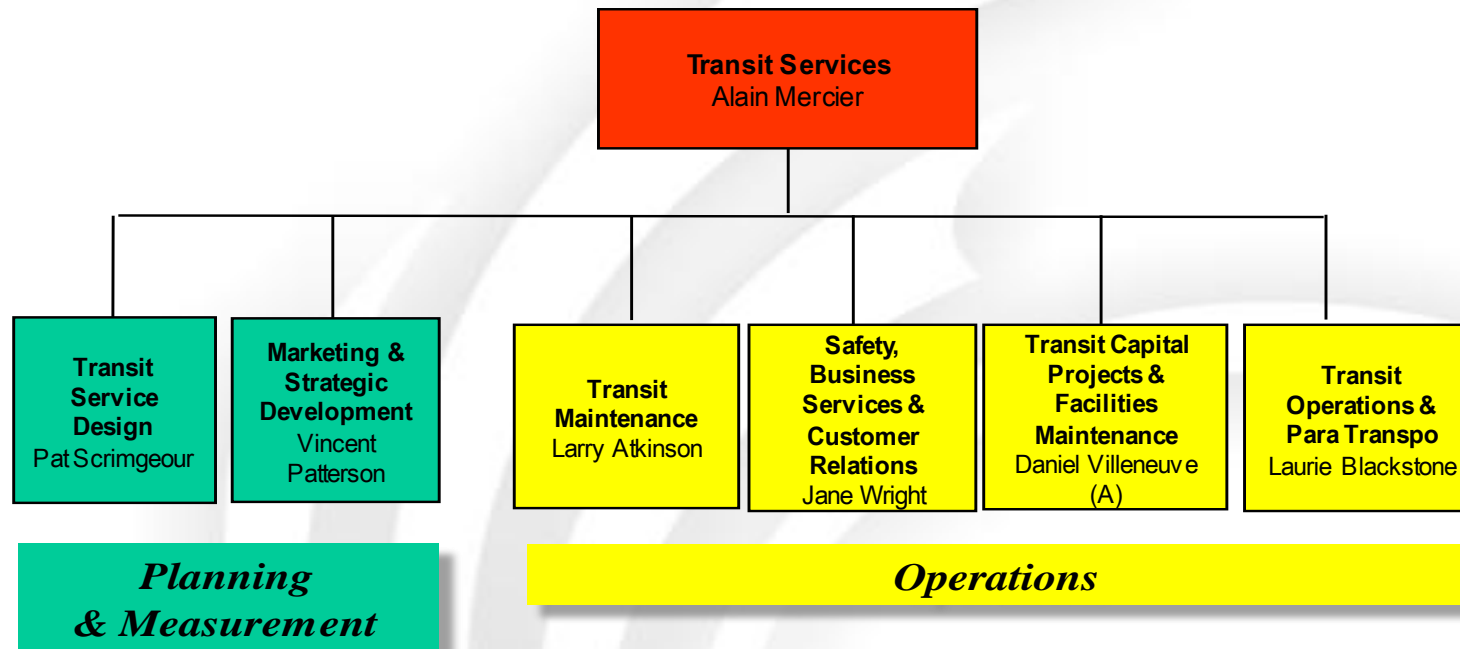
Other Considerations

- Required focus on safety practices and on reliability in work performance and service delivery, including service availability, on-time performance and service connection management
- Need for further engaging employees and providing an e-learning environment for re-training programs
- Continued life-cycle improvements and enhancements to infrastructure (stations, buildings, etc.)
- Moving toward a revenue-cost ratio of 55%, established on the basis of the actual Corporate Finance allocation process for corporate overhead.

Transit Services Department – 2012 Budget Briefing Note

Org Chart

Organizational Structure - Transit Services



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City of Ottawa
Transit - Operating Resource Requirement
In Thousands (\$000)

Operating Resource Requirement	2010	2011		2012	\$ Change Over
	Actual	Forecast	Budget	Estimate	2011 Budget
Expenditure by Program					
General Manager's Office	557	475	586	600	14
Marketing and Strategic Development	936	1,106	1,149	1,710	561
Service Design	1,251	1,921	1,989	2,073	84
Transit Operations	159,828	152,403	151,033	154,201	3,168
Safety, Business Services & Customer Rel.	17,975	18,019	18,495	19,117	622
Transit Maintenance	156,359	155,359	150,335	159,543	9,208
Transit Projects & Facilities Mtce.	27,462	34,775	36,447	39,128	2,681
Transit Equipment Recoveries	2	-	-	-	-
Para Transpo	28,036	29,127	29,252	30,101	849
Non Departmental	32,330	45,520	45,520	45,893	373
Service Ottawa	-	(175)	(175)	(264)	(89)
Gross Expenditure	424,736	438,530	434,631	452,102	17,471
Recoveries & Allocations	(12,355)	(11,409)	(11,409)	(11,409)	-
Revenue	(200,169)	(209,962)	(206,063)	(214,084)	(8,021)
Net Requirement	212,212	217,159	217,159	226,609	9,450
Expenditure by Type					
Salaries, Wages & Benefits	225,919	223,927	227,728	234,620	6,892
Overtime	17,187	15,596	11,796	11,796	-
Material & Services	85,090	84,735	80,135	89,614	9,479
Transfers/Grants/Financial Charges	72,937	86,917	86,917	87,357	440
Fleet Costs	655	580	580	600	20
Program Facility Costs	19,052	23,596	24,296	25,003	707
Other Internal Costs	3,896	3,354	3,354	3,366	12
Service Ottawa	-	(175)	(175)	(254)	(79)
Gross Expenditure	424,736	438,530	434,631	452,102	17,471
Recoveries & Allocations	(12,355)	(11,409)	(11,409)	(11,409)	-
Net Expenditure	412,381	427,121	423,222	440,693	17,471
Revenue By Type					
Federal	(7,345)	(9,781)	(9,781)	(9,781)	-
Provincial	(26,914)	(18,793)	(18,793)	(18,793)	-
Municipal	-	-	-	-	-
Own Funds	(6,358)	(8,625)	(8,625)	(3,592)	5,033
Fees and Services	(159,552)	(172,763)	(168,864)	(180,318)	(11,454)
Fines	-	-	-	-	-
Other	-	-	-	(1,600)	(1,600)
Total Revenue	(200,169)	(209,962)	(206,063)	(214,084)	(8,021)
Net Requirement	212,212	217,159	217,159	226,609	9,450
Full Time Equivalents			3,163.04	3,166.04	3.00

City of Ottawa
Transit - Operating Resource Requirement Analysis

In Thousands (\$000)

