

2007 Operating Forecast versus Budget

	Budget			Forecast			Surplus / (Deficit)		
	Annual Expend	Annual Revenue	Net	Annual Expend	Annual Revenue	Net	Annual Expend	Annual Revenue	Net
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
<b>Elected Officials</b>	<b>10,152</b>	<b>-</b>	<b>10,152</b>	<b>9,752</b>	<b>-</b>	<b>9,752</b>	<b>400</b>	<b>-</b>	<b>400</b>
<b>City Manager's Office</b>									
City Manager's Office	3,017	-	3,017	2,942	-	2,942	75	-	75
Financial Services	30,643	(2,277)	28,366	30,272	(2,463)	27,809	371	186	557
Legal Services	6,147	(250)	5,897	6,202	(250)	5,952	(55)	-	(55)
City Clerk's Branch	15,153	(2,263)	12,890	15,438	(2,687)	12,751	(285)	424	139
<b>Total</b>	<b>54,960</b>	<b>(4,790)</b>	<b>50,170</b>	<b>54,854</b>	<b>(5,400)</b>	<b>49,454</b>	<b>106</b>	<b>610</b>	<b>716</b>
<b>Office of the Auditor General</b>	<b>1,761</b>	<b>-</b>	<b>1,761</b>	<b>1,761</b>	<b>-</b>	<b>1,761</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Business Transformation Services</b>									
Office of the Executive Director of BTS	1,528	-	1,528	1,705	-	1,705	(177)	-	(177)
Client Services & Public Information	9,162	(305)	8,857	9,373	(308)	9,065	(211)	3	(208)
Corporate Planning & Performance Reporting	1,350	-	1,350	1,302	-	1,302	48	-	48
Real Property Asset Management	39,833	(8,655)	31,178	38,933	(8,655)	30,278	900	-	900
Corporate Communications	1,400	-	1,400	1,400	-	1,400	-	-	-
Information Technology Services	39,617	(57)	39,560	39,422	(47)	39,375	195	(10)	185
Employee Services	16,821	(235)	16,586	16,507	(235)	16,272	314	-	314
<b>Total</b>	<b>109,711</b>	<b>(9,252)</b>	<b>100,459</b>	<b>108,642</b>	<b>(9,245)</b>	<b>99,397</b>	<b>1,069</b>	<b>(7)</b>	<b>1,062</b>
<b>Planning, Transit &amp; the Environment</b>									
Deputy City Manager	1,434	-	1,434	1,554	-	1,554	(120)	-	(120)
Building Code Services	14,474	(18,432)	(3,958)	20,671	(24,629)	(3,958)	(6,197)	6,197	-
Building Code Services - OPCR	553	(644)	(91)	537	(749)	(212)	16	105	121
Planning	8,509	(6,981)	1,528	7,974	(7,646)	328	535	665	1,200
Economic and Environmental Sustainability	4,872	-	4,872	5,372	-	5,372	(500)	-	(500)
Transit Services	304,126	(151,347)	152,779	306,678	(150,847)	155,831	(2,552)	(500)	(3,052)
<b>Total</b>	<b>333,968</b>	<b>(177,404)</b>	<b>156,564</b>	<b>342,786</b>	<b>(183,871)</b>	<b>158,915</b>	<b>(8,818)</b>	<b>6,467</b>	<b>(2,351)</b>
<b>Committee Of Adjustment</b>	<b>950</b>	<b>(950)</b>	<b>-</b>	<b>950</b>	<b>(950)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Community &amp; Protective Services</b>									
Deputy City Manager	3,089	-	3,089	3,235	(161)	3,074	(146)	161	15
Paramedic Services	51,640	(28,828)	22,812	53,585	(30,363)	23,222	(1,945)	1,535	(410)
By-law Enforcement	14,380	(19,374)	(4,994)	14,240	(19,584)	(5,344)	140	210	350
Office of Emergency Management	1,791	(97)	1,694	1,881	(187)	1,694	(90)	90	-
Fire Services	107,229	(649)	106,580	107,596	(608)	106,988	(367)	(41)	(408)
Housing	129,274	(50,121)	79,153	129,249	(50,121)	79,128	25	-	25
Parks & Recreation	169,417	(106,391)	63,026	171,650	(107,710)	63,940	(2,233)	1,319	(914)
Public Health	39,955	(31,777)	8,178	38,664	(30,622)	8,042	1,291	(1,155)	136
Employment & Financial Assistance	262,343	(150,544)	111,799	245,904	(137,700)	108,204	16,439	(12,844)	3,595
Cultural Services & Community Funding	33,430	(2,275)	31,155	36,630	(5,495)	31,135	(3,200)	3,220	20
Long Term Care	45,784	(45,784)	-	45,784	(37,284)	8,500	-	(8,500)	(8,500)
<b>Total</b>	<b>858,332</b>	<b>(435,840)</b>	<b>422,492</b>	<b>848,418</b>	<b>(419,835)</b>	<b>428,583</b>	<b>9,914</b>	<b>(16,005)</b>	<b>(6,091)</b>

