

**Policy, Priorities and Budgeting Committee**  
**Comité des politiques, des priorités et des budgets**

**Agenda 16**  
**Ordre du jour 16**

**Thursday, October 12, 2000 - 9:15 a.m.**  
**Le jeudi 12 octobre 2000 - 9 h 15**

**Victoria Hall, First Level**  
**Bytown Pavilion, City Hall**

**Salle Victoria, niveau 1**  
**Pavillon Bytown, hôtel de ville**

**Confirmation of Minutes  
Ratification des procès-verbaux**

Minutes 15 (September 28, 2000)

Procès-verbal 15 (Le 28 septembre 2000)

## **Index**

### **Information Items Articles pour information**

- |    |                             |                  |
|----|-----------------------------|------------------|
| 1. | <b>Financial Status</b>     | <b>1</b>         |
|    | <b>Situation financière</b> |                  |
|    | Ref.: ACS2000-FN-FLM-0020   | <b>City Wide</b> |

### **Action Items Articles pour exécution**

**Regional Matters**  
**Questions régionales**

**Municipal Government Reform**  
**Réforme du gouvernement municipal**

**External Relations Matters**  
**Questions de relations extérieures**

**Correspondence**  
**Correspondance**

**Members' Reports - Enquiries**  
**Rapports des membres - demandes de renseignements**

Councillor/Conseillère Diane Deans, Chairperson/Présidente

Councillor/Conseiller Jim Bickford, Vice-Chairperson/Vice-président

Councillor/Conseillère Inez Berg

Councillor/Conseiller Richard Cannings

Councillor/Conseiller Ron Kolbus

2. **Ottawa-Carleton Crime Prevention - Funding** **9**  
**Prévention du crime dans Ottawa-Carleton - Financement**  
Ref.: CC2Z2000209 **City Wide**

Councillor/Conseiller Brian Mackey  
SEF

September 28, 2000

ACS2000-FN-FLM-0020  
(File: CAA5100-2000)

Department of Finance

Ward/Quartier  
City Wide

- Policy, Priorities and Budgeting Committee / Comité des politiques, des priorités et des budgets
- City Council / Conseil municipal

Information

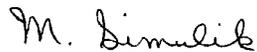
## **1. Financial Status**

### **Situation financière**

### **Information**

That the following documents for the period ending August 31, 2000, be received for information:

1. Financial Statistics,
2. Accounts Receivable Debtor Arrears over \$25,000.,
3. Corporate Financial Statement, and
4. Reserves and Reserve Funds Status.



October 2, 2000 (2:14p)

Marian Simulik  
Acting City Treasurer

CA:cds

Contact: Marian Simulik - 244-5300 ext. 1-3052  
Carol Armstrong - 244-5300 ext. 1-3094

## **List of Supporting Documentation**

- Document 1 Financial Statistics
- Document 2 Accounts Receivable Debtor Arrears over \$25,000
- Document 3 Corporate Financial Statement
- Document 4 Reserves and Reserve Funds Status

## Part II - Supporting Documentation

Document 1

Financial Statistics as at August 31, 2000			
	Year to date		Notes
	1999	2000	
1) Total Taxation	396,784,000	584,833,000	1. 1999 commercial final billing was processed in November 1999. 2000 includes both commercial and residential final billing.
2) Tax collections	383,133,000	562,437,000	
3) Total Unpaid Tax	58,545,000	59,544,000	
Realty	55,471,000	58,764,000	
Business	3,074,000	780,000	
4) Accounts Receivable:			
Total Receivables	13,615,000	8,497,000	
Advance Payments	(653,000)	(5,471,000)	2. P.I.L. payments, grant finalization pending.
Current	4,018,000	6,103,000	3. \$2,722,875 of schools & hospital levy billed 14 Aug outstanding
31-60	797,000	903,000	
61-90	177,000	95,000	
Over 90	9,276,000	6,867,000	