Operating Resource Requirement Analysis	2011 Baseline			2012 Adjustments						2012	\$ Change Over '11 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Ottawa	User Fees & Revenues	Estimate	
Expenditures by Program											
General Manager's Office	475	586	-	14	-	-	-	-	-	600	14
Marketing and Strategic Development	1,106	1,149	-	561	-	-	-	-	-	1,710	561
Service Design	1,921	1,989	-	84	-	-	-	-	-	2,073	84
Transit Operations	152,403	151,033	-	213	-	2,955	-	-	-	154,201	3,168
Safety, Business Services & Customer Rel.	18,019	18,495	-	622	-	-	-	-	-	19,117	622
Transit Maintenance	155,359	150,335	-	6,448	215	2,545	-	-	-	159,543	9,208
Transit Projects & Facilities Mtce.	34,775	36,447	-	1,928	-	753	-	-	-	39,128	2,681
Transit Equipment Recoveries	-	-	-	-	-	-	-	-	-	-	-
Para Transpo	29,127	29,252	-	849	-	-	-	-	-	30,101	849
Non Departmental	45,520	45,520	-	373	-	-	-	-	-	45,893	373
Service Ottawa	(175)	(175)	-	-	-	-	-	(89)	-	(264)	(89)
Gross Expenditure	438,530	434,631	-	11,092	215	6,253	-	(89)	-	452,102	17,471
Recoveries & Allocations	(11,409)	(11,409)	-	-	-	-	-	-	-	(11,409)	-
Revenue	(209,962)	(206,063)	8,625	(5,759)	-	(6,581)	-	-	(4,306)	(214,084)	8,021
Net Requirement	217,159	217,159	8,625	5,333	215	(328)	-	(89)	(4,306)	226,609	25,492
Expenditures by Type											
Salaries, Wages & Benefits	223,927	227,728	-	2,439	-	4,453	-	-	-	234,620	6,892
Overtime	15,596	11,796	-	-	-	-	-	-	-	11,796	-
Material & Services	84,735	80,135	-	7,769	215	1,495	-	-	-	89,614	9,479
Transfers/Grants/Financial Charges	86,917	86,917	-	440	-	-	-	-	-	87,357	440
Fleet Costs	580	580	-	30	-	-	-	(10)	-	600	20
Program Facility Costs	23,596	24,296	-	402	-	305	-	-	-	25,003	707
Other Internal Costs	3,354	3,354	-	12	-	-	-	-	-	3,366	12
Service Ottawa	(175)	(175)	-	-	-	-	-	(79)	-	(254)	(79)
Gross Expenditures	438,530	434,631	-	11,092	215	6,253	-	(89)	-	452,102	17,471
Recoveries & Allocations	(11,409)	(11,409)	-	-	-	-	-	-	-	(11,409)	-
Net Expenditure	427,121	423,222	-	11,092	215	6,253	-	(89)	-	440,693	17,471
Percent of 2011 Net Expenditure Budget			0.0%	2.6%	0.1%	1.5%	0.0%	0.0%	0.0%	4.1%	
Revenues By Type											
Federal	(9,781)	(9,781)	-	-	-	-	-	-	-	(9,781)	-
Provincial	(18,793)	(18,793)	-	-	-	-	-	-	-	(18,793)	-
Municipal	-	-	-	-	-	-	-	-	-	-	-
Own Funds	(8,625)	(8,625)	8,625	(3,592)	-	-	-	-	-	(3,592)	5,033
Fees and Services	(172,763)	(168,864)	-	(1,867)	-	(5,281)	-	-	(4,306)	(180,318)	(11,454)
Fines	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	(300)	-	(1,300)	-	-	-	(1,600)	(1,600)
Total Revenue	(209,962)	(206,063)	8,625	(5,759)	-	(6,581)	-	-	(4,306)	(214,084)	(8,021)
Percent of 2011 Revenue Budget			-4.2%	2.8%	0.0%	3.2%	0.0%	0.0%	2.1%	3.9%	
Net Requirement	217,159	217,159	8,625	5,333	215	(328)	-	(89)	(4,306)	226,609	9,450
Percent of 2011 Net Requirement Budget			4.0%	2.5%	0.1%	-0.2%	0.0%	0.0%	-2.0%	4.4%	
Full Time Equivalents (FTE's)		3,163.04	(2.00)	-	-	6.00	-	(1.00)	-	3,166.04	3.00
Percent of 2011 FTE's			-0.1%	0.0%	0.0%	0.2%	0.0%	0.0%	0.0%	0.1%	

City of Ottawa
Transit - Operating Resource Requirement Explanatory Notes
In Thousands (\$000)

2011 Forecast vs. Budget Variance Explanation	Surplus / (Deficit)		
	Exp.	Rev.	Net
Forecast vs. Budget Variance Explanation			
Impact of U Pass - Higher student participation	-	741	741
Forecast higher ridership 4.15%	-	3,008	3,008
Recruiting gap shortage of drivers which resulted in overtime cost premiums	(1,255)	-	(1,255)
Higher fuel prices and increase volume of fuel consumed	(4,695)	-	(4,695)
Lower compensation due to Vacancies for a portion of the year in Facility Operations and Management and Administration roles	944	-	944
Increased Insurance Claims Expenditures	(525)	-	(525)
Lower facility maintenance expenditures	710	-	710
Savings resulting from software licenses, professional services	533	-	533
Lower Maintenance costs	273		273
Higher Para revenue 150K		150	150
Various expenditures - Licenses and other costs	116	-	116
Total Surplus / (Deficit)	(3,899)	3,899	-

2011 Baseline Adjustments / Explanations	Increase / (Decrease)			
	Exp.	Rev.	Net 2011 Changes	FTE Impact
Adjustments to Base Budget				
Removal of the 2011 one-time funding for Bridge Financing		8,625	8,625	-
FTE Reductions to be achieved from 2011 Service Initiatives	-		-	(2.00)
Total Adjustments to Base Budget	-	8,625	8,625	(2.00)

City of Ottawa
Transit - Operating Resource Requirement Explanatory Notes
In Thousands (\$000)

2012 Pressure Category / Explanation	Increase / (Decrease)			FTE Impact
	Exp.	Rev.	Net 2012 Changes	
Maintain Services				
Compensation: All programs include an adjustment for 2012 contract settlement, increments and benefit adjustments	9,030	-	9,030	-
Operators Progression Pay	1,350	-	1,350	-
Annualization of 2011 Transit Facilities Wages	550		550	
Adjustment of Actual Premiums & Benefits - Transit Maintenance	193		193	
Diesel Fuel @ 1.037/litre for #2 diesel for bus, trains and non-revenue vehicles	9,772	-	9,772	-
Vehicle Maintenance bus parts & services	880	-	880	-
Removal of one-time savings of New Flyers 226 Articulated Buses Tire & Brakes	501	-	501	-
Annualization of Debt servicing for New Flyer Buses	373	-	373	-
Utilities Rate increase	265	-	265	-
Sponsorship Restructuring - Annualization	259	(300)	(41)	-
Other Cost Increases for Services	191	-	191	-
Smart Card Maintenance & Support Interim Costs	171	-	171	-
Telecommunications Contract - Maintenance & Improved Technical Service Levels	1,250		1,250	
Market Revitalization - Research & Communication	500	-	500	-
Savings from Departmental Service Innovation & Efficiency -Para Transpo Efficiency	(72)	-	(72)	-
Savings from Departmental Service Innovation & Efficiency -Vehicle Maintenance VMI	(880)	-	(880)	-
Savings from Departmental Service Innovation & Efficiency - Facilities Savings	(1,000)	-	(1,000)	-
Annualization of 2011 Fare Increase	-	(1,867)	(1,867)	-
Annualization of Route Optimization	(12,200)	-	(12,200)	-
One-Timing Funding to Bridge Double Decker bus delivery schedule	-	(3,592)	(3,592)	-
Rural Para Transpo service delivery model change	(41)		(41)	-
Total Maintain Services	11,092	(5,759)	5,333	-
Provincial Legislated				
Occupational Health & Safety Regulation Equipment	215	-	215	-
Total Provincial Legislated	215	-	215	-

City of Ottawa
Transit - Operating Resource Requirement Explanatory Notes
 In Thousands (\$000)

2012 Pressure Category / Explanation	Increase / (Decrease)			FTE Impact
	Exp.	Rev.	Net 2012 Changes	
Growth				
Recovery from expanded Urban Transit zone	-	(1,300)	(1,300)	-
Maintenance of New Park and Ride Facilities and Transitway Expansion	753	-	753	6.00
2012 Ridership increase to 106.6M Riders/annum at average fare rate *	3,200	(5,281)	(2,081)	-
January 2012 service increase to offset congestion on buses*	2,300		2,300	
* Note: this includes 66,000 new service hours for growth and congestion or 2.7% increased hours over fall 2011 levels				
Total Growth	6,253	(6,581)	(328)	6.00
Service Ottawa				
Allocation of Service Ottawa Initiative	(79)	-	(79)	(1.00)
Allocation of Service Ottawa Initiative - Fleet	(10)	-	(10)	
Total Service Ottawa	(89)	-	(89)	(1.00)
User Fees & Revenues				
2.5% Fare Increase (Half year impact)	-	(1,957)	(1,957)	-
Adjustment re: Fall 2012 semester for U Pass	-	(1,600)	(1,600)	-
Additional revenue from elimination of annual passes effective January, 2012 and semester passes September, 2012		(790)	(790)	-
Single Para Transpo rural fare zone at \$8.25/trip		41	41	-
Total User Fees & Revenues	-	(4,306)	(4,306)	-
Total Budget Changes	17,471	(8,021)	9,450	3.00

**City of Ottawa
Transit Commission
Capital Program Summary
In Thousands (\$000)**

2012 Draft Budget

Project Description	Tax Supported/ Dedicated	Gas Tax	Development Charges	Debt	Grand Total
Transit Services					
Renewal of City Assets					
904730 Rideau River O-Train Bridge	-	2,000	-	-	2,000
905978 Para Bus Replacement	50	12,950	-	-	13,000
906432 Bus Equipment Replacement-2012	-	2,000	-	-	2,000
906443 Buildings-Transit	4,300	-	-	-	4,300
906497 Scoping Pre/Post TWAY Roads	30	-	-	-	30
906498 Transitway Roads	30	1,000	-	-	1,030
906499 Scoping Pre/Post TWAY Structures	120	-	-	-	120
906500 Transitway Structures	-	1,800	-	-	1,800
906501 Transitway Structures - Site Specific	300	-	-	-	300
906502 Bridge Salt Prot./Conc Patchin	400	-	-	-	400
906503 Regulatory Structural Inspections TWAY	120	-	-	-	120
906504 Crack Sealing - Transit	100	-	-	-	100
906505 Transit Structures - Drainage	310	-	-	-	310
906506 Slope Stabilization-Transit	100	-	-	-	100
906507 O-Train Structures	50	700	-	-	750
906508 Regulatory Structural Inspections OT	120	-	-	-	120
906513 Non-Revenue Vehicle Replacement - 2012	1,380	-	-	-	1,380
906516 Transit Fac - Operational Response -2012	500	-	-	-	500
906517 Trans Fac -Renewal of Ops Assets-2012	425	-	-	-	425
906521 Building Capacity Improvements	8,085	-	-	-	8,085
906522 Transitway Yearly Rehab	5,500	-	-	-	5,500
906525 AVM upgrade to new Artic Fleet	1,500	-	-	-	1,500
906545 Preservation - Transitway Roads	-	-	-	-	-
	23,420	20,450	-	-	43,870

