

City of Ottawa
Corporate Summary - 2012 Draft Capital Budget
In Thousands (\$000)

Standing Committees/Commission/Boards	2012	2013	2014	2015	Total
Agriculture & Rural Affairs Committee					
Fire Services	160	160	-	-	320
Paramedic Services	-	-	198	1,000	1,198
Transportation Services	6,360	2,200	3,750	2,400	14,710
	6,520	2,360	3,948	3,400	16,228
Community & Protective Services Committee					
By-Law & Regulatory Services	685	186	300	201	1,372
Child Care	781	800	800	50	2,431
Community Development & Funding	300	300	300	-	900
Employment & Financial Assista	-	-	194	-	194
Fire Services	9,256	8,126	8,105	6,988	32,475
General Government	-	100	100	2,100	2,300
General Manager Community & Social Svcs	-	330	330	-	660
Housing	3,268	2,105	2,105	-	7,478
Long Term Care	558	870	870	850	3,148
Paramedic Services	4,026	4,345	5,412	4,902	18,685
Parks, Recreation & Culture	65,302	20,687	23,690	27,836	137,515
	84,176	37,849	42,206	42,927	207,158
Environment-Tax Committee					
Environment	4,287	4,837	5,837	1,200	16,161
General Government	100	25	-	-	125
Real Estate Partnerships & Dev	2,000	2,000	2,000	2,050	8,050
Solid Waste	1,845	20,833	4,609	4,050	31,337
Wastewater Services	-	500	500	353	1,353
	8,232	28,195	12,946	7,653	57,026
Finance & Economic Development Committee					
City Clerk & Solicitor	65	-	-	-	65
City Manager's Office	-	-	-	34,350	34,350
Community & Social Services	100	-	-	-	100
Employee Services	-	750	-	-	750
General Government	3,488	1,555	1,555	500	7,098
Information Technology	12,815	12,410	11,950	11,790	48,965
Service Ottawa	11,408	11,086	9,674	-	32,168
Transit Services	63,300	1,762,400	-	-	1,825,700
	91,176	1,788,201	23,179	46,640	1,949,196
Planning Committee					
Housing	14,621	14,640	8,621	-	37,882
Planning & Development	610	760	760	175	2,305
	15,231	15,400	9,381	175	40,187
Transit Commission					
Transit Services	64,131	67,932	60,077	81,248	273,388
	64,131	67,932	60,077	81,248	273,388
Transportation Committee					
Fleet Services	1,400	1,904	1,007	3,055	7,366
Integrated Roads, Water & Wastewater	77,510	250	111,173	85,715	274,648
Transit Services	16,850	7,670	26,380	11,080	61,980
Transportation Services	470,487	86,306	138,253	131,042	826,088
	566,247	96,130	276,813	230,892	1,170,082
Total Standing Committees & Transit	835,713	2,036,067	428,550	412,935	3,713,265
Police Services	10,704	11,935	15,345	55,093	93,077
Library Services	4,430	3,885	5,245	8,014	21,574
Total Corporate Capital Budget	850,847	2,051,887	449,140	476,042	3,827,916

City of Ottawa
Capital Reserve Continuities - 2011
In Thousands (\$000)