List of Accounts Receivable Debtor Arrears over \$25,000 as at August 31, 2000							
Debtor Name	Debtor Balance	Advance Payments	Current Aug 2000	1-Month Jul 2000	2-Month Jun 2000	May 2000 & Prior	Description
Canada Post Corporation	1,433,997	0	0	0	0	1,433,997	P.I.L. claims : 1998, 1999, 2000
Canadian Broadcasting Corporation	558,396	0	0	0	0	558,396	P.I.L. claims : 1999, 2000
Canada Mortgage & Housing Corporation	96,522	0	0	0	0	96,522	P.I.L. claims : 2000
National Capital Commission	50,400	0	0	0	0	50,400	P.I.L. claims : 1998,1999
Ontario Ministry of Municipal Affairs	94,577	(309,211)	0	0	0	403,788	P.I.L. claims : 1998,1999, 2000
<b>Total P. I. L. Over \$ 25,000</b>	<b>2,233,891</b>	<b>(309,211)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,543,102</b>	
Revenue Canada	650,186	0	434,937	215,249	0	0	G.S.T. claim : June and July 2000
Ontario Ministry of the Attorney General	30,789	(495)	0	9,447	0	21,836	Parking tag revenue due from Provincial Court: Aug-Sep 99 & May 00
Ottawa Transition Board	534,186		534,186	0	0	0	\$189,316 pd Sep. Balance relates to election and Secondment costs
R.M.O.C. Environmental Services	1,898,719	0	1,619,805	950	0	277,964	Watermain construction
R.M.O.C. Environment and Transportation	62,077	0	18,668	14,717	130	28,563	Storm sewer construction
R.M.O.C. Corp Fleet Services	62,011	(678)	52,203	8,362	0	2,125	UPPW work orders
Ottawa-Carleton Regional Police Services	87,259	0	1,248	341	0	85,670	R.M.O.C.share retiree health benefits and actuarial deficit-police
R.M.O.C. Transportation	810,510	0	482,818	327,692	0	0	Maintenance Agreement re: streets. \$327,691.69 pd Sep 06
R.M.O.C. Water Supply Transportation	90,106	(86)	0	27,679	3,121	59,392	Various
Ottawa-Carleton District Public School Board	100,087	0	0	95,200	0	4,887	Recovery of salary costs Fisher Park C.C. and Facilities rentals
Carleton University	980,004	0	978,825	0	0	1,179	Annual per student levy. Invoice issued 14 Aug 2000
The Centertown Citizens (Ottawa ) Corp.	599,805	0	32	32	32	599,708	141 Clarence Street/Murray
Comité Organisateur des Jeux de la Francophonie 2001	277,297	0	0	0	0	277,297	Recover upgrade costs Terry Fox athletic facility
The Message Centre	64,200	0	0	0	0	64,200	Litigation

List of Accounts Receivable Debtor Arrears over \$25,000 as at August 31, 2000							
Debtor Name	Debtor Balance	Advance Payments	Current Aug 2000	1-Month Jul 2000	2-Month Jun 2000	May 2000 & Prior	Description
National Capital Commission	59,516	0	0	0	0	59,516	Echo Drive retaining wall construction
Non-Profit Housing Corporation	67,214	0	45,184	8,509	2,395	11,126	V.E.P. July and August 2000, and various other charges
City Living							
Ottawa Gymnastics Club	25,851	0	0	0	0	25,851	Debenture repayment
Lions Arena							
The Ottawa Hospital	120,450	0	120,450	0	0	0	Annual per bed levy. Invoice issued 14 Aug 2000
Ottawa Public Library	53,241	0	57	205	0	52,979	Professional services rendered Cadillac-Fairview negotiations
PHH Vehicle Management Services	176,405	0	58,754	86,561	25,817	5,274	Building and Equipment work orders - police vehicles
Richcraft Homes Ltd	32,314	(800)	9,079	0	0	24,035	Huntclub subdivision sidewalk const. L.Viau calling in security
University of Ottawa	1,380,663	0	1,319,325	0	0	61,338	Annual per student levy and Mann Ave -King Edward Ave development cost
Ontario Fruit Dealers Ltd.	52,303	0	0	0	0	52,303	Byward market lease agreement; postdated cheques on file
<b>Total Other Over \$ 25,000</b>	<b>8,215,193</b>	<b>(2,059)</b>	<b>5,675,571</b>	<b>794,943</b>	<b>31,495</b>	<b>1,715,243</b>	
<b>Total Accounts Receivable Over \$ 25,000</b>	<b>10,449,083</b>	<b>(311,270)</b>	<b>6e+06</b>	<b>794,943</b>	<b>31,495</b>	<b>4,258,344</b>	