**City of Ottawa
Transit Commission
Capital Program Summary
In Thousands (\$000)**

2012 Draft Budget

Project Description	Tax Supported/ Dedicated	Gas Tax	Development Charges	Debt	Grand Total
Growth					
906512 Non-Revenue Vehicle Additions - 2012	434	-	78	38	550
	434	-	78	38	550
Strategic Initiatives					
905497 2010 IT E-Learning & Video Enhancement	620	-	-	-	620
906433 IT Transit Customer Svce Platform 2012	1,900	-	-	-	1,900
906434 IT Security Platform 2012	400	-	-	-	400
906510 Transitway Infrastructure Security	160	-	-	-	160
906511 IT Operational & Control Centre Platform	1,588	-	-	-	1,588
906518 IT Corporate Support Platform	1,480	-	-	-	1,480
906519 IT Business Intelligence Platform	380	-	-	-	380
906520 IT Scheduling Platform	2,950	-	-	-	2,950
906524 Business Continuity Emergency Plan	50	-	-	-	50
906526 Para T backup cameras	67	-	-	-	67
906527 IT Maintenance Platform	2,516	-	-	-	2,516
	12,111	-	-	-	12,111
Grand Total	35,965	20,450	78	38	56,531

**City of Ottawa
Transit Commission
Capital Program
In Thousands (\$000)**

2012 Draft Budget

Service Area: Transit Services							
Category	2012 Capital Budget	Revenues	Tax Supported/ Dedicated Reserves	Gas Tax	Rate Supported Reserves	Development Charges	Debt
Renewal of City Assets	43,870	-	23,420	20,450	-	-	-
Growth	550	-	434	-	-	78	38
Regulatory	-	-	-	-	-	-	-
Strategic Initiatives	12,111	-	12,111	-	-	-	-
Total	56,531	-	35,965	20,450	-	78	38

City of Ottawa
Service Area: Transit Services
In Thousands (\$000)

2012 Draft Budget

Program Information				Financial Details																																																													
Buildings-Transit																																																																	
Dept: Infrastructure Services	Category: Renewal of City Assets		Ward: Multiple	Year of Completion: Various																																																													
<p>The Buildings and Parks Program provides for life cycle renewal and replacement works to existing building and park assets. Detailed scope of work for specific projects extend to a wide assortment of work such as roof replacement, building preservation, building mechanical and electrical systems, park play structures, hard landscaping, arena and pool equipment and unscheduled work. Annual programming provides allocations as required to core project cost groupings - buildings and parks - for each of the service areas as follows:</p> <table border="1"> <thead> <tr> <th>Service Area</th> <th>Buildings</th> <th>Parks</th> <th>Accessibility</th> </tr> </thead> <tbody> <tr> <td>Parks & Recreation</td> <td>\$ 6,554</td> <td>\$900</td> <td>\$1,700</td> </tr> <tr> <td>Transit Services</td> <td>\$ 4,300</td> <td></td> <td></td> </tr> <tr> <td>General Government</td> <td>\$ 718</td> <td></td> <td>\$ 225</td> </tr> <tr> <td>Library Services</td> <td>\$ 580</td> <td></td> <td></td> </tr> <tr> <td>Road Services</td> <td>\$ 491</td> <td></td> <td></td> </tr> <tr> <td>By-Law Services</td> <td>\$ 303</td> <td></td> <td></td> </tr> <tr> <td>Fire Services</td> <td>\$ 292</td> <td></td> <td></td> </tr> <tr> <td>Cultural Services</td> <td>\$ 227</td> <td></td> <td></td> </tr> <tr> <td>Social Services</td> <td>\$ 163</td> <td></td> <td></td> </tr> <tr> <td>Long Term Care</td> <td>\$ 133</td> <td></td> <td>\$ 75</td> </tr> <tr> <td>Water Services</td> <td>\$ 47</td> <td></td> <td></td> </tr> <tr> <td>Child Care Services</td> <td>\$ 31</td> <td></td> <td></td> </tr> <tr> <td>Authority Request</td> <td>\$13,839</td> <td>\$900</td> <td>\$2,000</td> </tr> </tbody> </table>				Service Area	Buildings	Parks	Accessibility	Parks & Recreation	\$ 6,554	\$900	\$1,700	Transit Services	\$ 4,300			General Government	\$ 718		\$ 225	Library Services	\$ 580			Road Services	\$ 491			By-Law Services	\$ 303			Fire Services	\$ 292			Cultural Services	\$ 227			Social Services	\$ 163			Long Term Care	\$ 133		\$ 75	Water Services	\$ 47			Child Care Services	\$ 31			Authority Request	\$13,839	\$900	\$2,000	2012 Request	4,300	Unspent Previous Authority		5,041	
				Service Area	Buildings	Parks	Accessibility																																																										
				Parks & Recreation	\$ 6,554	\$900	\$1,700																																																										
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Revenues	-	Rate Supported		-																																																													
Tax Supported/ Dedicated	4,300	Development Charges		-																																																													
Gas Tax	-	Debt		-																																																													
Forecast	2012	2013	2014	2015																																																													
Authority	4,300	3,017	3,600	3,600																																																													
Spending Plan	9,341	3,017	3,600	3,600																																																													
FTE's Operating Impact	-	-	-	-																																																													

Program funding requirements to support project needs are defined in the Long Range Financial Plan. Actual budget allocations for these programs are adjusted to reflect change in need and affordability. Forecasts are based on bulk allocations that will be detailed in future budget submissions. Project Cost Group Summaries are provided following this program summary.

Project	Ward	Location/Description	\$000's
906443 Buildings-Transit	CW		4,300
The Buildings budget allocation has been adjusted to reflect change in need and affordability. Detailed information and costs associated with specific components and projects are as follows.			
BILLINGS BRIDGE TRANSITWAY STATION	17	REPLACE COMPLETE ELEVATOR SYSTEM (OCT#043) NORTH PLATFORM	304
BILLINGS BRIDGE TRANSITWAY STATION	17	REPLACE ALUMINUM ENTRANCE DOORS AND DOOR FRAMES	77
CITY WIDE: GENERAL FACILITIES	CW	REPLACE POLE LIGHTS AND FIXTURES: TRANSITWAY STATIONS WESTBORO TO BASELINE	510
CITY WIDE: TRANSIT SERVICES FACILITIES	CW	INTERNAL PROJECT MANAGEMENT SERVICES	225
CITY WIDE: TRANSIT SERVICES FACILITIES	CW	UNSCHEDULED WORKS: TRANSIT FACILITIES	160
GREENBORO TRANSITWAY STATION	10	REPLACE ELEVATOR SYSTEM (OCT#036) WEST PLATFORM	304
HERON TRANSITWAY STATION	17	DRAINAGE STUDY AND REMEDIATION	50
LINCOLN FIELDS TRANSITWAY STATION	07	FLOORING REPLACEMENT	102
LYCEE CLAUDEL TRANSITWAY STATION	17	WATER INFILTRATION - REMEDIATION WORK	81
LYCEE CLAUDEL TRANSITWAY STATION	17	REPLACE ELEVATOR SYSTEM (OCT#025) WEST PLATFORM	304
OFFICE AND SOUTH GARAGE- 805 BELFAST	18	REPLACE ROOF OFFICE	51
PARA TRANSPO BUILDING - 875 BELFAST	18	REPLACE WASHROOM PARTITIONS COUNTERS AND PLUMBING (MEN AND WOMEN)	156
PARA TRANSPO BUILDING - 875 BELFAST	18	REPLACE BASEMENT VENTILATION (HVAC)	261
RIVERSIDE HOSPITAL TRANSITWAY STATION	18	REPLACE COMPLETE ELEVATOR SYSTEM (OCT#029) WEST PLATFORM	304
RIVERSIDE HOSPITAL TRANSITWAY STATION	18	REPLACE UNDERPASS HID LIGHTING SYSTEM	71
RIVERSIDE HOSPITAL TRANSITWAY STATION	18	REPLACE COMPLETE ELEVATOR SYSTEM (OCT#028) EAST PLATFORM	304
SMYTH TRANSITWAY STATION	17	REPLACE ELEVATOR SYSTEM (OCT#027) WEST PLATFORM	304
SOUTH GARAGE - ST. LAURENT	18	REPLACE SEWAGE PUMPS/CONTROLLER IN TURNING AREA	36
SOUTH GARAGE - ST. LAURENT	18	REPLACE ROOF AREA 8,5	288
SOUTH GARAGE - ST. LAURENT	18	REPLACE EMG POWER PANELS TXFRS STARTERS COUNTDOWN AREA	18
SOUTH GARAGE - ST. LAURENT	18	REPLACE O/H DOOR - COUNTDOWN AREA LANE A	71
SOUTH KEYS TRANSITWAY STATION	10	REPLACE ELEVATOR SYSTEM (OCT#038) WEST PLATFORM	304
WALKLEY TRANSITWAY STATION	16	REPLACE ASPHALT RAMP AND PLATFORMS	15

