2007 Operating Status Report - As of September 30, 2007

|  | Actual vs Budget - As of September 30, 2007 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Expenditures |  |  | Revenues |  |  |
|  | YTD <br> Budget | YTD <br> Actual | \% Spent | $\begin{gathered} \text { YTD } \\ \text { Budget } \end{gathered}$ | YTD <br> Actual | \% <br> Received |
|  | \$000 | \$000 | \% | \$000 | \$000 | \% |
| Elected Officials | 7,614 | 6,963 | 91\% | - | - |  |
| City Manager's Office |  |  |  |  |  |  |
| City Manager's Office | 2,218 | 1,676 | 76\% | - | - | - |
| Financial Services | 23,531 | 22,164 | 94\% | $(1,605)$ | $(1,792)$ | 112\% |
| Legal Services | 4,468 | 4,594 | 103\% | (122) | - |  |
| City Clerk's Branch | 10,668 | 10,204 | 96\% | $(1,905)$ | $(2,224)$ | 117\% |
| Total | 40,885 | 38,638 | 95\% | $(3,632)$ | $(4,016)$ | 111\% |
| Office of the Auditor General | 1,195 | 868 | 73\% | - | - |  |
| Business Transformation Services |  |  |  |  |  |  |
| Office of the Executive Director of BTS | 1,186 | 1,353 | 114\% | - | - | - |
| Client Services \& Public Information | 6,841 | 6,635 | 97\% | (11) | (15) | 136\% |
| Corporate Planning \& Performance Reporting | 817 | 837 | 102\% | - | - |  |
| Real Property Asset Management | 27,425 | 26,074 | 95\% | $(6,394)$ | $(6,287)$ | 98\% |
| Corporate Communications | 1,120 | 998 | 89\% | - | - |  |
| Information Technology Services | 30,794 | 30,131 | 98\% | (42) | (33) | 79\% |
| Employee Services | 12,487 | 11,066 | 89\% | - | - |  |
| Total | 80,670 | 77,094 | 96\% | $(6,447)$ | $(6,335)$ | 98\% |
| Planning, Transit \& the Environment |  |  |  |  |  |  |
| Deputy City Manager | 1,047 | 956 | 91\% | - | - | - |
| Building Code Services | 10,328 | 10,328 | 100\% | $(20,213)$ | $(20,213)$ | 100\% |
| Building Code Services - OPCR | 421 | 443 | 105\% | (483) | (663) | 137\% |
| Planning | 6,512 | 5,185 | 80\% | $(5,402)$ | $(5,881)$ | 109\% |
| Economic and Environmental Sustainability | 3,651 | 3,425 | 94\% | - | (39) |  |
| Transit Services | 231,731 | 229,915 | 99\% | $(108,592)$ | $(108,359)$ | 100\% |
| Total | 253,690 | 250,252 | 99\% | $(134,690)$ | $(135,155)$ | 100\% |
| Committee Of Adjustment | 713 | 631 | 88\% | (713) | (652) | 91\% |
| Community \& Protective Services |  |  |  |  |  |  |
| Deputy City Manager | 2,344 | 2,164 | 92\% | - | (161) | - |
| Paramedic Services | 37,919 | 37,937 | 100\% | $(21,325)$ | $(23,598)$ | 111\% |
| By-law Enforcement | 10,789 | 10,415 | 97\% | $(13,940)$ | $(14,695)$ | 105\% |
| Office of Emergency Management | 1,555 | 979 | 63\% | (73) | (123) | 168\% |
| Fire Services | 79,380 | 78,383 | 99\% | (487) | (416) | 85\% |
| Housing | 96,611 | 96,022 | 99\% | $(36,874)$ | $(37,546)$ | 102\% |
| Parks \& Recreation | 121,557 | 120,515 | 99\% | $(78,909)$ | $(80,477)$ | 102\% |
| Public Health | 29,975 | 27,478 | 92\% | $(23,860)$ | $(21,802)$ | 91\% |
| Employment \& Financial Assistance | 195,793 | 183,028 | 93\% | $(112,908)$ | $(103,467)$ | 92\% |
| Cultural Services \& Community Funding | 26,255 | 29,090 | 111\% | $(1,834)$ | $(4,908)$ | 268\% |
| Long Term Care | 34,150 | 34,001 | 100\% | $(34,276)$ | $(26,766)$ | 78\% |
| Total | 636,328 | 620,012 | 97\% | $(324,486)$ | $(313,959)$ | 97\% |

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|  | Expenditures |  |  | Revenues |  |  |