CORPORATE FINANCIAL STATEMENT							
DEPARTMENTS/OFFICES	2000 REVISED ESTIMATES			ACTUAL AS AT AUGUST 31ST			BUDGET % NET EXPENDE
	GROSS COSTS	EXTERNAL REVENUES/ RECOVERIES	NET	GROSS COSTS	EXTERNAL REVENUES/ RECOVERIES	NET	
Elected Representatives - Mayor	444,300	0	444,300	370,005	(45,185)	324,820	73.1%
Elected Representatives - Councillors'	1,569,200	0	1,569,200	1,000,075	0	1,000,075	63.7%
Office of the Chief Administrative Officer	1,822,200	(985,600)	836,600	1,261,154	(682,474)	578,680	69.2%
Office of the City Auditor	755,000	0	755,000	452,078	0	452,078	59.9%
Committee of Adjustment	396,900	(226,000)	170,900	223,355	(159,347)	64,008	37.5%
Community Services	67,771,500	(9,979,400)	57,792,100	45,347,159	(5,890,364)	39,456,795	68.3%
Corporate Services	25,939,900	(2,942,400)	22,997,500	18,196,456	(3,181,187)	15,015,269	65.3%
Finance	5,889,600	(755,800)	5,133,800	3,851,111	(468,961)	3,382,150	65.9%
Urban Planning and Public Works	102,774,000	(63,199,400)	39,574,600	64,925,136	(36,943,493)	27,981,643	70.7%
<b>Total Departmental</b>	<b>207,362,600</b>	<b>(78,088,600)</b>	<b>129,274,000</b>	<b>135,626,529</b>	<b>(47,371,011)</b>	<b>88,255,518</b>	68.3%
<i>Non - Departmental</i>	<i>42,301,100</i>	<i>(15,116,100)</i>	<i>27,185,000</i>	<i>41,888,431</i>	<i>(8,743,543)</i>	<i>33,144,888</i>	<i>121.9%</i>
<i>Payments-in-Lieu of Taxes</i>		<i>(75,530,400)</i>	<i>(75,530,400)</i>		<i>(67,952,924)</i>	<i>(67,952,924)</i>	<i>90.0%</i>
<b>Total City Cost</b>	<b>249,663,700</b>	<b>(168,735,100)</b>	<b>80,928,600</b>	<b>177,514,960</b>	<b>(124,067,478)</b>	<b>53,447,482</b>	66.0%
<b>Taxation</b>		<b>(80,928,600)</b>	<b>(80,928,600)</b>		<b>(80,999,343)</b>	<b>(80,999,343)</b>	100.1%

Notes to the financial statement:

- Actual figures for Payments-in-Lieu of Taxes estimated based on the total received.
- Inter/intradepartmental charges have been eliminated - the purpose is to count gross spending only once.
- Reserve for Committed Expenditure Contributions for the Lansdowne Park Revitalization Project completion costs have been eliminated.
- Repayment of debt in Non-Departmental has been adjusted to exclude non-City departments.
- As at August 31, 2000, approximately 66% of the year has lapsed.
- Actuals adjusted to reflect recovery of taxes in Markets.