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Program Information		Financial Details				
Transit Roads & Structures						
Dept: Infrastructure Services	Category: Renewal of City Assets	Ward: Multiple	Year of Completion: Various			
<p>The Transit Roads & Structures (non rail) Program provides for condition assessments, lifecycle renewal, rehabilitation and reconstruction works undertaken on the City's existing roadways and structures dedicated to transit.</p> <p>The program is focused on:</p> <ul style="list-style-type: none"> • Roads and Park & Ride Areas (renewal of roadways and parking dedicated to transit); • Transitway Structures (renewal of bridges, culverts and retaining walls serving the dedicated transit network); • Project Scoping and Engineering. <p>Program funding requirements to support renewal needs are defined in the Long Range Financial Plan. Actual budget allocations for these programs are adjusted to reflect change in need and affordability. Detailed information and costs associated with specific components and projects follow this program summary page.</p>		2012 Request	4,310	Unspent Previous Authority		3,541
		Revenues	-	Rate Supported		-
		Tax Supported/ Dedicated	1,510	Development Charges		-
		Gas Tax	2,800	Debt		-
		Forecast	2012	2013	2014	2015
		Authority	4,310	4,570	3,500	7,380
		Spending Plan	7,851	4,570	3,500	7,380
		FTE's Operating Impact	-	-	-	-

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Project	Ward	Location/Description	\$000's
906497 Scoping Pre/Post TWAY Roads			CW 30
<p>Scoping and design briefs are necessary to adequately define transit road conditions, coordination requirements and project limits prior to initiating design stages. Post construction funding is required to address assessments and unplanned/unexpected adjustments outside the original implementation of project funding.</p>			
906498 Transitway Roads			CW 1,030
<p>This program provides for engineering and construction activities to maintain and rehabilitate the existing transit roadway infrastructure. The activities include asphalt overlays, rehabilitation of concrete pavements and other surface repairs/rehabilitation works on roadways dedicated to transit and at transit stations.</p>			
EAST TRANSITWAY - PEDESTRIAN PATHWAY	11	BLAIR PEDESTRIAN OVERPASS - SOUTH END to 50 m SOUTH	
NORTH OF TELESAT CRT		(TOWARDS JAMES NAISMITH)	
EAGLESON EAST PARK AND RIDE LOT -	8	PARK AND RIDE to EAGLESON RD	
SIDEWALK ONLY			
WEST TRANSITWAY	15	TUNNEYS STATION to BAYVIEW STATION (WEST LIMIT)	
WESTBORO STATION UPPER LEVEL	15	ATHLONE AV to TWEEDSMUIR AV	
SOUTHEAST TRANSITWAY	16, 17	HERON RD to WALKLEY STATION, NORTH LIMIT	
SOUTHEAST TRANSITWAY	10,16	WALKLEY STATION, NORTH LIMIT to GREENBORO STATION,	
		NORTH LIMIT	
ACCESS RAMP EAST OF TRAIN TRANSIT	18	EAST TRANSITWAY to TREMBLAY RD	
STATION			
ACCESS RAMP AT LEES STATION	17	CENTRAL TRANSITWAY to LEES AV	
CENTRAL TRANSITWAY - HURDMAN	17	WEST LOOP to SE TRANSITWAY	
STATION			

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Project	Ward	Location/Description	\$000's
906499 Scoping Pre/Post TWAY Structures	CW		120
<p>Scoping and design briefs for Transitway structures are necessary to adequately define conditions, coordination requirements and explore renewal options prior to initiating design stages. Post construction funding is required to address assessments and unplanned/unexpected adjustments outside the original implementation of project funding.</p>			
906500 Transitway Structures	CW		1,800
<p>This component of the program provides for the engineering and construction activities relating to repair and rehabilitation of various transitway structures to address deficiencies over their service life. The size and complexity of the projects vary considerably. The activities are scheduled based on needs identified through the Structures Asset Management programs.</p>			
SW Twy - Baseline Rd O/P Transitway	8	Baseline Rd over Transitway	
E Twy - St Laurent Stn Central & East	13	E Twy St Laurent Stn	
Tunnels			
MacKenzie King Bridge Bus Lane - CB	12	Albert St/Slater St.Between Elgin and Nicholas	
Relocation			
906501 Transitway Structures - Site Specific	CW		300
<p>Funding is required to undertake reactively engineering, design and construction of renewal works that are not budgeted through any other renewal program or unexpected items that may arise over the course of the year.</p>			
906502 Bridge Salt Prot./Conc Patchin	CW		400
<p>This project provides funding for salt protection, small-scale concrete patch repairs and joint seal replacement at identified Transitway structures in the Transit Network. These preventative maintenance and renewal needs are defined to reach the expected service life or defer expensive major renewals.</p>			

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Project	Ward	Location/Description	\$000's
906503 Regulatory Structural Inspections TWAY	CW		120
<p>Ontario Regulation 104/97 Standards for Bridges requires bi-annual inspection of all bridges in accordance with the Ontario Structure Inspection Manual. The inspection will not only ensure the structural integrity of Transitway structures but also help determine the condition of the structures, renewal needs and renewal programming.</p>			
906504 Crack Sealing - Transit	CW		100
<p>Sealing of cracks in asphalt concrete pavements is a necessary and important treatment to mitigate the infiltration of water into the pavement structure, prevent spalling and ravelling of unsealed cracked edges. Crack sealing is typically applied to pavements that are 3 - 5 years old and can extend pavement service life by 3 - 5 years. Current funding will allow city wide implementation of this treatment along the transitway.</p>			
906505 Transit Structures - Drainage	CW		310
<p>This project provides funding for condition assessment, design and replacement of drainage culverts located on the transit network.</p>			
906506 Slope Stabilization-Transit	CW		100
<p>This project provides the authority necessary to undertake investigations, scope definition and remediation of localized instances of transitway slope stability improvements and rock face stabilization.</p>			

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Program Information	Financial Details
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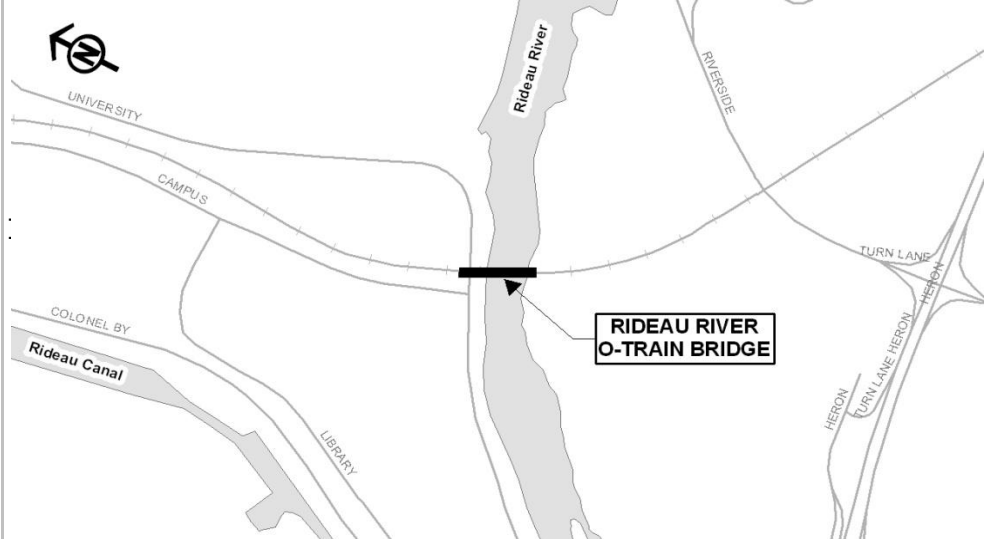
Transit Rail Structures

Dept: Infrastructure Services	Category: Renewal of City Assets	Ward: Multiple	Year of Completion: Various
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The Transit Rail Structures Program provides for condition assessments, rehabilitation and reconstruction works undertaken on the O-Train structures (non rail / rail bed - infrastructure).