Capital Reserve	2011 Opening Balance	Contributions*	Transfers to (Operating)/ Other	Transfers to Capital	Projected Closing Balance**
Tax Supported					
City Wide	(22,393)	106,091	(3,452)	(97,576)	(17,330)
Child Care	1,767	16	(781)	(200)	802
Social Housing	7,976	7,302	(7,542)	-	7,736
Corporate Fleet	3,177	20,146	(549)	(21,133)	1,641
Transit	4,284	69,500	(5,843)	(54,368)	13,573
Para Transpo Fleet	606	1,669	-	-	2,275
Library	330	2,691	80	(2,665)	436
Environmental	4,440	67	-	-	4,507
	187	207,482	(18,087)	(175,942)	13,640
Rate Supported					
Solid Waste	1,202	3,994	(2,413)	(200)	2,583
	1,202	3,994	(2,413)	(200)	2,583
Gas Taxes					
Provincial	72	33,629	(26,971)	(7,643)	(913)
Federal	1,133	50,024	(9,781)	(40,043)	1,333
	1,205	83,653	(36,752)	(47,686)	420
Other Non-Tax Reserves					
Cash-in-Lieu Parking	4,157	128	-	(75)	4,210
Cash-in-Lieu Parkland	17,750	5,818	(1,781)	(4,522)	17,265
Winter Maintenance	8,294	-	-	-	8,294
Tax Stabilization	609	190	-	-	799
Parking	8,577	4,881	-	(4,620)	8,838
Solid Waste Compensation	10,254	31	(7,000)	-	3,285
Centrepointe Theatre	86	46	-	(100)	32
Shenkman Arts Centre	3,872	250	(95)	-	4,027
Building Code Capital	6,446	-	-	-	6,446
	60,045	11,344	(8,876)	(9,317)	53,196
TOTAL	62,639	306,473	(66,129)	(233,145)	69,838

*Contributions include: transfers from operating, revenue, and interest earned.

** Projected closing balances include an estimated distribution of year-end surpluses in 2011.

City of Ottawa
Capital Reserve Continuities - 2012
In Thousands (\$000)

Capital Reserve	2012 Opening Balance	Contributions*	Transfers to (Operating)/ Other	Transfers to Capital	Projected Closing Balance
Tax Supported					
City Wide	(17,330)	97,880	(7,565)	(84,973)	(11,988)
Child Care	802	-	-	-	802
Social Housing	7,736	3,105	-	(3,105)	7,736
Corporate Fleet	1,641	18,305	4,595	(21,492)	3,049
Transit	13,573	53,249	(10,445)	(38,739)	17,638
Para Transpo Fleet	2,275	1,651	-	-	3,926
Library	436	2,934	-	(3,575)	(205)
Environmental	4,507	1,400	(805)	-	5,102
	13,640	178,524	(14,220)	(151,884)	26,060
Rate Supported					
Solid Waste	2,583	3,980	-	(800)	5,763
	2,583	3,980	-	(800)	5,763
Gas Taxes					
Provincial	(913)	35,240	(19,319)	(13,500)	1,508
Federal	1,333	49,824	(9,919)	(35,212)	6,026
	420	85,064	(29,238)	(48,712)	7,534
Other Non-Tax Reserves					
Cash-in-Lieu Parking	4,210	-	-	(287)	3,923
Cash-in-Lieu Parkland	17,265	2,696	-	(997)	18,964
Winter Maintenance	8,294	-	-	-	8,294
Tax Stabilization	799	-	-	-	799
Parking	8,839	4,833	-	(3,205)	10,467
Solid Waste Compensation	3,285	-	-	(750)	2,535
Centrepointe Theatre	32	-	-	(75)	(43)
Shenkman Arts Centre	4,027	-	-	-	4,027
Building Code Capital	6,446	-	-	-	6,446
	53,196	7,529	-	(5,314)	55,411
TOTAL	69,839	275,097	(43,458)	(206,710)	94,768

*Contributions include: transfers from operating, revenue, and interest earned.

Development Charge Continuity
2012 Forecast
In Thousands (\$000)

Deferred Revenue Account	2012 Opening Balance	Development Charges	Debt Service Charges*	Capital Expenditures	Projected Closing Balance
AFFORDABLE HOUSING	371	286	-	-	656
CHILD CARE SERVICES	2,558	307	-	-	2,866
EMERGENCY MEDICAL SERVICES	542	171	-	-	714
FIRE PROTECTION	124	756	-	(382)	497
LIBRARY SERVICES	7,324	1,317	-	(855)	7,785
PARKS DEVELOPMENT	13,887	5,842	-	(3,762)	15,967
POLICE SERVICES	1,541	972	(1,564)	-	950
PUBLIC TRANSIT	16,155	15,915	-	(11,903)	20,167
PUBLIC WORKS	2,119	2,267	(94)	(3,293)	999
RECREATION	48,107	7,846	(404)	(43,536)	12,013
ROADS & STRUCTURES	(106)	32,654	(4,066)	(75,192)	(46,710)
STUDIES	(2,143)	974	-	(150)	(1,319)
Total	90,479	69,308	(6,128)	(139,073)	14,586

*Debt Service Charges includes both Long-term Debt Service Charges and Estimated Debt Service Charges for new issues.

