	Actual vs Budget - As of March 31, 2008										
		E	xpenditures				Re	venues			
	Annual Expend	1st Qrt Budget	1st Qrt Actual	% 1st Qrt Spent	% Annual Spent	Annual Revenue	1st Qrt Budget	1st Qrt Actual	% 1st Qrt Received	% Annual Received	
	\$000	\$000	\$000	%	%	\$000	\$000	\$000	%	%	
1) Tax Supported Programs											
Elected Officials	10,413	2,603	2,303	88%	22%	-	-	-	-	-	
City Manager's Office											
City Manager's Office	3,022	565	285	50%	9%	-	-	-	-	-	
Financial Services	33,488	8,072	8,034	100%	24%	(3,769)	(1,183)	(1,010)	85%	27%	
Legal Services	5,899	1,495	1,782	119%	30%	-	-	-	-	-	
City Clerk's Branch	14,644	3,138	2,610	83%	18%	(1,614)	(364)	(319)	88%	20%	
Total	57,053	13,270	12,711	96%	22%	(5,383)	(1,547)	(1,329)	86%	25%	
Office of the Auditor General	1,855	240	258	108%	14%		-	-	-	-	
Business Transformation Services											
Office of the Executive Director of BTS	1,467	319	198	62%	13%	_	-	-	-	-	
Client Services & Public Information	8,914	2,166	2,161	100%	24%	(15)	(4)	(4)	100%	27%	
Corporate Planning & Performance Reporting	1,313	248	227	92%	17%	_	-	-	-	-	
Real Property Asset Management	42,498	9,677	9,402	97%	22%	(8,575)	(2,131)	(1,990)	93%	23%	
Corporate Communications	1,430	330	330	100%	23%	-	-	-	-	-	
Information Technology Services	41,385	12,613	12,100	96%	29%	(58)	(14)	(4)	29%	7%	
Employee Services	17,134	4,155	4,150	100%	24%	-	-	-	-	-	
Business Transformation Program	2,467	-	1	-	0%	-	-	-	-	-	
Total	116,608	29,508	28,569	97%	25%	(8,648)	(2,149)	(1,998)	93%	23%	
Planning, Transit & the Environment											
Deputy City Manager	1,405	299	297	99%	21%	-	-	-	-	-	
Building Code Services	15,292	3,640	3,710	102%	24%	(19,543)	(4,124)	(4,904)	119%	25%	
Building Code Services - OPCR	587	100	93	93%	16%	(652)	(163)	(195)	120%	30%	
Planning	8,204	2,029	1,684	83%	21%	(8,346)	(3,047)	(2,503)	82%	30%	
Economic and Environmental Sustainability	4,695	1,097	901	82%	19%	-	-	(69)	-	-	
Transit Services	326,437	74,915	74,217	99%	23%	(158,648)	(39,759)	(39,797)	100%	25%	
Total	356,620	82,080	80,902	99%	23%	(187,189)	(47,093)	(47,468)	101%	25%	
Committee Of Adjustment	981	245	199	81%	20%	(981)	(245)	(221)	90%	23%	