Program funding requirements to support renewal needs are defined in the Long Range Financial Plan. Actual budget allocations for these programs are adjusted to reflect change in need and affordability. Detailed information and costs associated with specific components and projects follow this program summary page.

2012 Request	2,870	Unspent Previous Authority		1,736
Revenues	-	Rate Supported	-	
Tax Supported/ Dedicated	170	Development Charges	-	
Gas Tax	2,700	Debt	-	
Forecast	2012	2013	2014	2015
Authority	2,870	3,820	1,770	2,160
Spending Plan	4,606	3,820	1,770	2,160
FTE's	-	-	-	-
Operating Impact	-	-	-	-

Project	Ward	Location/Description	\$000's
904730 Rideau River O-Train Bridge	16		2,000
<p>The 2011 authority request was required for engineering for the next phase of rehabilitation of the Railway Bridge that carries the O-Train over Rideau River. The 2012 scope of work includes structure coating and seismic retrofitting.</p>		 <p>The map shows the Rideau River flowing through the center. To the west, the Rideau Canal is visible. Several streets cross the river: UNIVERSITY, CAMPUS, COLONEL BY, LIBRARY, RIVERSIDE, TURN LANE, and HERON. A black rectangle on the river indicates the location of the 'RIDEAU RIVER O-TRAIN BRIDGE'. A north arrow is located in the top left corner of the map area.</p>	
906507 O-Train Structures	CW		750
<p>This component of the program provides for the engineering and construction activities relating to repair and rehabilitation of various O-Train structures to address deficiencies over their service life. The size and complexity of the projects vary considerably. The activities are scheduled based on needs identified through the Structures Asset Management programs.</p>			
O-Train Dows Lake Tunnel	16/17	O-Train at Dow's Lake	
O-Train O/P Carleton U Ped Pathway	17	0.10 km N of Rideau River RF Con B Lot N	
906508 Regulatory Structural Inspections OT	CW		120
<p>Ontario Regulation 104/97 Standards for Bridges requires bi-annual inspection of all bridges in accordance with the Ontario Structure Inspection Manual. The inspection will not only ensure the structural integrity of Transitway structures but also help determine the condition of the structures, renewal needs and renewal programming.</p>			

Project Information		Financial Details			
905978 Para Bus Replacement					
Dept: Transit Services	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2016		
Lifecycle replacement of the aging Para Transpo fleet of buses.	2012 Request	13,000	Unspent Previous Authority		-
	Revenues	-	Rate Supported		-
	Tax Supported/ Dedicated	50	Development Charges		-
	Gas Tax	12,950	Debt		-
	Forecast	2012	2013	2014	2015
	Authority	13,000	-	-	-
	Spending Plan	13,000	-	-	-
	FTE's	-	-	-	-
	Operating Impact	-	-	-	-
	906432 Bus Equipment Replacement-2012				
Dept: Transit Services	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2015		
This program is designed for the timely replacement of existing bus and shop equipment that has reached its useful life. In order to keep over 1,000 buses on the road, as well as to ensure the appropriate level of service, various types of tools and equipment require replacement on an ongoing basis, dependent upon age, usage and function. Mandatory Ministry of Transportation inspections necessitate the maintenance and repair of equipment according to a standard and this project identifies the cost associated with the repair, calibration and replacement of tools as well as shop and test equipment required to meet this standard. The introduction of "Line Replaceable Units" into inventory is to reduce vehicle downtime and increase reliability and availability.	2012 Request	2,000	Unspent Previous Authority		2,582
	Revenues	-	Rate Supported		-
	Tax Supported/ Dedicated	-	Development Charges		-
	Gas Tax	2,000	Debt		-
	Forecast	2012	2013	2014	2015
	Authority	2,000	1,000	1,000	1,000
	Spending Plan	2,000	1,000	1,000	1,000
	FTE's	-	-	-	-
	Operating Impact	-	-	-	-

Project Information		Financial Details			
906513 Non-Revenue Vehicle Replacement - 2012					
Dept: Transit Services	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2015		
<p>This program is designed to update and replace over 270 miscellaneous support vehicles supporting Transit Services daily operations including security, supervision, maintenance, stores, revenue generation and others. The fleet has light and heavy vehicles and much equipment with various lifecycles: 3 to 15 years or more.</p> <p>The reliability of the bus service is dependent in part on the timely renewal of the non-revenue transit fleet which provides necessary support functions. Years of failing to timely replace these assets have jeopardized support functions as some vehicles are over 20 years. This level of funding is required to maintain operational effectiveness and to rejuvenate the aging support fleet. Further delays in replacement decrease the ability to provide revenue service at low cost-ratio to the taxpayer and users of the service.</p>	2012 Request	1,380	Unspent Previous Authority		1,487
	Revenues	-	Rate Supported		-
	Tax Supported/ Dedicated	1,380	Development Charges		-
	Gas Tax	-	Debt		-
	Forecast	2012	2013	2014	2015
	Authority	1,380	1,300	1,300	1,300
	Spending Plan	1,380	1,300	1,300	1,300
	FTE's	-	-	-	-
	Operating Impact	-	-	-	-
	906516 Transit Fac - Operational Response -2012				
Dept: Transit Services	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2015		
<p>This program is designed to update and retrofit the Transit Maintenance facilities. The 2011 request will allow to complete a building condition assessment including mechanical and electrical assessment. In addition the program will allow to assess functional requirements for the St. Laurent garage facility and develop tender ready documents and budget requirements for the desired renovation.</p> <p>Transit Maintenance provides Transit Services with the capacity to serve our clients with a safe and efficient fleet. It is crucial to provide an appropriate working environment for staff in order to provide efficient maintenance service. Should our maintenance facilities not be maintained and upgraded, the potential impact is on Transit's capacity to deliver service to the public. This program ensures our commitment to service excellence and community sustainability.</p>	2012 Request	500	Unspent Previous Authority		2,617
	Revenues	-	Rate Supported		-
	Tax Supported/ Dedicated	500	Development Charges		-
	Gas Tax	-	Debt		-
	Forecast	2012	2013	2014	2015
	Authority	500	1,500	1,000	1,000
	Spending Plan	500	1,500	1,000	1,000
	FTE's	-	-	-	-
	Operating Impact	-	-	-	-

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Project Information		Financial Details			
906517 Trans Fac -Renewal of Ops Assets-2012					
Dept: Transit Services	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2015		
<p>The 2012 additional funding request is to address the capacity of additional administrative work area at the St. Laurent garage north building. The 2012 funding envelop will be utilized to conduct structural surveys and a condition assessment of all mechanical and electrical equipment.</p>	2012 Request	425	Unspent Previous Authority		7,177
	Revenues	-	Rate Supported		-
	Tax Supported/ Dedicated	425	Development Charges		-
	Gas Tax	-	Debt		-
	Forecast	2012	2013	2014	2015
	Authority	425	1,500	1,500	1,500
	Spending Plan	425	1,500	1,500	1,500
	FTE's	-	-	-	-
	Operating Impact	-	-	-	-
	906521 Building Capacity Improvements				
Dept: Transit Services	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2015		
<p>2012 Funding is required for 805 Belfast Relocation project critical completion 2012. In addition, funding required to address all post ParaTranspo move requirements for both maintenance and administration.</p>	2012 Request	8,085	Unspent Previous Authority		14,930
	Revenues	-	Rate Supported		-
	Tax Supported/ Dedicated	8,085	Development Charges		-
	Gas Tax	-	Debt		-
	Forecast	2012	2013	2014	2015
	Authority	8,085	4,000	4,000	4,000
	Spending Plan	8,085	4,000	4,000	4,000
	FTE's	-	-	-	-
	Operating Impact	-	-	-	-