|  | YTD <br> Budget | YTD <br> Actual | \% Spent | YTD <br> Budget | YTD <br> Actual | $\%$ <br> Received |
|  | \$000 | \$000 | \% | \$000 | \$000 | \% |
| Ottawa Public Library | 25,896 | 25,391 | 98\% | $(1,690)$ | $(3,251)$ | 192\% |
| Public Works \& Services |  |  |  |  |  |  |
| Deputy City Manager | 1,630 | 1,457 | 89\% | - | - | - |
| Surface Operations | 84,128 | 78,352 | 93\% | (784) | (268) | 34\% |
| Traffic \& Parking Operations | 26,841 | 25,047 | 93\% | $(12,062)$ | $(12,729)$ | 106\% |
| Solid Waste Services | 31,559 | 29,285 | 93\% | $(8,648)$ | $(9,708)$ | 112\% |
| Infrastructure Services | 1,964 | 2,323 | 118\% | $(2,289)$ | $(2,388)$ | 104\% |
| Fleet Services - Operational Expenditures | 141,205 | 139,878 | 99\% | - | - | - |
| Fleet Services - Recoveries / Revenues | $(136,701)$ | $(134,832)$ | 99\% | (416) | (419) | 101\% |
| Total | 150,626 | 141,510 | 94\% | $(24,199)$ | $(25,512)$ | 105\% |
| Corporate Efficiency / Gapping Target | $(7,350)$ | 373 | -5\% | - | - | - |
| Departmental Total | 1,190,267 | 1,161,732 | 98\% | $(495,857)$ | $(488,880)$ | 99\% |
| Ottawa Police Services | 149,486 | 158,725 | 106\% | $(8,765)$ | $(7,416)$ | 85\% |
| Non-Departmental |  |  |  |  |  |  |
| Corporate Benefit Provisions | 11,168 | 11,168 | 100\% | $(4,588)$ | $(4,588)$ | 100\% |
| Capital Formation Costs |  |  |  |  |  |  |
| Contribution to Capital Reserves | 76,483 | 76,483 | 100\% | - | - | - |
| Debt Charges | 63,745 | 63,745 | 100\% | - | - | - |
| Sale of Former Ottawa City Hall - Reserves | - | - |  | $(4,443)$ | $(4,443)$ | 100\% |
| Sale of Surplus Lands | - | 301 | - | - | $(5,096)$ | - |
| Ray Friel Reserve Fund | 110 | 885 | 805\% | - | (910) | - |
| Development Charges | - | - | - | (774) | (483) | 62\% |
| Provincial Revenues - Long Term Care per diem | - | - |  | $(1,108)$ | $(1,108)$ | 100\% |
| Reserve Fund - Transit | - | - | - | - | - | - |
| 100 Constellation Lease | 3,798 | 3,798 | 100\% | - | - | - |
|  | 144,136 | 145,212 | 101\% | $(6,325)$ | $(12,040)$ | 190\% |
| Corporate Common Expenditures |  |  |  |  |  |  |
| Contribution to Election Expense Reserve | 1,125 | 1,125 | 100\% | - | - | - |
| Self Insurance | 3,160 | 3,160 | 100\% | (239) | (239) | 100\% |
| Recovery from Water / Sewer Rate | $(8,073)$ | $(8,073)$ | 100\% | - | - | - |
| Financial Charges \& Other | 3,796 | 3,093 | 81\% | - | - | - |
|  | 8 | (695) | -8688\% | (239) | (239) | 100\% |


|  | Actual vs Budget - As of September 30, 2007 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Expenditures |  |  | Revenues |  |  |
|  | $\begin{gathered} \text { YTD } \\ \text { Budget } \end{gathered}$ | $\begin{gathered} \text { YTD } \\ \text { Actual } \end{gathered}$ | \% Spent | $\begin{gathered} \text { YTD } \\ \text { Budget } \end{gathered}$ | $\begin{gathered} \text { YTD } \\ \text { Actual } \end{gathered}$ | \% <br> Received |
|  | \$000 | \$000 | \% | \$000 | \$000 | \% |
| Corporate Common Revenues |  |  |  |  |  |  |
| Solid Waste Revenues | - | - | - | $(22,975)$ | $(23,406)$ | 102\% |
| Penalty \& Interest | - | - | - | $(7,949)$ | $(7,622)$ | 96\% |
| Investment Income | - | - |  | $(15,482)$ | $(15,482)$ | 100\% |
| Ottawa Lands Development | - | - |  | $(2,500)$ | - |  |