<b>City of Ottawa Reserves and Reserve Funds as at August 31, 2000</b>			
	<b>1999 ACTUAL AS AT DEC 31/1999</b>	<b>2000 ACTUAL AS AT AUG 31/2000</b>	<b>PROJECTED AS AT DEC 31/2000</b>
<b>CAPITAL RESERVE FUNDS</b>			
<b>Tax Supported</b>			
General Capital Reserve Fund *	2,562,000	1,031,000	576,000
Ottawa Public Library Reserve Fund	278,000	338,000	369,000
Vehicle and Equipment Reserve Fund	642,000	2,863,000	3,693,000
<b>Non-Tax Supported</b>			
Parking Reserve Fund	2,869,000	272,000	361,000
Parking Development Reserve Fund	1,455,000	1,577,000	1,602,000
Redevelopment Charges Reserve Fund	0	0	0
Subdivision Charges Reserve Fund	57,000	62,000	62,000
Recreation Lands Reserve Fund	697,000	174,000	501,000
Development Charges Reserve Fund	447,000	450,000	460,000
Ottawa Hydro Development Charges	0	0	0
Sewer Maintenance Reserve Fund	12,060,000	4,421,000	8,878,000
Stormwater Discharge Reserve Fund	5,525,000	6,715,000	7,319,000
Ottawa Stadium Capital Reserve Fund	33,000	34,000	34,000
<b>TOTAL RESERVE FUNDS</b>	<b>26,625,000</b>	<b>17,937,000</b>	<b>23,855,000</b>
<b>RESERVE ACCOUNTS</b>			
Operating			
Winter Maintenance Reserve	170,000	135,000	135,000
Election Expense Reserve	388,000	0	0
Vested Employee Benefits Reserve	1,022,000	1,495,000	1,495,000
Assessment Appeal Losses Reserve	3,829,000	3,358,000	2,558,000
Legal Liabilities Reserve	0	0	0
Building Permit Stabilization Reserve	0	0	0
General Contingency Reserve	120,000	115,000	2,000
RMOC/City Road Maintenance Agreement Reserve	766,000	766,000	766,000
General Operations (Rideau B.I.A.)	373,000		373,000
Reserve for Committed Expenditures Capital	1,209,000		1,200,000
Market Reserve	133,000	133,000	183,000
Ottawa South Library Project Reserve **	245,000	252,000	580,000
Plant Pool Reserve	2,063,000	3,165,000	3,146,000
Glebe Community Centre Reserve	1,032,000	1,569,000	1,573,000
<b>TOTAL RESERVES</b>	<b>11,350,000</b>	<b>10,988,000</b>	<b>12,011,000</b>
<b>TOTAL RESERVES AND RESERVE FUNDS</b>	<b>37,975,000</b>	<b>28,925,000</b>	<b>35,866,000</b>
* Community Reinvestment Fund revenue now applied towards the Provincial Download Adjustment on the tax bill results in a deficit.			
** Funds in the amount of \$500,000 for the Library Design Project on HOLD pending Transition Board approval.			

**This page intentionally left blank**

October 5, 2000

CC2Z2000209  
(File: ACS1300)

Ward/Quartier  
City Wide

## **2. Ottawa-Carleton Crime Prevention - Funding** **Prévention du crime dans Ottawa-Carleton - Financement**

**To:** P. P. & B. Committee – October 12, 2000

**From:** Rick Malloch – Executive Director  
Ottawa Carleton Centre for Crime Prevention

**Re:** Crime Prevention Council of Ottawa  
Request for Emergency Funding

**Moved by:** Councillor Kolbus

Whereas the Crime Prevention Centre has worked in our community since 1984 and is currently contributing to our community through a number of programs and initiatives including the Community Alliance for Crime Prevention, The Street Ambassador Program, The Business Forum on Crime Prevention, Community Safety Initiatives, and other programs. (See Attached)

Whereas the Crime Prevention Centre received a Purchase of Service from the City of Ottawa to provide these and other initiatives to our community, which was eliminated 2 years ago.

Whereas the Crime Prevention Centre has been able to secure a number of new funding sources over the last number of years, but has fallen short on government support primarily as a result of the restrictions and roadblocks resulting from the significant city restructuring and amalgamation currently under way.

Whereas the Crime Prevention Centre is dedicated to reducing and preventing crime and the fear of crime in our community.

Therefore be it resolved that the City of Ottawa will provide the Crime Prevention Council a one time emergency grant of \$10,000 to sustain themselves as a viable organization until 2001.

## COMMUNITY ALLIANCE FOR CRIME PREVENTION

The Community Alliance for Crime Prevention (“The Alliance”) seeks to model its structure on the proven strategy of successful crime reduction through extensive community partnerships. Its mission is “to decrease crime and its effects by creating a partnership harnessing the power of local government, police, social services, schools and key community associations.” Using the Ottawa-Carleton Centre for Crime Prevention (“OCCCP”) as its central coordinating body, The ‘Alliance’ brings together political leaders, criminal justice departments, social agencies, the business sector, and citizens united against crime. It seeks to act as a conduit for communications across the region, sharing best practices, motivating community groups to take action, and acting as a central voice for crime prevention in our community.