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906522 Transitway Yearly Rehab					
Dept: Transit Services	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2015		
<p>This project will provide the funding to complete the OC Transpo yearly rehabilitation of existing Transitway station. This will include the condition assessment of existing Transitway stations and all Transitway infrastructure rehabilitation projects. In addition, this project will incorporate for the new branding or all Transitway infrastructure.</p> <p>The said project will allow to ensure the implementation of security and health and safety components to ensure the safety of our operators, staff and clients.</p>	2012 Request	5,500	Unspent Previous Authority		-
	Revenues	-	Rate Supported		-
	Tax Supported/ Dedicated	5,500	Development Charges		-
	Gas Tax	-	Debt		-
	Forecast	2012	2013	2014	2015
	Authority	5,500	1,430	1,470	1,510
	Spending Plan	5,500	1,430	1,470	1,510
	FTE's	-	-	-	-
	Operating Impact	-	-	-	-
	906525 AVM upgrade to new Artic Fleet				
Dept: Transit Services	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2015		
<p>Initiative to expand our fleet of Invero & Hybrids with Clever Devices AVM monitoring software to improve fleet reliability similar to the articulated bus fleet which have this feature factory installed. Will allow for fuel management initiative to proceed.</p>	2012 Request	1,500	Unspent Previous Authority		-
	Revenues	-	Rate Supported		-
	Tax Supported/ Dedicated	1,500	Development Charges		-
	Gas Tax	-	Debt		-
	Forecast	2012	2013	2014	2015
	Authority	1,500	-	-	-
	Spending Plan	1,500	-	-	-
	FTE's	-	-	-	-
	Operating Impact	-	-	-	-

Project Information		Financial Details			
906512 Non-Revenue Vehicle Additions - 2012					
Dept: Transit Services	Category: Growth	Ward: CW	Year of Completion: 2015		
<p>Non-Revenue Vehicle Growth as required by Client Business Models and Service Delivery requirements along with Associated Transit Station Maintenance Requirements to increase and sustain the required levels of maintenance of facilities and transit infrastructure. The funds reflect modest increase in miscellaneous vehicles to support these transit service levels and annual expansions.</p> <p>The 2012 Growth units that will be required for Transitway Station and Transitway maintenance are two (2) municipal articulated tractors with all of the required and associated attachments, and one (10) Cube Type Van equipped with the required functionality.</p>	2012 Request	550	Unspent Previous Authority		593
	Revenues	-	Rate Supported		-
	Tax Supported/ Dedicated	434	Development Charges		78
	Gas Tax	-	Debt		38
	Forecast	2012	2013	2014	2015
	Authority	550	110	120	110
	Spending Plan	550	110	120	110
	FTE's	-	-	-	-
	Operating Impact	-	-	-	-

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Project Information		Financial Details			
905497 2010 IT E-Learning & Video Enhancement					
Dept: Transit Services	Category: Strategic Initiatives	Ward: CW	Year of Completion: 2012		
Integrate an e-Learning program to contribute to our integrated training program; Purchase software to create e-Learning platform; Create, purchase and develop LMS platform.	2012 Request	620	Unspent Previous Authority		132
	Revenues	-	Rate Supported		-
	Tax Supported/ Dedicated	620	Development Charges		-
	Gas Tax	-	Debt		-
	Forecast	2012	2013	2014	2015
	Authority	620	60	60	60
	Spending Plan	620	60	60	60
	FTE's	-	-	-	-
	Operating Impact	-	-	-	-
	906433 IT Transit Customer Svce Platform 2012				
Dept: Transit Services	Category: Strategic Initiatives	Ward: CW	Year of Completion: 2015		
Upgrade and enhancement to the Customer Service systems and applications deployed at Transitway Stations, on the Web or mobile. Enhancements are required on our IVR systems as well as our Teledon Customer Information Display as all these technologies are now obsolete and without vendor support. This includes updates of both the front end as well as the back-end systems. Customer Relationship Management updates for the fixed route is also required to properly answer and track customer requests. This platform is included in the IT Roadmap.	2012 Request	1,900	Unspent Previous Authority		2,588
	Revenues	-	Rate Supported		-
	Tax Supported/ Dedicated	1,900	Development Charges		-
	Gas Tax	-	Debt		-
	Forecast	2012	2013	2014	2015
	Authority	1,900	1,150	350	100
	Spending Plan	1,900	1,150	350	100
	FTE's	-	-	-	-
	Operating Impact	-	-	-	-

Project Information		Financial Details			
906510 Transitway Infrastructure Security					
Dept: Transit Services	Category: Strategic Initiatives	Ward: CW	Year of Completion: 2015		
To proactively mitigate emergent security/safety issues that, left unaddressed, would result in increased risk and expose staff, the public and the City. Additional monies are being sought to sustain Program throughout the Transitway (all stations).	2012 Request	160	Unspent Previous Authority		131
	Revenues	-	Rate Supported		-
	Tax Supported/ Dedicated	160	Development Charges		-
	Gas Tax	-	Debt		-
	Forecast	2012	2013	2014	2015
	Authority	160	160	160	160
	Spending Plan	160	160	160	160
	FTE's	-	-	-	-
	Operating Impact	-	-	-	-
	906518 IT Corporate Support Platform				
Dept: Transit Services	Category: Strategic Initiatives	Ward: CW	Year of Completion: 2015		
Support the on-going computer systems upgrades, new procurement and software licensing as part of day-to-day operations as well as sustainment of our current systems. It will be used to equip Transit Facilities Maintenance staff with mobility to increase their efficiency on the road with direct access to information and reporting. The IT Transit Zone deployed in 2011 will need increased capacity as we are moving operational applications from City IT into it to ensure 24 x 7 support. Staffing for the 24 x 7 support is included. Consultant services required for strategic directions in IT Business Continuity are also part of the budget. This platform is identified in the eTranspo IT Roadmap.	2012 Request	1,480	Unspent Previous Authority		1,221
	Revenues	-	Rate Supported		-
	Tax Supported/ Dedicated	1,480	Development Charges		-
	Gas Tax	-	Debt		-
	Forecast	2012	2013	2014	2015
	Authority	1,480	250	400	250
	Spending Plan	1,480	250	400	250
	FTE's	-	-	-	-
	Operating Impact	-	-	-	-

Project Information		Financial Details			
906519 IT Business Intelligence Platform					
Dept: Transit Services	Category: Strategic Initiatives	Ward: CW	Year of Completion: 2015		
<p>The primary goal is to provide management with a portal that will deliver synthetic information based on current and future data sources that are used to derive Key Performance Indicators. This will assist in creating a fact-based decision-making culture, allowing for more fine-grained analyses of overall operations, and therefore providing the necessary details for system optimization. This platform is identified in the IT Roadmap.</p>	2012 Request	380	Unspent Previous Authority		870
	Revenues	-	Rate Supported		-
	Tax Supported/ Dedicated	380	Development Charges		-
	Gas Tax	-	Debt		-
	Forecast	2012	2013	2014	2015
	Authority	380	180	150	150
	Spending Plan	380	180	150	150
	FTE's	-	-	-	-
	Operating Impact	-	-	-	-
	906524 Business Continuity Emergency Plan				
Dept: Transit Services	Category: Strategic Initiatives	Ward: CW	Year of Completion: 2015		
<p>In keeping with the corporate decision to implement a City wide business continuity program and the creation of individual business continuity plans, consultant services are required. This would facilitate the initial planning phase, completion and implementation of Transit Services business continuity plan.</p>	2012 Request	50	Unspent Previous Authority		17
	Revenues	-	Rate Supported		-
	Tax Supported/ Dedicated	50	Development Charges		-
	Gas Tax	-	Debt		-
	Forecast	2012	2013	2014	2015
	Authority	50	-	-	-
	Spending Plan	50	-	-	-
	FTE's	-	-	-	-
	Operating Impact	-	-	-	-

Project Information		Financial Details				
906526 Para Transpo backup cameras						
Dept: Transit Services	Category: Strategic Initiatives	Ward: CW	Year of Completion: 2015			
To reduce / eliminate backup accidents to the Para Transpo fleet of specialized wheelchair vans.		2012 Request	67	Unspent Previous Authority		-
		Revenues	-	Rate Supported		-
		Tax Supported/ Dedicated	67	Development Charges		-
		Gas Tax	-	Debt		-
		Forecast	2012	2013	2014	2015
		Authority	67	-	-	-
		Spending Plan	67	-	-	-
		FTE's	-	-	-	-
		Operating Impact	-	-	-	-
		906527 IT Maintenance Platform				
Dept: Transit Services	Category: Strategic Initiatives	Ward: CW	Year of Completion: 2015			
We are required to proceed with the implementation of Lock-out and Tag-out as well as Automated External Defibrillator Safety Program Implementation as per Canada Labour Code for all our Maintenance facilities to bring our maintenance organization into Compliance. We also need to implement a full fuel and fluid management system in-line with the Auditor's recommendation. Our current fuel management system requires a manual entry that causes data corruption and needs constant reconciliation. The new system will provide an end-to-end automatic transaction processing including key vehicle data that is required for proper maintenance. Presently there is no automatic fluid dispensing system and therefore limited ways of collecting information about consumption per vehicle; the new system will address this major shortcoming.		2012 Request	2,516	Unspent Previous Authority		-
		Revenues	-	Rate Supported		-
		Tax Supported/ Dedicated	2,516	Development Charges		-
		Gas Tax	-	Debt		-
		Forecast	2012	2013	2014	2015
		Authority	2,516	-	-	-
		Spending Plan	2,516	-	-	-
		FTE's	-	-	-	-
		Operating Impact	-	-	-	-