	Actual vs Budget - As of March 31, 2008											
		E	xpenditures				Re	venues				
	Annual Expend	1st Qrt Budget	1st Qrt Actual	% 1st Qrt Spent	% Annual Spent	Annual Revenue	1st Qrt Budget	1st Qrt Actual	% 1st Qrt Received	% Annual Received		
	\$000	\$000	\$000	%	%	\$000	\$000	\$000	%	%		
Community & Protective Services												
Deputy City Manager	3,064	765	736	96%	24%	-	-	(100)	-	-		
Paramedic Services	56,393	13,604	13,290	98%	24%	(32,028)	(8,007)	(8,220)	103%	26%		
By-law Enforcement	15,763	3,836	3,466	90%	22%	(20,206)	(4,801)	(4,443)	93%	22%		
Office of Emergency Management	1,839	551	344	62%	19%	(97)	(24)	(33)	138%	34%		
Fire Services	109,793	26,236	27,850	106%	25%	(654)	(164)	(268)	163%	41%		
Housing	133,973	33,696	32,423	96%	24%	(50,486)	(12,960)	(12,047)	93%	24%		
Parks & Recreation	178,919	40,320	35,755	89%	20%	(113,873)	(25,981)	(30,256)	116%	27%		
Public Health	42,995	9,322	9,313	100%	22%	(42,995)	(10,261)	(7,405)	72%	17%		
Employment & Financial Assistance	244,286	60,312	55,971	93%	23%	(143,704)	(35,551)	(32,871)	92%	23%		
Cultural Services & Community Funding	36,642	10,620	9,257	87%	25%	(2,710)	(649)	(812)	125%	30%		
Long Term Care	46,784	11,697	11,762	101%	25%	(46,045)	(11,480)	(9,484)	83%	21%		
Total	870,451	210,959	200,167	95%	23%	(452,798)	(109,878)	(105,939)	96%	23%		
Ottawa Public Library	36,039	8,960	8,685	97%	24%	(3,615)	(529)	(685)	129%	19%		
Public Works & Services												
Deputy City Manager	2,260	565	613	108%	27%	-	-	-	-	-		
Surface Operations	122,328	40,807	58,828	144%	48%	(1,674)	(760)	(364)	48%	22%		
Traffic & Parking Operations	39,816	9,079	7,468	82%	19%	(18,246)	(3,687)	(3,329)	90%	18%		
Solid Waste Services	50,264	8,430	6,432	76%	13%	(22,769)	(2,511)	(2,754)	110%	12%		
Infrastructure Services	2,967	957	927	97%	31%	(3,137)	(740)	(1,817)	246%	58%		
Fleet Services - Operational Expenditures	196,771	38,602	40,573	105%	21%	-	-	-	_	-		
Fleet Services - Recoveries / Revenues	(196,217)	(43,277)	(43,904)	101%	22%	(554)	(139)	(146)	105%	26%		
Total	218,189	55,163	70,937	129%	33%	(46,380)	(7,837)	(8,410)	107%	18%		
Efficiency Targets Prior Years Efficiency Savings	(8,944)	-	28	-	-	_	-	-	-	-		
3-Year Efficiency Targets	,											
Asset Rationalization	(2,000)	-	_	_	-	_	-	_	_	-		
Procurement	(12,491)	-	_	_	-	_	-	_	_	-		
Corporate Efficiency / Gapping Target	(23,435)	-	28	-	-	-	-	-	-	-		
Departmental Total	1,644,774	403,028	404,759	100%	25%	(704,994)	(169,278)	(166,050)	98%	24%		

		Actual vs Budget - As of March 31, 2008										
		E	xpenditures				Re	venues				
	Annual Expend \$000	1st Qrt Budget \$000	1st Qrt Actual	% 1st Qrt Spent	% Annual Spent	Annual Revenue \$000	1st Qrt Budget \$000	1st Qrt Actual \$000	% 1st Qrt Received	% Annual Received		
Ottawa Police Services	217,161	54,162	53,414	99%	25%	(13,047)	(3,262)	(976)	30%	7%		
Non-Departmental												
Corporate Benefit Provisions	12,986	3,247	2,746	85%	21%	-	-	(1)	-	-		
Capital Formation Costs												
Contribution to Capital Reserves	105,241	-	209	-	0%	-	-	-	-	-		
Debt Charges	72,359	21,679	20,888	96%	29%	(1,303)	-	-	-	-		
Sale of Former Ottawa City Hall - Reserves	-	-	-	-	-	(4,443)	-	-	-	-		
Sale of Surplus Lands	-	-	-	-	-	-	-	(704)	-	-		
Development Charges	-	-	-	-	-	(964)	-	-	-	-		
Provincial Revenues - Long Term Care per diem	-	-	-	-	-	(1,477)	(369)	(382)	104%	26%		
100 Constellation Lease	5,497	1,699	1,699	100%	31%	-	-	-	-	-		
	183,097	23,378	22,796	98%	12%	(8,187)	(369)	(1,086)	294%	13%		
Corporate Common Expenditures												
Contribution to Election Expense Reserve	1,125	-	-	-	-	-	-	-	-	-		
Self Insurance	6,532	675	1,253	186%	19%	(459)	(59)	(48)	81%	10%		
Recovery from Water / Sewer Rate	(10,502)	(2,626)	(2,626)	100%	25%	-	-	-	-	-		
Financial Charges & Other	12,179	3,559	1,169	33%	10%	-	-	-	-	_		
	9,334	1,608	(204)	-13%	-2%	(459)	(59)	(48)	81%	10%		