City of Ottawa
Capital Debt Model (Tax Supported)
In Thousands (\$000)

2012 Draft Budget

	2011	2012	2013	2014	2015
Tax Supported Debt Summary					
Opening Issued Net Debt	637,681	762,812	1,035,294	1,208,692	1,197,559
Estimated New Issues	186,918	337,800	247,200	60,000	58,000
Principal Payments and Sinking Fund Increases	(61,787)	(65,318)	(73,802)	(71,133)	(79,461)
Closing Issued Net Debt	762,812	1,035,294	1,208,692	1,197,559	1,176,098
Opening Unissued Net Debt	816,244	864,652	692,414	931,988	935,579
New Authority	235,326	165,562	486,774	63,591	54,654
New Issues	(186,918)	(337,800)	(247,200)	(60,000)	(58,000)
Closing Unissued Net Debt	864,652	692,414	931,988	935,579	932,233
Total Debt Issued and Unissued	1,627,464	1,727,708	2,140,680	2,133,138	2,108,331
Debt Service Charges					
Principal	61,787	65,165	71,982	68,628	76,545
Interest	37,336	40,234	46,668	60,198	55,923
	99,123	105,399	118,650	128,826	132,468
Tax Supported					
Opening Issued Net Debt	385,213	460,645	655,851	765,374	759,779
Estimated New Issues	112,222	235,000	155,600	40,000	43,000
Principal Payments and Sinking Fund Increases	(36,790)	(39,794)	(46,077)	(45,595)	(47,945)
Closing Issued Net Debt	460,645	655,851	765,374	759,779	754,834
Opening Unissued Net Debt	569,246	457,431	364,431	216,606	220,406
New Authority	407	142,000	7,775	43,800	38,300
New Issues	(112,222)	(235,000)	(155,600)	(40,000)	(43,000)
Closing Unissued Net Debt	457,431	364,431	216,606	220,406	215,706
Total Debt Issued and Unissued	918,076	1,020,282	981,980	980,185	970,540
Debt Service Charges					
Principal	36,790	39,641	44,422	43,735	45,872
Interest	27,260	28,215	30,799	36,420	36,977
	64,050	67,856	75,221	80,155	82,849

City of Ottawa
Capital Debt Model (Tax Supported)
 In Thousands (\$'000)

2012 Draft Budget

	2011	2012	2013	2014	2015
Tax Development Charge Supported					
Opening Issued Net Debt	27,068	44,026	51,198	62,992	79,176
Estimated New Issues	19,063	10,000	15,000	20,000	15,000
Principal Payments and Sinking Fund Increases	(2,105)	(2,828)	(3,206)	(3,816)	(4,586)
Closing Issued Net Debt	44,026	51,198	62,992	79,176	89,590
Opening Unissued Net Debt	64,560	81,098	87,686	82,056	67,674
New Authority	35,601	16,588	9,370	5,618	9,722
New Issues	(19,063)	(10,000)	(15,000)	(20,000)	(15,000)
Closing Unissued Net Debt	81,098	87,686	82,056	67,674	62,396
Total Debt Issued and Unissued	125,124	138,884	145,048	146,850	151,986
Debt Service Charges					
Principal	2,105	2,828	3,195	3,796	4,556
Interest	1,027	1,737	2,095	2,686	3,568
	3,132	4,565	5,290	6,482	8,124
Transit Tax Supported					
Opening Issued Net Debt	117,995	154,418	200,657	247,103	231,785
Estimated New Issues	51,133	60,000	61,000	-	-
Principal Payments and Sinking Fund Increases	(14,710)	(13,761)	(14,554)	(15,318)	(15,193)
Closing Issued Net Debt	154,418	200,657	247,103	231,785	216,592
Opening Unissued Net Debt	89,736	176,011	116,172	55,172	55,172
New Authority	137,408	161	-	-	3,284
New Issues	(51,133)	(60,000)	(61,000)	-	-
Closing Unissued Net Debt	176,011	116,172	55,172	55,172	58,456
Total Debt Issued and Unissued	330,429	316,829	302,275	286,957	275,048
Debt Service Charges					
Principal	14,710	13,761	14,554	15,318	15,193
Interest	4,807	6,129	8,231	10,405	9,764
	19,517	19,890	22,785	25,723	24,957