Project Information		Financial Details			
906511 IT Operational & Control Centre Platform					
Dept: Transit Services	Category: Strategic Initiatives	Ward: CW	Year of Completion: 2015		
<p>In addition to previous years' investments, this year will see the deployment of display at each garage dispatch lounges to cut on our paper consumption as per today's process. This will provide our operator with real-time information on the schedule and requirements to fill piecework. A project to provide current control room backup is part of the scope to have a backup solution in case of problems with the existing facility. Expansion of the current control room display wall to accommodate more camera display to enable a better view of the Transitway platform load, is to be done along with providing for more control desk in the Control Centre to optimise the bus traffic flow in light of the Transitway closure for the LRT works. This is part of the IT Roadmap approved by the Commission and Council.</p>	2012 Request	1,588	Unspent Previous Authority		2,555
	Revenues	-	Rate Supported		-
	Tax Supported/ Dedicated	1,588	Development Charges		-
	Gas Tax	-	Debt		-
	Forecast	2012	2013	2014	2015
	Authority	1,588	3,965	150	3,200
	Spending Plan	1,588	3,965	150	3,200
	FTE's	-	-	-	-
	Operating Impact	-	-	-	-
	906520 IT Scheduling Platform				
Dept: Transit Services	Category: Strategic Initiatives	Ward: CW	Year of Completion: 2015		
<p>The scheduling platform is key to OC Transpo's operations for the Fixed route services. In 2012 the Hastus platform will be extended from its present deployment to include the operator booking and dispatch functions in replacement of the legacy in-house Workforce Management Software (WMS) that has now reached end of life. This initiative is in-line with the eTranspo initiative of IT application rationalisation with a minimum number of vendors to facilitate long term support. The scheduling of all non-operator employees (maintenance staff, supervisors, dispatchers, transit law staff, facilities maintenance staff) will also be done using a vendor application already in use at the City to complete the transition from today from a mostly manual system to a highly automated process thus facilitating payroll data transfer. This is part of the IT Roadmap approved by the Commission and Council.</p>	2012 Request	2,950	Unspent Previous Authority		138
	Revenues	-	Rate Supported		-
	Tax Supported/ Dedicated	2,950	Development Charges		-
	Gas Tax	-	Debt		-
	Forecast	2012	2013	2014	2015
	Authority	2,950	85	85	500
	Spending Plan	2,950	85	85	500
	FTE's	-	-	-	-
	Operating Impact	-	-	-	-

City of Ottawa
Service Area: Transit Services
In Thousands (\$000)

2012 Draft Budget

Project Information		Financial Details				
906434 IT Security Platform 2012						
Dept: Transit Services	Category: Strategic Initiatives	Ward: CW	Year of Completion: 2015			
CAD-AVL Existing internal system requires investment to resolve existing known deficiencies and to support efficiencies available through implementation of smartbus technologies (text messaging, etc.). Leverage new scheduling & work management software being installed 2011. This is part of the IT Roadmap approved by the Commission and Council.		2012 Request	400	Unspent Previous Authority		3,209
		Revenues	-	Rate Supported		-
		Tax Supported/ Dedicated	400	Development Charges		-
		Gas Tax	-	Debt		-
		Forecast	2012	2013	2014	2015
		Authority	400	-	-	500
		Spending Plan	400	-	-	500
		FTE's	-	-	-	-
		Operating Impact	-	-	-	-

**City of Ottawa
Transit Commission
Capital Program Forecast
In Thousands (\$000)**

2012 Draft Budget

Project Description	2012	2013	2014	2015	Total
Transit Services					
Renewal of City Assets					
900300 IT Smartcard	-	-	-	200	200
904730 Rideau River O-Train Bridge	2,000	3,000	-	-	5,000
905972 Bus Refurbishment & Modifications - 2011	-	15,285	12,580	17,655	45,520
905974 Facility Rationalization	-	1,000	1,000	1,000	3,000
905977 O-Train & Rail Lifecycle - 2011	-	-	250	300	550
905978 Para Bus Replacement	13,000	-	-	-	13,000
905984 Transitway Accessibility improvements	-	500	500	500	1,500
906103 Renewal Transit Park & Ride	-	-	-	1,200	1,200
906109 Scoping Pre/Post O-Train Struc	-	200	150	110	460
906169 LRT Transition	-	-	6,432	12,403	18,835
906205 LRT / Bus Leases	-	-	-	1,540	1,540
906432 Bus Equipment Replacement-2012	2,000	1,000	1,000	1,000	5,000
906443 Buildings-Transit	4,300	3,017	3,600	3,600	14,517
906497 Scoping Pre/Post TWAY Roads	30	60	50	140	280
906498 Transitway Roads	1,030	1,100	1,100	1,870	5,100
906499 Scoping Pre/Post TWAY Structures	120	80	80	200	480
906500 Transitway Structures	1,800	1,160	1,000	2,100	6,060
906501 Transitway Structures - Site Specific	300	300	300	300	1,200
906502 Bridge Salt Prot./Conc Patchin	400	400	400	600	1,800
906503 Regulatory Structural Inspections TWAY	120	120	120	120	480
906504 Crack Sealing - Transit	100	100	100	100	400
906505 Transit Structures - Drainage	310	250	250	250	1,060
906506 Slope Stabilization-Transit	100	1,000	100	100	1,300
906507 O-Train Structures	750	500	1,500	1,800	4,550
906508 Regulatory Structural Inspections OT	120	120	120	250	610
906513 Non-Revenue Vehicle Replacement - 2012	1,380	1,300	1,300	1,300	5,280
906516 Transit Fac - Operational Response -2012	500	1,500	1,000	1,000	4,000

**City of Ottawa
Transit Commission
Capital Program Forecast
In Thousands (\$000)**

2012 Draft Budget

Project Description	2012	2013	2014	2015	Total
906517 Trans Fac -Renewal of Ops Assets-2012	425	1,500	1,500	1,500	4,925
906521 Building Capacity Improvements	8,085	4,000	4,000	4,000	20,085
906522 Transitway Yearly Rehab	5,500	1,430	1,470	1,510	9,910
906525 AVM upgrade to new Artic Fleet	1,500	-	-	-	1,500
906545 Preservation - Transitway Roads	-	-	-	400	400
	43,870	38,922	39,902	57,048	179,742
Growth					
905507 2010 Bus Growth	-	4,250	-	770	5,020
906512 Non-Revenue Vehicle Additions - 2012	550	110	120	110	890
	550	4,360	120	880	5,910
Strategic Initiatives					
905150 Station Safety-Emergency Plan/Response	-	100	-	-	100
905497 2010 IT E-Learning & Video Enhancement	620	60	60	60	800
905506 2012 Simulator (training)	-	1,000	-	-	1,000
906433 IT Transit Customer Svce Platform 2012	1,900	1,150	350	100	3,500
906434 IT Security Platform 2012	400	-	-	500	900
906510 Transitway Infrastructure Security	160	160	160	160	640
906511 IT Operational & Control Centre Platform	1,588	3,965	150	3,200	8,903
906518 IT Corporate Support Platform	1,480	250	400	250	2,380
906519 IT Business Intelligence Platform	380	180	150	150	860
906520 IT Scheduling Platform	2,950	85	85	500	3,620
906524 Business Continuity Emergency Plan	50	-	-	-	50
906526 Para T backup cameras	67	-	-	-	67
906527 IT Maintenance Platform	2,516	-	-	-	2,516
	12,111	6,950	1,355	4,920	25,336
Grand Total	56,531	50,232	41,377	62,848	210,988

City of Ottawa
Transit Commission
Capital Works-in-Progress (at September 30th, 2011)
In Thousands (\$000)