### Project summary

Communities around the world are dramatically increasing the effectiveness of ‘crime prevention’ initiatives. True success for many, has been achieved through the utilization of proven tools and processes which develop and support strong cohesive partnerships, a shared community vision, common goals and effective communication.

The evidence is clear, cities the world over are pioneering strategies to involve key agencies in crime prevention efforts, often with citizen and private sector leadership. These include safer cities programs, business forums on public safety, community action plans, crime prevention councils, safe and caring communities and as well as public health for violence prevention. Cities that have developed strong cohesive partnerships and have been able to access the proper tools have achieved crime reductions of 11 - 21% across their entire cities, and have realized up to a 45% reduction in specific crime areas.

The Alliance has modeled its structure on this proven strategy. Its mission is “to decrease crime and its effects by providing the tools necessary to support a strong community partnership, harnessing the power of local government, police, social services, schools and key community associations.”

Our goal is to ensure that our community has the support mechanisms and tools it needs so that the potential of all of our efforts may be realized.

## OVERVIEW

Since 1984 the Ottawa-Carleton Centre for Crime Prevention (“OCCCCP”) has been working with all sectors of the community to create a safer place where all of us can live and work.

Each year new initiatives are identified and implemented: some ‘reactively’ as a result of a specific problem or occurrence; and some ‘proactively’ in the true sense of crime prevention - to address an issue or problem at its inception.

The OCCCCP is committed to:

- assisting and supporting communities with the development and implementation of crime prevention programs that promote safer communities, reduce crime and reduce the fear of crime;
- actively encouraging youth participation, leadership and education regarding crime prevention initiatives;
- providing guidance and support to the regional community on issues related to crime prevention;
- providing public and professional education and awareness of crime prevention strategies and issues; and
- ensuring the success of the mission of the OCCCCP through the use of efficient and effective measurement and evaluation tools.

## USAGE

The primary **beneficiary** of the work performed by the OCCCCP is the public-at-large within our region.

The public-at-large directly benefits as we move to provide assistance and support with the development and implementation of crime prevention programs that promote safer communities, reduce crime and reduce the fear of crime.

The youth of our region are specifically targeted as beneficiaries of the work performed by the OCCCCP.

The Ottawa-Carleton Centre for Crime Prevention actively encourages youth participation, leadership and education regarding crime prevention initiatives.

Some of the programs the OCCCCP is currently managing include:

- Youth Skills ‘98/Youth Skills for the Millennium;
- Street Ambassador Program;
- The Business Forum on Crime Prevention;
- Travel Safety Program for Women; and
- Community Alliance for Crime Prevention.

For further information regarding crime prevention, the OCCCCP, its activities or programs, or to share information about your initiatives, please do not hesitate to contact us at (613) 244-5645.

## **Street Ambassador Program**

This program was created and implemented by a community partnership representing business, government, social agencies, Ottawa-Carleton Regional Police Service and the Ottawa Carleton Centre for Crime Prevention.

It was designed to counter the problem of aggressive panhandling through an active presence of “good will” ambassadors. The Ambassadors provide residents and visitors with information regarding tourism and upcoming events in our region.

In addition, the Street Ambassadors would identify aggressive panhandlers, communicate the zero-tolerance message on aggressiveness, and act as a link with the Ottawa-Carleton Regional Police Service.

This project began as a pilot in 1997 and is now an annual program supported by the Ottawa-Carleton Police Services, the City of Ottawa (Market Square), the By-ward Market and the Rideau Street BIA as well as many other community organizations.

## **Youth Skills for the Millennium**

Youth Skills '98 was completed in March '99 and served as a pilot-project for Youth Skills for the Millennium. It aimed to teach youth-at-risk valuable computer skills. Each month, ten participants attended four Saturday sessions where they were taught to design web pages using the Microsoft product "Front Page".

During the project, the participants were to research and make contact with a charitable organization of their choice. Then, they designed a web site for this organization.

These web pages described the goals, efforts and activities of the charity. When completed, the pages were posted on the Intranet Technologies web site for public viewing.