## 2007 Operating Forecast versus Budget

	Budget			Forecast			Surplus / (Deficit)		
	Annual Expend	Annual Revenue	Net	Annual Expend	Annual Revenue	Net	Annual Expend	Annual Revenue	Net
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
<b>Ottawa Public Library</b>	<b>34,696</b>	<b>(3,633)</b>	<b>31,063</b>	<b>34,840</b>	<b>(3,838)</b>	<b>31,002</b>	<b>(144)</b>	<b>205</b>	<b>61</b>
<b>Public Works &amp; Services</b>									
Deputy City Manager	2,024	-	2,024	1,949	-	1,949	75	-	75
Surface Operations	113,621	(1,674)	111,947	109,771	(1,024)	108,747	3,850	(650)	3,200
Traffic & Parking Operations	35,878	(16,496)	19,382	34,923	(17,012)	17,911	955	516	1,471
Solid Waste Services	47,357	(16,090)	31,267	44,488	(17,320)	27,168	2,869	1,230	4,099
Infrastructure Services	3,019	(3,052)	(33)	3,097	(3,150)	(53)	(78)	98	20
Fleet Services - Operational Expenditures	174,683	-	174,683	174,683	-	174,683	-	-	-
Fleet Services - Recoveries / Revenues	(174,029)	(654)	(174,683)	(174,029)	(654)	(174,683)	-	-	-
<b>Total</b>	<b>202,553</b>	<b>(37,966)</b>	<b>164,587</b>	<b>194,882</b>	<b>(39,160)</b>	<b>155,722</b>	<b>7,671</b>	<b>1,194</b>	<b>8,865</b>
<b>Corporate Efficiency / Gapping Targets</b>	<b>(5,188)</b>	<b>-</b>	<b>(5,188)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(5,188)</b>	<b>-</b>	<b>(5,188)</b>
<b>Departmental Total</b>	<b>1,601,895</b>	<b>(669,835)</b>	<b>932,060</b>	<b>1,596,885</b>	<b>(662,299)</b>	<b>934,586</b>	<b>5,010</b>	<b>(7,536)</b>	<b>(2,526)</b>
<b>Ottawa Police Service</b>	<b>199,282</b>	<b>(12,238)</b>	<b>187,044</b>	<b>205,782</b>	<b>(16,338)</b>	<b>189,444</b>	<b>(6,500)</b>	<b>4,100</b>	<b>(2,400)</b>
<b>Non-Departmental</b>									
<b>Corporate Benefit Provisions</b>	<b>14,186</b>	<b>-</b>	<b>14,186</b>	<b>14,186</b>	<b>-</b>	<b>14,186</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital Formation Costs</b>									
Contribution to Capital Reserves	76,484	-	76,484	77,684	-	77,684	(1,200)	-	(1,200)
Debt Charges	71,159	-	71,159	71,159	-	71,159	-	-	-
Sale of Former Ottawa City Hall - Reserves	-	(4,443)	(4,443)	-	(4,443)	(4,443)	-	-	-
Sale of Surplus Lands	-	-	-	150	(5,150)	(5,000)	(150)	5,150	5,000
Ray Friel Reserve Fund	146	-	146	1,359	(1,213)	146	(1,213)	1,213	-
Development Charges	-	(774)	(774)	-	(774)	(774)	-	-	-
Provincial Revenues - Long Term Care per Diem	-	(1,477)	(1,477)	-	(1,477)	(1,477)	-	-	-
Reserve Fund - Transit	-	(1,303)	(1,303)	-	(1,303)	(1,303)	-	-	-
100 Constellation Lease	5,497	-	5,497	5,497	-	5,497	-	-	-
	153,286	(7,997)	145,289	155,849	(14,360)	141,489	(2,563)	6,363	3,800
<b>Corporate Common Expenditures</b>									
Contribution to Election Expense Reserve	1,125	-	1,125	1,125	-	1,125	-	-	-
Self Insurance	5,972	(459)	5,513	5,972	(459)	5,513	-	-	-
Recovery from Water / Sewer Rate	(10,575)	-	(10,575)	(10,575)	-	(10,575)	-	-	-
Financial Charges & Other	7,058	-	7,058	6,559	-	6,559	499	-	499
	3,580	(459)	3,121	3,081	(459)	2,622	499	-	499