Project Description	Authority	Total Expenditures & Commitments	Total Unspent Authority
Transit Services			
900292 Bus Equipment Replacement Program	18,068	17,301	767
900300 IT Smartcard	32,774	29,965	2,809
900362 IT Infrastructure - Para Transpo	1,867	1,827	40
900874 Bus Additions	97,574	96,577	997
901230 O Train Capital Works	5,057	4,923	134
902952 IT Transit Computer Sys New Initiatives	4,818	4,928	(110)
903401 Transitway System Improvements	2,660	2,468	192
903402 Transitway Capital Works	3,646	3,586	60
903751 Transitway Improvements/LRT	3,430	3,277	153
903780 Transit Garage	97,363	86,627	10,736
903960 Revenue Bus Replacement Program	89,256	78,343	10,913
904219 Transitway Structures	1,340	1,339	1
904246 2007 Transit Priority Measures	700	689	11
904247 2007 Transit Priority Corridor Implement	1,000	846	154
904483 Transitway Stations	4,000	2,750	1,250
904541 2008 Transit Priority Measures	1,330	1,333	(3)
904546 IT Next Stop Announcements	11,135	10,543	592
904547 Safety Operation Management System	1,050	618	432
904601 St Laurent Station	3,780	2,725	1,055
904607 IT Transit Management ReportingTool(GPS)	300	166	134
904610 IT Bus Radio System	14,375	12,003	2,372
904640 Storage & Control of Cores-Material Mgmt	250	96	154
904730 Rideau River O-Train Bridge	3,700	3,086	614
904769 Central Area Station Improvements	3,266	2,302	964
904867 Scoping Pre/Post Eng for 2010 (Roads)	115	66	49
904868 Transitway System Improvements	1,465	1,596	(131)

City of Ottawa
Transit Commission
Capital Works-in-Progress (at September 30th, 2011)
In Thousands (\$000)

Project Description	Authority	Total Expenditures & Commitments	Total Unspent Authority
904869 Transitway Structures	750	481	269
904907 2009 Transit Priority Corridors	1,000	486	514
904908 2009 Transit Priority Measures	1,580	1,539	41
904937 Scoping Pre/Post Eng - 2010 (Structures)	150	142	8
904959 Lifecycle Renewal Transit 2009	3,850	3,445	405
904964 Transit Facility Ops Response 2009	2,718	2,425	293
905146 Bus Additions	13,256	11,592	1,664
905147 Transitway Capital Works-2009	1,000	1,095	(95)
905149 O Train Capital Works - 2009	7,394	874	6,520
905150 Station Safety-Emergency Plan/Response	100	76	24
905151 Business Continuity-Emerg Plan/Response	25	8	17
905152 Building Capacity Improvement	23,061	8,131	14,930
905156 Non-Revenue Vehicles Replacement	1,300	1,289	11
905159 IT Transit Scheduling Platform	1,105	967	138
905160 Customer Service Platform	4,975	2,387	2,588
905163 Transit Infrastructure Security Mgmt	160	29	131
905170 Maintenance Equipment Replacement-2009	1,536	1,712	(176)
905173 Double Decker Infrastructure Study	300	-	300
905174 Transit Security Platform	3,722	513	3,209
905175 IT Business Intelligence Platform	1,100	230	870
905177 Transit Priority (Woodroffe/Baseline)	2,240	-	2,240
905183 TMP Supplementary Transit Network	2,500	1,078	1,422
905200 2009 Bus Refurbishing Program	13,800	13,754	46
905202 IT 2009 IT Infrastructure - Para Transpo	550	10	540
905203 IT 2009 Transit Vehicle Info Sys	6,855	3,915	2,940
905204 IT 2009 Transit computer Systems	2,105	1,514	591
905205 2009 Revenue Bus Replacement Program	51,624	45,289	6,335

City of Ottawa
Transit Commission
Capital Works-in-Progress (at September 30th, 2011)
In Thousands (\$000)

Project Description	Authority	Total Expenditures & Commitments	Total Unspent Authority
905206 2009 Miscellaneous Vehicle Additions	405	328	77
905293 ISF-Eagleson Park & RideLot Resurfacing	580	282	298
905295 ISF-PedestrianOvrpass-Woodroffe-Baseline	4,700	4,508	192
905296 ISF-Resurfacing-Transitway Blair Station	570	520	50
905297 ISF-Resurfacing - Twy St. Joseph On-Ramp	55	56	(1)
905298 ISF-Structures - Transitway Blair Ramp	850	478	372
905299 ISF-Structures -Transitway-Nicholas Ramp	1,300	1,038	262
905300 ISF-Structures - Twy - Sackville Bridge	200	194	6
905306 ISF-Baseline Station Tunnel	37,500	37,431	69
905330 ISF-Safety Impv - Albert and Slater	1,690	1,654	36
905331 ISF-Transitway Impv Prg - Blair Station	100	107	(7)
905332 ISF-Structures -Transit WallPreservation	1,000	774	226
905333 ISF-Refurbish Spv Facility-StLaurent Stn	23	24	(2)
905334 ISF-Transit Impv Program -St Laurent Stn	178	179	(1)
905335 ISF-Transit Impv Program - Hurdman Stn	75	33	42
905336 ISF-Transitway Impv Program - Lighting	75	80	(5)
905337 ISF-O-Train Corridor Upgrades	900	888	12
905439 2010 Transit Priority Corridors	1,000	198	802
905440 2010 Transit Priority Measures	1,600	539	1,061
905490 2010 Transitway System Improvements	750	26	724
905491 2010 Transitway Capital Projects	1,000	1,235	(235)
905492 2010 Transitway Stations	4,100	523	3,577
905493 2010 Transit Network Capital Projects	800	344	456
905494 2010 Transit Facilities Lifecycle	2,000	39	1,961
905497 2010 IT E-Learning & Video Enhancement	400	268	132
905498 2010 Miscellaneous Vehicle Replacement	1,577	1,118	459
905499 2010 Miscellaneous Vehicle Growth	200	31	169

City of Ottawa
Transit Commission
Capital Works-in-Progress (at September 30th, 2011)
In Thousands (\$000)

Project Description	Authority	Total Expenditures & Commitments	Total Unspent Authority
905500 2010 Bus Replacement	27,380	27,544	(164)
905501 IT 2010 Computer H&S	620	379	241
905502 2010 Bus Refurbishment	2,000	2,000	(0)
905503 2010 Train & Rail Lifecycle - O Train	3,029	1,627	1,402
905507 2010 Bus Growth	31,820	31,765	55
905508 Bus Equipment Replacement-2011	2,663	81	2,582
905562 Scoping Pre/Post Tway Roads - 2010	55	5	50
905563 Renewal Transitway Roads - 2010	900	900	0
905566 Renewal Transitway Structures	280	280	0
905567 Bridge Salt Prot./Conc Patching - Twy	1,000	701	299
905568 Crack Sealing - Transit	100	97	3
905569 Scoping Pre/Post O-Train Struc. - 2010	135	133	2
905570 O-Train Structures - 2010	400	174	226
905652 PofW Bridge Condition Assessment	1,500	319	1,181
905671 LCR - Transit	3,850	3,082	768
905700 Regulatory Structural Inspections - 2010	400	302	98
905858 New Flyer Articulated Bus Replacements	155,700	156,490	(790)
905893 IT Corporate Support Platform	1,364	143	1,221
905894 IT Operating & Control Centre Platform	2,556	1	2,555
905972 Bus Refurbishment & Modifications - 2011	17,405	2,090	15,315
905974 Facility Rationalization	3,895	257	3,638
905975 Non-Revenue Vehicle Additions - 2011	593	-	593
905976 Non-Revenue Vehicle Replacement - 2011	1,476	-	1,476
905977 O-Train & Rail Lifecycle - 2011	303	258	45
905979 O-Train Service Expansion	59,000	34,807	24,193
905980 Transit Brand Renewal	1,250	1,439	(189)
905981 Transit Fac - Operational Response -2011	2,500	177	2,323

City of Ottawa
Transit Commission
Capital Works-in-Progress (at September 30th, 2011)
In Thousands (\$000)

Project Description	Authority	Total Expenditures & Commitments	Total Unspent Authority
905982 Transit Fac -Renewal of Ops Assets-2011	7,750	573	7,177
905983 Transit Network Capital Projects - 2011	1,350	-	1,350
905984 Transitway Accessibility improvements	3,000	70	2,930
905998 2011 Transit Priority Corridors	2,000	202	1,798
905999 2011 Transit Priority Measures	1,600	199	1,401
906029 Buildings-Heritage - Transit	6,550	2,681	3,869
906101 Scoping Pre/Post Twy Roads -	30	1	29
906102 Transitway Roads	930	543	387
906104 Scoping Pre/Post Twy Struc. -	730	322	408
906105 Transitway Structures	2,170	479	1,691
906106 Bridge Salt Prot / Conc Patching	400	-	400
906107 Regulatory Structural Inspections	70	68	2
906108 Crack Sealing - Transit	100	98	2
906110 O-Train Structures	1,960	1,023	937
906111 Regulatory Structural Inspections	150	65	85
906156 ISF-Tilt Up Concrete Structure Sheds	800	801	(1)
906157 ISF-55 New Shelter Installations	440	294	146
906247 Revenue Bus Replacement (Double Deckers)	81,000	59,504	21,496
Transit Services Total	1,049,907	857,831	192,076
Grand Total	1,049,907	857,831	192,076