Youth Skills '98 provided numerous benefits for the youth-at-risk involved. They had the opportunity to develop a new skill, achieve successes by overcoming challenges, contribute to the community as well as being mentored by a youth leader from the community.

This project, which ran over a twelve-month period, was a partnership between the Ottawa-Carleton Centre for Crime Prevention, Intranet Technologies, and several local computer hardware companies. It was partially funded by the United Way.

Youth Skills for the Millennium aims to teach disadvantaged youth and youth-at-risk, between the ages of 12 and 14 valuable career and life skills. Ten programs will be offered throughout the year, which will include placements in areas, such as: automotive maintenance, senior citizen care, building construction/renovation, community services, community policing, and computers among others. Each youth involved in the program will be expected to complete three of the ten possible sessions in order to receive a Certificate in Career Development and a Letter of Reference issued by the Ottawa-Carleton Centre for Crime Prevention.

The program hopes to achieve the following objectives:

- Teach our youth-at-risk that there is a "place" for everyone in our community;
- Expose the youth to new learning experiences and career development opportunities that they will be able to build on;
- Provide an opportunity for youth-at-risk to be successful at acquiring various new skills;
- Provide an opportunity to expose our youth-at-risk to positive community role models including youth mentors, community leaders as well as our program partners; and
- Encourage our youth-at-risk to continue to work at achieving basic education standards

## **Business Forum on Crime Prevention**

This coalition allows the business sector to respond to community and business crime concerns in a coordinated manner. Its members include small business owners, government representatives, the Ottawa Board of Trade, local media outlets, area business associations, the OCCCCP, and the police.

The coalition seeks to take a pro-active role by establishing and maintaining communication strategies and community partnerships.

“How To” manuals for making local business more secure have been developed in partnership with Ottawa-Carleton Regional Police Services. A “Business Watch” program has been implemented which aims at opening the channels of communication between local businesses as a tool for crime prevention.

## **TRAVEL SAFETY PROGRAM FOR WOMEN**

This program seeks to increase the awareness of women who travel extensively, of the environment around them. This program teaches general safety and security measures and aims to increase people’s confidence and comfort level when traveling.

"Ottawa Carleton Centre for Crime Prevention Budget for April 1, 1999 - March 31, 2000"

Revenue

Income City Grant	\$0.00
Income Golf Tournament	"\$10,000.00"
Income Housing Survey	"\$2,000.00"
Income Cabaret	"\$8,000.00"

Contributions

Street Ambassador	"\$40,000.00"
Cabaret	"\$2,500.00"
Charity Auction	"\$10,000.00"
Miscellaneous	"\$4,000.00"

Total Revenues	"\$76,500.00"
----------------	---------------

Expenses

Street Ambassador	"\$40,000.00"
Fund Raising	"\$15,200.00"
Audit Fees	"\$2,400.00"
Office Supplies	"\$1,850.00"
"Office Expenses (phone, copying, etc . . .)"	"\$2,500.00"
Administration	"\$50,000.00"
Meetings	"\$1,550.00"
Micellaneous	"\$2,500.00"

Total Expenses	"\$116,000.00"
----------------	----------------

Net Income	"-\$39,500.00"
------------	----------------

## Ottawa Carleton Centre for Crime Prevention Centre Budget for April 2000 - March 2001

## Revenue

Income City Grant	\$0.00
Golf Tournament	"\$11,000.00"
Cabaret	"\$7,000.00"
Contributions	
Street Ambassador	"\$40,000.00"
Charity Auction	"\$10,000.00"
Cabaret	"\$2,500.00"
CIBC	"\$5,000.00"
NCPC (Youth Skills for the Millennium)	"\$43,000.00"
Miscellaneous	"\$3,000.00"
Total Revenue	"\$121,500.00"

## Expenses

Street Ambassador	"\$42,000.00"
Youth Skills for the Millennium	"\$43,000.00"
Administration	"\$40,000.00"
Office Supplies	\$500.00
"Office Expenses (phone, copying, etc. . . )	"\$1,900.00"
Meeting	"\$1,000.00"
Audit Fees	"\$1,400.00"
Miscellaneous	"\$1,500.00"
Fund Raising	"\$10,000.00"
Total Expenses	"\$141,300.00"
Net Income	"-\$19,800.00"