City of Ottawa
Capital Debt Model (Tax Supported)
In Thousands (\$000)

2012 Draft Budget

	2011	2012	2013	2014	2015
Transit Development Charge Supported					
Opening Issued Net Debt	-	-	31,300	30,829	30,334
Estimated New Issues	-	31,300	-	-	-
Principal Payments and Sinking Fund Increases	-	-	(471)	(495)	(519)
Closing Issued Net Debt	-	31,300	30,829	30,334	29,815
Opening Unissued Net Debt	24,791	45,513	21,026	311,491	325,664
New Authority	20,722	6,813	290,465	14,173	3,348
New Issues	-	(31,300)	-	-	-
Closing Unissued Net Debt	45,513	21,026	311,491	325,664	329,012
Total Debt Issued and Unissued	45,513	52,326	342,320	355,998	358,827
Debt Service Charges					
Principal	-	-	471	495	519
Interest	-	-	1,565	1,541	1,517
	-	-	2,036	2,036	2,036
Federal Gas Tax Supported					
Opening Issued Net Debt	83,344	76,832	71,237	68,530	65,738
Estimated New Issues	-	1,200	4,400	-	-
Principal Payments and Sinking Fund Increases	(6,512)	(6,795)	(7,107)	(2,792)	(7,809)
Closing Issued Net Debt	76,832	71,237	68,530	65,738	57,929
Opening Unissued Net Debt	45,763	48,678	47,478	222,242	222,242
New Authority	2,915	-	179,164	-	-
New Issues	-	(1,200)	(4,400)	-	-
Closing Unissued Net Debt	48,678	47,478	222,242	222,242	222,242
Total Debt Issued and Unissued	125,510	118,715	290,772	287,980	280,171
Debt Service Charges					
Principal	6,512	6,795	7,107	2,792	7,809
Interest	3,269	3,125	2,997	7,677	2,716
	9,781	9,920	10,104	10,469	10,525

City of Ottawa
Capital Debt Model (Tax Supported)
 In Thousands (\$000)

2012 Draft Budget

	2011	2012	2013	2014	2015
Provincial Gas Tax Supported					
Opening Issued Net Debt	24,061	26,891	25,051	33,864	30,747
Estimated New Issues	4,500	300	11,200	-	-
Principal Payments and Sinking Fund Increases	(1,670)	(2,140)	(2,387)	(3,117)	(3,409)
Closing Issued Net Debt	26,891	25,051	33,864	30,747	27,338
Opening Unissued Net Debt	22,148	55,921	55,621	44,421	44,421
New Authority	38,273	-	-	-	-
New Issues	(4,500)	(300)	(11,200)	-	-
Closing Unissued Net Debt	55,921	55,621	44,421	44,421	44,421
Total Debt Issued and Unissued	82,812	80,672	78,285	75,168	71,759
Debt Service Charges					
Principal	1,670	2,140	2,233	2,492	2,596
Interest	973	1,028	981	1,469	1,381
	2,643	3,168	3,214	3,961	3,977