## 2007 Operating Forecast versus Budget

	Budget			Forecast			Surplus / (Deficit)		
	Annual Expend	Annual Revenue	Net	Annual Expend	Annual Revenue	Net	Annual Expend	Annual Revenue	Net
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
<b><u>Corporate Common Revenues</u></b>									
Solid Waste Revenues	-	(22,975)	(22,975)	-	(24,175)	(24,175)	-	1,200	1,200
Penalty & Interest	-	(10,599)	(10,599)	-	(9,599)	(9,599)	-	(1,000)	(1,000)
Investment Income	-	(19,090)	(19,090)	-	(21,440)	(21,440)	-	2,350	2,350
Ottawa Lands Development	-	(5,000)	(5,000)	-	-	-	-	(5,000)	(5,000)
Hydro Ottawa Dividend	-	(14,000)	(14,000)	-	(12,000)	(12,000)	-	(2,000)	(2,000)
Ontario Municipal Partnership Fund	-	(10,119)	(10,119)	-	(10,119)	(10,119)	-	-	-
Provincial Offences Act	-	(11,894)	(11,894)	-	(11,894)	(11,894)	-	-	-
Rideau Carleton Raceway	-	(3,800)	(3,800)	-	(3,800)	(3,800)	-	-	-
Lottery Fees	-	(904)	(904)	-	(904)	(904)	-	-	-
Tax Rate Stabilization Reserve Fund	-	(31,781)	(31,781)	-	(31,781)	(31,781)	-	-	-
Tax Certificate / New Account Revenues	-	(3,095)	(3,095)	-	(2,595)	(2,595)	-	(500)	(500)
Other Miscellaneous Revenues	-	(2,210)	(2,210)	-	(1,710)	(1,710)	-	(500)	(500)
	-	(135,467)	(135,467)	-	(130,017)	(130,017)	-	(5,450)	(5,450)
<b><u>Taxation Related Revenues &amp; Expenditures</u></b>						-			
Supplemental Assessment	-	(21,217)	(21,217)	-	(15,217)	(15,217)	-	(6,000)	(6,000)
Payments-in-lieu of Taxation	-	(169,634)	(169,634)	-	(169,634)	(169,634)	-	-	-
Public Institutions	-	(4,490)	(4,490)	-	(4,899)	(4,899)	-	409	409
Local Improvement Revenue	-	(200)	(200)	-	(200)	(200)	-	-	-
Tax Rebates and Remissions	16,252	-	16,252	16,252	-	16,252	-	-	-
Municipal Property Assessment Corporation	10,295	-	10,295	10,445	-	10,445	(150)	-	(150)
	26,547	(195,541)	(168,994)	26,697	(189,950)	(163,253)	(150)	(5,591)	(5,741)
<b>Total Non Departmental</b>	<b>197,599</b>	<b>(339,464)</b>	<b>(141,865)</b>	<b>199,813</b>	<b>(334,786)</b>	<b>(134,973)</b>	<b>(2,214)</b>	<b>(4,678)</b>	<b>(6,892)</b>
<b>Property Tax Revenues</b>	<b>-</b>	<b>(977,239)</b>	<b>(977,239)</b>	<b>-</b>	<b>(977,061)</b>	<b>(977,061)</b>	<b>-</b>	<b>(178)</b>	<b>(178)</b>
<b>Total Tax Supported Programs</b>	<b>1,998,776</b>	<b>(1,998,776)</b>	<b>-</b>	<b>2,002,480</b>	<b>(1,990,484)</b>	<b>11,996</b>	<b>(3,704)</b>	<b>(8,292)</b>	<b>(11,996)</b>