		Actual vs Budget - As of March 31, 2008												
		E	xpenditures				Re	venues						
	Annual Expend	1st Qrt Budget	1st Qrt Actual	% 1st Qrt Spent	% Annual Spent	Annual Revenue	1st Qrt Budget	1st Qrt Actual	% 1st Qrt Received	% Annual Received				
	\$000	\$000	\$000	%	%	\$000	\$000	\$000	%	%				
Corporate Common Revenues														
Solid Waste Revenues	-	-	-	-	-	(23,810)	(11,950)	(11,950)	100%	50%				
Penalty & Interest	-	-	-	-	-	(10,599)	(2,650)	(3,060)	115%	29%				
Investment Income	-	-	-	-	-	(19,090)	(2,322)	(2,385)	103%	12%				
Ottawa Lands Development	-	-	-	-	-	(5,000)	-	-	-	-				
Hydro Ottawa Dividend	-	-	-	-	-	(14,000)	-	-	-	-				
Ontario Municipal Partnership Fund	-	-	-	-	-	(10,119)	(2,529)	(2,530)	100%	25%				
Provincial Offences Act	-	-	-	-	-	(11,894)	(2,974)	(3,164)	106%	27%				
Rideau Carleton Raceway	-	-	-	-	-	(3,800)	-	-	-	-				
Lottery Fees	-	-	-	-	-	(904)	(151)	(170)	113%	19%				
Tax Rate Stabilization Reserve Fund	-	-	-	-	-	(24,570)	-	-	-	-				
Tax Certificate / New Account Revenues	-	-	-	-	-	(3,160)	(790)	(640)	81%	20%				
Other Miscellaneous Revenues	-	-	-	-	-	(2,330)	(210)	(255)	121%	11%				
	-	-	-	-	-	(129,276)	(23,576)	(24,154)	102%	19%				
Taxation Related Revenues & Expenditures														
Supplemental Assessment	-	-	-	-	-	(21,217)	-	-	-	-				
Payments-in-lieu of Taxation	-	-	-	-	-	(169,634)	(72,589)	(72,589)	100%	43%				
Public Institutions	-	-	-	-	-	(4,490)	-	-	-	-				
Local Improvement Revenue	-	-	-	-	-	(200)	-	-	-	-				
Tax Rebates and Remissions	16,602	984	984	100%	6%	-	-	-	-	-				
Municipal Property Assessment Corporation	10,810	2,703	2,720	101%	25%	-	-	-	-	-				
	27,412	3,687	3,704	100%	14%	(195,541)	(72,589)	(72,589)	100%	37%				
Total Non Departmental	232,829	31,920	29,042	91%	12%	(333,463)	(96,593)	(97,878)	101%	29%				
Property Tax Revenues	_	-	-	-		(1,043,260)	(498,100)	(497,807)	100%	48%				
Total Tax Supported Programs	2,094,764	489,110	487,215	100%	23%	(2,094,764)	(767,233)	(762,711)	99%	36%				

	Actual vs Budget - As of March 31, 2008											
		E	xpenditures				Re	venues				
	Annual Expend	1st Qrt Budget	1st Qrt Actual	% 1st Qrt Spent	% Annual Spent	Annual Revenue	1st Qrt Budget	1st Qrt Actual	% 1st Qrt Received	% Annual Received		
	\$000	\$000	\$000	%	%	\$000	\$000	\$000	%	%		
2) Rate Supported Programs												
<u>Operations</u>												
Waste Water & Drainage Services	40,530	8,270	6,962	84%	17%	(3,005)	(770)	(73)	9%	2%		
Drinking Water Services	45,688	10,139	9,413	93%	21%	(2,014)	(297)	(258)	87%	13%		
	86,218	18,409	16,375	89%	19%	(5,019)	(1,067)	(331)	31%	7%		
Non Departmental												
Capital Formation Costs												
Contribution to Capital Reserves	85,415	-	-	-	-	-	-	-	-	-		
Debt Charges	13,208	4,216	3,433	81%	26%	-	-	-	-			
	98,623	4,216	3,433	81%	3%	-	-	-	-	-		
Corporate Common Expenditures / Revenues												
Allocation of costs provided by Tax Supported programs	41,101	10,275	10,275	100%	25%	-	-	-		-		
Investment Income	-	-	-	-	-	(3,200)	(557)	(455)	82%	14%		
Miscellaneous	-	-	-	-	-	(733)	(184)	(52)	28%	7%		
	41,101	10,275	10,275	100%	25%	(3,933)	(741)	(507)	68%	13%		
<u>User Fee Related Revenues / Expenditures</u>												
Local Improvement	-	-	-	-	-	(1,800)	-	-	-	-		
Remissions	-	-	3	-	-	-	-	-	-	-		
Fire Supply Charge	-	-	-	-	-	(7,803)	(2,251)	(2,039)	91%	26%		
Water Billings	-	-	-	-	-	(98,536)	(21,506)	(18,831)	88%	19%		
Sewer Surcharge Revenues	-	-	-	-	-	(108,851)	(24,937)	(26,849)	108%	25%		
	-	-	3	-	-	(216,990)	(48,694)	(47,719)	98%	22%		
Total Non Departmental	139,724	14,491	13,711	95%	10%	(220,923)	(49,435)	(48,226)	98%	22%		
Total Rate Supported Programs	225,942	32,900	30,086	91%	13%	(225,942)	(50,502)	(48,557)	96%	21%		
Total Tax & Rate Supported Programs	2,320,706	522,010	517,301	99%	22%	(2,320,706)	(817,735)	(811,268)	99%	35%		