| Hydro Ottawa Dividend | - | - |  | $(14,000)$ | $(12,000)$ | 86\% |
| Ontario Municipal Partnership Fund | - | - |  | $(7,589)$ | $(7,589)$ | 100\% |
| Provincial Offences Act | - | - |  | $(8,921)$ | $(8,688)$ | 97\% |
| Rideau Carleton Raceway | - | - | - | $(1,900)$ | $(1,929)$ | 102\% |
| Lottery Fees | - | - |  | (611) | (693) | 113\% |
| Tax Rate Stabilization Reserve Fund | - | - | - | $(31,781)$ | $(31,781)$ | 100\% |
| Tax Certificate / New Account Revenues | - | - | - | $(2,321)$ | $(1,709)$ | 74\% |
| Other Miscellaneous Revenues | - | - |  | $(1,370)$ | $(1,355)$ | 99\% |
|  | - | - |  | $(117,399)$ | $(112,254)$ | 96\% |
| Taxation Related Revenues \& Expenditures |  |  |  |  |  |  |
| Supplemental Assessment | - | - | - | $(14,152)$ | $(5,384)$ | 38\% |
| Payments-in-lieu of Taxation | - | - |  | $(169,634)$ | $(166,651)$ | 98\% |
| Public Institutions | - | - |  | $(4,490)$ | $(4,899)$ | 109\% |
| Local Improvement Revenue | - | - |  | (200) | 345 | -173\% |
| Tax Rebates and Remissions | 12,242 | 12,900 | 105\% | - | - |  |
| Municipal Property Assessment Corporation | 7,721 | 7,832 | 101\% | - | - |  |
|  | 19,963 | 20,732 | 104\% | $(188,476)$ | $(176,589)$ | 94\% |
| Total Non Departmental | 175,275 | 176,417 | 101\% | $(317,027)$ | $(305,710)$ | 96\% |
| Property Tax Bill |  |  |  |  |  |  |
| Property Tax Revenues | - | - |  | $(977,239)$ | $(977,061)$ | 100\% |
| Total City | 1,515,028 | 1,496,874 | 99\% | $(1,798,888)$ | $(1,779,067)$ | 99\% |


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|  | Expenditures |  |  | Revenues |  |  |
|  | YTD <br> Budget | YTD <br> Actual | \% Spent | YTD <br> Budget | YTD <br> Actual | \% <br> Received |
|  | \$000 | \$000 | \% | \$000 | \$000 | \% |
| Rate |  |  |  |  |  |  |
| Waste Water \& Drainage Services | 31,675 | 25,837 | 82\% | $(2,686)$ | $(1,905)$ | 71\% |
| Drinking Water Services | 32,961 | 29,841 | 91\% | $(1,422)$ | $(1,374)$ | 97\% |
|  | 64,636 | 55,678 | 86\% | $(4,108)$ | $(3,279)$ | 80\% |
| Non Departmental |  |  |  |  |  |  |
| Capital Formation Costs |  |  |  |  |  |  |
| Contribution to Capital Reserves | 70,137 | 70,137 | 100\% | - | - | - |
| Debt Charges | 11,068 | 11,068 | 100\% | - | - | - |
|  | 81,205 | 81,205 | 100\% | - | - | - |
| Corporate Common Expenditures / Revenues |  |  |  |  |  |  |
| Allocation of costs provided by Tax Supported programs | 29,966 | 29,966 | 100\% | - | - |  |
| Investment Income | - | - | - | $(3,812)$ | (595) | 16\% |
| Miscellaneous | - | 2 | - | (551) | (329) | 60\% |
|  | 29,966 | 29,968 | 100\% | $(4,363)$ | (924) |  |
| User Fee Related Revenues / Expenditures |  |  |  |  |  |  |
| Local Improvement | - | - | - | $(1,800)$ | $(1,015)$ | 56\% |
| Remissions | - | 38 | - | - | - | - |
| Fire Supply Charge | - | - | - | $(6,152)$ | $(6,181)$ | 100\% |
| Water Billings | - | - | - | $(56,066)$ | $(57,506)$ | 103\% |
| Sewer Surcharge Revenues | - | - | - | $(80,838)$ | $(84,041)$ | 104\% |
|  | - | 38 | - | $(144,856)$ | $(148,743)$ | 103\% |
| Total Non Departmental | 111,171 | 111,211 | 100\% | $(149,219)$ | $(149,667)$ | 100\% |
| Total Rate | 175,807 | 166,889 | 95\% | $(153,327)$ | $(152,946)$ | 100\% |
| Total Tax \& Rate Supported Services | 1,690,835 | 1,663,763 | 98\% | $(1,952,215)$ | $(1,932,013)$ | 99\% |