2007 Operating Forecast versus Budget

	Budget			Forecast			Surplus / (Deficit)		
	Annual Expend	Annual Revenue	Net	Annual Expend	Annual Revenue	Net	Annual Expend	Annual Revenue	Net
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
<b><u>City Rate Supported Programs</u></b>									
<b><u>Operations</u></b>									
Waste Water & Drainage Services	41,466	(3,464)	38,002	38,617	(2,726)	35,891	2,849	(738)	2,111
Drinking Water Services	43,376	(1,964)	41,412	38,828	(1,755)	37,073	4,548	(209)	4,339
	<b>84,842</b>	<b>(5,428)</b>	<b>79,414</b>	<b>77,445</b>	<b>(4,481)</b>	<b>72,964</b>	<b>7,397</b>	<b>(947)</b>	<b>6,450</b>
<b><u>Non Departmental</u></b>									
<b><u>Capital Formation Costs</u></b>									
Contribution to Capital Reserves	70,137	-	70,137	70,137	-	70,137	-	-	-
Debt Charges	13,801	-	13,801	13,801	-	13,801	-	-	-
	83,938	-	83,938	83,938	-	83,938	-	-	-
<b><u>Corporate Common Expenditures / Revenues</u></b>									
Allocation of costs provided by Tax Supported programs	39,762	-	39,762	39,762	-	39,762	-	-	-
Investment Income	-	(4,700)	(4,700)	-	(2,350)	(2,350)	-	(2,350)	(2,350)
Miscellaneous Revenues	-	(734)	(734)	-	(734)	(734)	-	-	-
	39,762	(5,434)	34,328	39,762	(3,084)	36,678	-	(2,350)	(2,350)
<b><u>User Fee Related Revenues / Expenditures</u></b>									
Local Improvement	-	(1,800)	(1,800)	-	(1,800)	(1,800)	-	-	-
Fire Supply Charge	-	(7,803)	(7,803)	-	(7,803)	(7,803)	-	-	-
Water Billings	-	(77,202)	(77,202)	-	(77,202)	(77,202)	-	-	-
Sewer Surcharge Revenues	-	(110,875)	(110,875)	-	(110,875)	(110,875)	-	-	-
	-	(197,680)	(197,680)	-	(197,680)	(197,680)	-	-	-
<b>Total Non Departmental</b>	<b>123,700</b>	<b>(203,114)</b>	<b>(79,414)</b>	<b>123,700</b>	<b>(200,764)</b>	<b>(77,064)</b>	<b>-</b>	<b>(2,350)</b>	<b>(2,350)</b>
<b>Total Rate</b>	<b>208,542</b>	<b>(208,542)</b>	<b>-</b>	<b>201,145</b>	<b>(205,245)</b>	<b>(4,100)</b>	<b>7,397</b>	<b>(3,297)</b>	<b>4,100</b>
<b>Total Tax &amp; Rate Supported Services</b>	<b>2,207,318</b>	<b>(2,207,318)</b>	<b>-</b>	<b>2,203,625</b>	<b>(2,195,729)</b>	<b>7,896</b>	<b>3,693</b>	<b>(11,589)</b>	<b>(7,896)</b>