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**OTTAWA POLICE SERVICES BOARD  
COMMISSION DE SERVICES POLICIERS D'OTTAWA**

*Working together for a safer community  
La sécurité de notre communauté, un travail d'équipe*

15 December 2005

File: 07-00-0032

Mr. Alain Lalonde  
Auditor General  
City of Ottawa  
110 Laurier Avenue West  
Ottawa, ON K1P 1J1

Dear Mr. Lalonde:

**Re: Governance Audit of the Ottawa Police Services Board**

I am writing on behalf of the Ottawa Police Services Board to thank you for your report on the governance practices of our Board, and to advise that we welcome your recommendations as a positive opportunity to improve the way we conduct our business and serve the residents of the City of Ottawa.

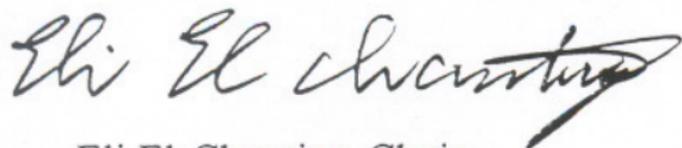
The Ottawa Police Services Board has demonstrated a long-standing commitment to pursuing excellence in police governance, as is demonstrated by the involvement of several consecutive members in both the provincial and national associations representing municipal police governing authorities. From August 1997 until September 2005, two successive members of the Ottawa Police Board served on the Board of Directors for the Canadian Association of Police Boards, one of whom served as President for two terms. Similarly, three successive members of the Ottawa Board have served on the board of directors for the Ontario Association of Police Services Boards (OAPSB) beginning in 1998. I am proud to continue that commitment through my own involvement on the OAPSB Board in the current term. Our commitment to good governance and to bettering police governance practices locally, provincially and nationally is sincere and well established.

We therefore welcome the results of your audit and look forward to the challenging work ahead of us. Over the next month the Board and Executive Director will review each of the recommendations, in consultation with the Chief when necessary, to develop a comprehensive implementation plan that will include the Board's response to each recommendation and timelines for completion. The implementation plan will be presented to the Board for approval at its public meeting scheduled for 16 January 2005.



We are keen to seize this opportunity to enhance our governance practices, and look forward to working toward that end in the coming year.

Sincerely,

A handwritten signature in black ink, appearing to read "Eli El-Chantiry". The signature is fluid and cursive, with a long horizontal stroke at the end.

Eli El-Chantiry, Chair  
Ottawa Police Services Board