			A	s of Mar	ch 31 20	08 - 25%	⁄o		
		& Benefi ng overti		C	vertime		Total C	ompensat	ion
	Annual	YTD	%	Annual	YTD	%	Annual	YTD	%
	Budget	Actual	Spent	Budget	Actual	Spent	Budget	Actual	Spent
	\$000	\$000	%	\$000	\$000	%	\$000	\$000	%
1) Tax Supported Programs									
Elected Officials	8,784	1,910	22%	-	2	-	8,784	1,912	22%
City Manager's Office									
City Manager's Office	1,351	286	21%	5	1	20%	1,356	287	21%
Financial Services	36,901	8,710	24%	302	74	25%	37,203	8,784	24%
Legal Services	6,011	1,480	25%	31	7	23%	6,042	1,487	25%
City Clerk's Branch	9,163	2,202	24%	161	25	16%	9,324	2,227	24%
Total	53,426	12,678	24%	499	107	21%	53,925	12,785	24%
Office of the Auditor General	920	236	26%	-	-	-	920	236	26%
Business Transformation Services									
Office of the Executive Director of BTS	1,408	213	15%	3	-	-	1,411	213	15%
Client Services & Public Information	9,096	2,222	24%	82	19	23%	9,178	2,241	24%
Corporate Planning & Performance Reporting	1,439	241	17%	-	1		1,439	242	17%
Real Property Asset Management	52,234	12,816	25%	1,425	478	34%	53,659	13,294	25%
Corporate Communications	1,233	268	22%	6	2		1,239	270	22%
Information Technology Services	30,237	7,309	24%	427	86	20%	30,664	7,395	24%
Employee Services	15,052	4,059	27%	82	13	16%	15,134	4,072	27%
Business Transformation Program	702	-	-	-	-	-	702	-	-
Total	111,401	27,128	24%	2,025	599	30%	113,426	27,727	24%
Planning, Transit & the Environment									
Deputy City Manager	1,359	251	18%	3	6	200%	1,362	257	19%
Building Code Services	12,913	2,847	22%	325	64	20%	13,238	2,911	22%
Building Code Services - OPCR	470	92	20%	-	-	-	470	92	20%
Planning	14,674	3,460	24%	129	37	29%	14,803	3,497	24%
Economic and Environmental Sustainability	2,680	378	14%	14	5	36%	2,694	383	14%
Transit Services	145,033	34,582	24%	8,734	2,686	31%	153,767	37,268	24%
Total	177,129	41,610	23%	9,205	2,798	30%	186,334	44,408	24%
Committee Of Adjustment	751	166	22%	20	5	25%	771	171	22%

			A	As of Mar	ch 31 20	08 - 25%	6		
		& Benefi		C	Overtime		Total C	ompensat	ion
	Annual	YTD	%	Annual	YTD	%	Annual	YTD	%
	Budget	Actual	Spent	Budget	Actual	Spent	Budget	Actual	Spent
	\$000	\$000	%	\$000	\$000	%	\$000	\$000	%
Community & Protective Services									
Deputy City Manager	2,491	708	28%	3	-	-	2,494	708	28%
Paramedic Services	42,989	10,477	24%	1,821	470	26%	44,810	10,947	24%
By-law Enforcement	12,818	2,971	23%	191	215	113%	13,009	3,186	24%
Office of Emergency Management	501	123	25%	5	-	-	506	123	24%
Fire Services	98,216	25,230	26%	1,245	337	27%	99,461	25,567	26%
Housing	5,576	1,480	27%	60	9	15%	5,636	1,489	26%
Parks & Recreation	52,935	12,187	23%	-	17	-	52,935	12,204	23%
Public Health	36,532	8,602	24%	268	47	18%	36,800	8,649	24%
Employment & Financial Assistance	46,707	12,088	26%	-	2	-	46,707	12,090	26%
Cultural Services & Community Funding	8,075	1,745	22%	72	30	42%	8,147	1,775	22%
Long Term Care	38,229	9,759	26%	75	42	56%	38,304	9,801	26%
Total	345,069	85,370	25%	3,740	1,169	31%	348,809	86,539	25%
Ottawa Public Library	26,955	6,743	25%	-	40	-	26,955	6,783	25%
Public Works & Services									
Deputy City Manager	2,066	598	29%	10	-	-	2,076	598	29%
Surface Operations	55,608	15,686	28%	4,461	5,464	122%	60,069	21,150	35%
Traffic & Parking Operations	22,618	4,583	20%	1,163	164	14%	23,781	4,747	20%
Solid Waste Services	5,660	1,211	21%	179	45	25%	5,839	1,256	22%
Infrastructure Services	19,740	4,571	23%	733	43	6%	20,473	4,614	23%
Fleet Services - Operational Expenditures	48,922	11,064	23%	2,473	1,230	50%	51,395	12,294	24%
Fleet Services - Recoveries / Revenues	-	-	-	-	-	-	-	-	-
Total	154,614	37,713	24%	9,019	6,946	77%	163,633	44,659	27%
Departmental Total	879,049	213,554	24%	24,508	11,666	48%	903,557	225,220	25%
Ottawa Police Services	171,594	45,932	27%	5,393	1,739	32%	176,987	47,671	27%
Total Tax Supported Programs	1,050,643	259,486	25%	29,901	13,405	45%	1,080,544	272,891	25%

		As of March 31 2008 - 25%									
	-	Salary & Benefits (excluding overtime)			Overtime			Total Compensation			
	Annual Budget	YTD Actual	% Spent	Annual Budget	YTD Actual	% Spent	Annual Budget	YTD Actual	% Spent		
	\$000	\$000	%	\$000	\$000	%	\$000	\$000	%		
2) Rate Supported Programs											
Waste Water & Drainage Services	16,105	3,739	23%	375	112	30%	16,480	3,851	23%		
Drinking Water Services	24,455	5,893	24%	1,367	332	24%	25,822	6,225	24%		
Total Rate Supported Programs	40,560	9,632	24%	1,742	444	25%	42,302	10,076	24%		
Total City & Rate Supported Programs	1,091,203	269,118	25%	31,643	13,849	44%	1,122,846	282,967	25%		

Projected 2008 Year End Reserve & Reserve Fund Balances

	SAP Balances as of March 31	Commitments	Contributions	Projected 2008 Year End Balance
Tax Supported Funds				
City Wide	(5,872,996)	(102,462,057)	98,891,000	(9,444,053)
Transit	43,698,121	(51,243,344)	44,011,000	36,465,777
Fleet	19,182,289	(21,059,685)	14,233,000	12,355,604
Library	669,823	(2,753,622)	2,497,000	413,201
Child Care	5,914,990	(4,108,281)		1,806,709
Housing	2,750,326	(2,535,934)	32,501	246,893
Environmental Areas	330,400		(274,774)	55,626
	66,672,953	(184,162,923)	159,389,727	41,899,757
Rate Supported Funds				
Water	2,683,171	(44,361,956)	46,937,993	5,259,208
Sewer	30,773,804	(33,220,018)	38,708,000	36,261,786
Solid Waste	3,115,393	(5,171,820)	4,915,000	2,858,573
	36,572,368	(82,753,794)	90,560,993	44,379,567
Total Funds	103,245,321	(266,916,717)	249,950,720	86,279,324
Operating Funds				_
Winter Maintenance	-		10,000,000	10,000,000
Election Expenses	536,214			536,214
Tax Stabilization	25,397,857	$(28,843,000)^{-2}$	4,645,000	1,199,857
Self-Insurance	3,990,545			3,990,545
Vested Employee Benefits	5,633,624			5,633,624
Total Funds	35,558,240	(28,843,000)	14,645,000	21,360,240

¹ Year end balances reflect the impacts of the capital budget adjustments and project closings per the "Capital Adjustments and Closing of Projects - Tax Supported" report.

² Reflects commitments for:

^{• 1-}time funding of \$24.6 million to the City's 2008 operating budget

[•] Funding of a portion of the Public Health program net tax requirement (\$4.2 million) with the expectation that the Province will "upload" this program in 2009. The remaining tax requirement of \$5.6 million is funded from the City Wide reserve fund.

³ Per Council direction, additional Provincial funding of \$14.645 million for road and bridge capital works has been substituted in place of City Wide reserve funds. These "freed up" City funds have been contributed to the Winter Maintenance and Tax Stabilization reserve funds.